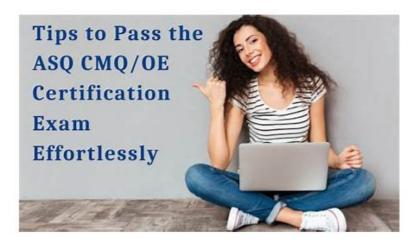
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### **Prerequisites for CMQ-OE Certification Exam**

The vendor has specific prerequisites that candidates are required to meet to be eligible for the CMQ-OE exam. Thus, candidates are required to show 10 years of full-time work experience in at least one area of the Certified Manager of Quality/Organizational Excellence Body of Knowledge. Out of these 10 years of experience, candidates must have 5 years of experience in a decision-making role. Note ASQ defines a decision-making role as a position where the individual has the power to define, implement, or manage projects and processes and be accountable for the results. An individual already accredited by this certification vendor as a quality auditor, software quality engineer, or quality engineer can use the same experience as a pre-requisite for the CMQ-OE test. To add more, a portion of the required 10-year experience will be waived off by ASQ if the individual has an educational background. So, a diploma from a technical school will be eligible for a 1-year waiver, an associate degree for a two-year waiver, a bachelor's degree for four years, and a master's or doctorate for five years.

### ASQ Certified Manager of Quality/Organizational Excellence CMQ-OE Exam

ASQ Certified Manager of Quality/Organizational Excellence CMQ-OE Exam is related to Certified Manager of Quality/Organizational Certification. This exam validates the Candidate ability to establish and monitor customer or supplier relations, develop measurement systems to determine organizational improvement and supports strategic planning and deployment initiatives. It also tests the Candidate ability to analyze financial situations, determine and evaluate risk employ knowledge management tools, techniques in resolving organizational challenges, manage projects and human resources, motivate and evaluate staff.

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### ASQ Certified Manager of Quality/Organizational Excellence Exam Sample Questions (Q76-Q81):

#### **NEW QUESTION #76**

Which of the following is an example of one-on instruction?

- A. Facilitation
- B. Classroom
- C. Self-directed
- D. on-the-job

#### Answer: D

#### Explanation:

The first action the quality manager should take when upgrading an inspection process that has not been changed in several years is to conduct a process analysis using resources from within the company. This involves thoroughly examining the existing process, identifying areas for improvement, and gathering data to understand the current state. By involving internal resources, the organization can leverage its own expertise and knowledge to assess the process, identify bottlenecks, and determine where enhancements are needed.

This approach ensures that the analysis is tailored to the specific context of the company and allows for a more effective and efficient upgrade. Once the process analysis is complete, the quality manager can then explore other improvement options, such as benchmarking or automation, if necessary 1.

#### References:

- \* The ASQ Certified Manager of Quality/Organizational Excellence Handbook, Fifth Edition2.
- \* ASQ Certified Manager of Quality/Organizational Excellence (CMQ/OE) Body of Knowledge (BoK)1.

#### **NEW QUESTION #77**

In order for policies and values to reflect a company's vision, the strategic planning process must begin with

- A. key performance metrics
- B. strategies for meeting product-lo-market delivery challenges
- C. goals that ore achievable within 2-3 years
- D. factors that address stakeholder needs

#### Answer: D

#### **NEW QUESTION #78**

Which of the following is the least effective technique for developing good relationships with suppliers?

- A. Providing assistance to suppliers to help them meet performance requirements.
- B. Establishing long-term contractual agreements.
- C. Enhancing supplier knowledge of the company's near-term and longterm needs.
- D. Using audits to gain leverage for change in supplier performance.

#### Answer: D

#### **NEW QUESTION #79**

The most critical use for project portfolio analysis is to:

- A. Determine the best time to start a new project
- B. Make room for a new project by canceling or postponing an existing project that will not produce as high an ROI as the new project
- C. Assess the feasibility of starting a new project relative to the resources being allocated to existing projects as well as assessing the strategic fit of the new project

• D. Compare the net value of a new project relative to continuing previously approved projects

#### Answer: C

#### **NEW QUESTION #80**

A chairperson may be a leader and/or manager, depending much upon the influence he or she may have on an organization and the decision authority granted. There are many roles a manager may perform. As an ethicist he/she:

- A. Builds an enterprise structure that supports the strategic goals and objectives
- B. Organizes, people, ideas and things to achieve the enterprise's objectives
- C. Imparts knowledge and teaches skills to others
- D. Embraces the principles, morals, and norms of the society in which organization impacts

Answer: D

#### **NEW QUESTION #81**

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