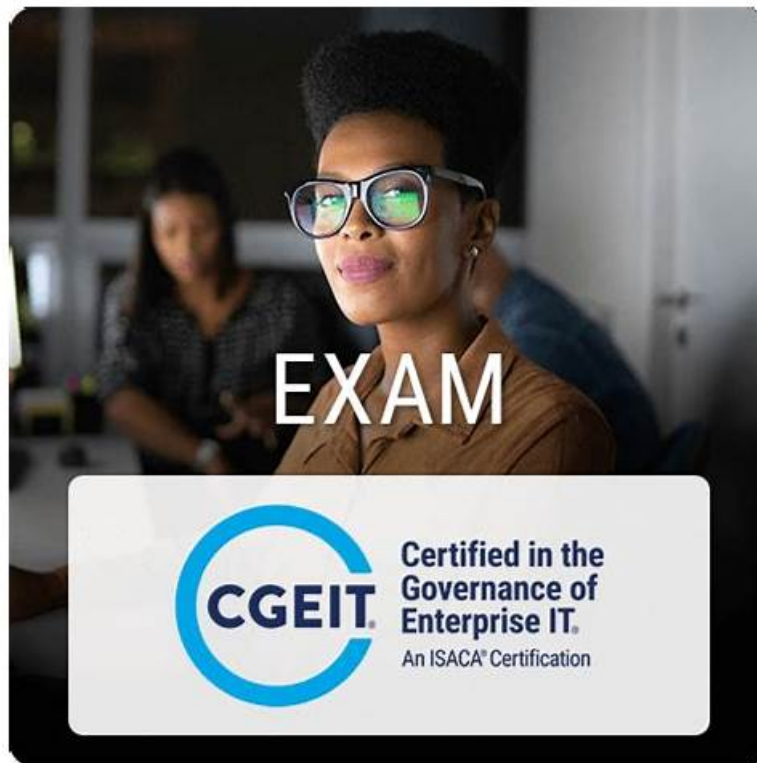


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ISACA Certified in the Governance of Enterprise IT Exam Sample Questions (Q24-Q29):

NEW QUESTION # 24

An enterprise has decided to implement an enterprise resource planning (ERP) system to achieve operating and cost efficiencies through global IT standardization. The business units are resistant because they are used to operating autonomously. The CEO has instructed the CIO to move quickly with the implementation to force acceptance with business unit leaders. Which of the following

should be the CIO's FIRST step?

- A. Engage a reluctant business unit to conduct a proof-of-concept pilot.
- B. Request funding from the CEO to hire ERP consultants.
- C. Build a governance framework for identifying non-standard processes.
- D. Ask the CEO to be the sponsor of the program

Answer: A

NEW QUESTION # 25

The board directed the CIO to ensure that required IT resources are available to execute a new enterprise strategy. Which of the following should be done FIRST to support this initiative?

- A. Perform a gap analysis
- B. Develop a capacity management plan
- C. Implement an IT capability strategy
- D. Develop a resource management plan

Answer: A

Explanation:

Performing a gap analysis is the first step in understanding whether existing IT capabilities and resources are sufficient to meet the demands of a new enterprise strategy. A gap analysis compares current capabilities with the strategic requirements, identifying shortfalls in skills, infrastructure, processes, and other resources.

Only after identifying the gaps can appropriate planning (e.g., capacity management, capability strategy, resource management) be effectively initiated.

Reference:

CGEIT Review Manual: Domain 3 - IT Resources: "A gap analysis is a critical first step in strategic alignment, ensuring that resource planning is data-driven and goal-oriented." COBIT 2019 Focus Area: Enterprise Strategy Alignment and Design Factors.

NEW QUESTION # 26

Which of the following is MOST important for a data steward to verify when a system's data is edited by an automated tool to fix an incident?

- A. The change is documented in preparation for future audits.
- B. The change has been requested by the business department and approved by the data owner.
- C. The change maintains consistency among databases and has no other impacts.
- D. The change is a temporary fix for the incident, and the permanent solution is addressed by problem management.

Answer: C

Explanation:

The most important thing for a data steward to verify when a system's data is edited by an automated tool to fix an incident is that the change maintains consistency among databases and has no other impacts. Data consistency is a dimension of data quality that describes the data's uniformity as it moves across applications and networks and when it comes from multiple sources¹. Data is considered consistent if two or more values in different locations are identical and do not conflict¹. Data consistency is related to data integrity and data currency¹. To ensure data consistency, some steps include data governance, automated data integration, and regular data audits and quality control checks¹. If the automated tool changes the data in one database, but not in others, it can create inconsistencies and errors that affect the reliability and usability of the data. Similarly, if the automated tool changes the data in a way that affects other processes or systems that depend on the data, it can cause disruptions and failures that impact the business operations and performance. Therefore, the data steward should verify that the change is consistent and has no other impacts before approving it.

The other options are not as important as verifying the data consistency and impact of the change. Requesting and approving the change by the business department and the data owner is a good practice, but not a verification step. Documenting the change in preparation for future audits is a necessary step, but not a verification step. Addressing the permanent solution for the incident by problem management is a relevant step, but not a verification step. References := What is Data Quality - Definition, Dimensions ... - Simplilearn

NEW QUESTION # 27

Which of the following quadrant analysis identifies the key issues of anticipation of business needs, service levels over cost, and business enablement and facilitation (removal of obstacles)?

- A. High level role (strategic/transformational) and business market leader (risktaker/high growth)
- B. Low level role (tactical/utility) and business market followers (risk-averse/mature)
- C. High level role (strategic/transformational) and business market followers (riskaverse/mature)
- **D. Low level role (tactical/utility) and business market leader (risk-taker/high growth)**

Answer: D

NEW QUESTION # 28

In a successful enterprise that is profitable in its marketplace and consistently growing in size, the non-IT workforce has grown by 50% in the last two years. The demand for IT staff in the marketplace is more than the supply, and the enterprise is losing staff to rival organizations. Due to the rapid growth, IT has struggled to keep up with the enterprise, and IT procedures and associated job roles are not well-defined. The MOST critical activity for reducing the impact caused by IT staff turnover is to:

- A. outsource the IT operation.
- B. increase compensation for IT staff
- **C. document processes and procedures.**
- D. hire temporary staff.

Answer: C

Explanation:

The most critical activity for reducing the impact caused by IT staff turnover is to document processes and procedures, as this can help preserve the knowledge and experience of the existing IT staff, as well as facilitate the training and orientation of the new IT staff. Documenting processes and procedures can also help standardize and improve the quality and efficiency of IT operations, services, and projects, as well as ensure compliance with regulations and policies. Documenting processes and procedures can also help define and clarify the roles and responsibilities of the IT staff, as well as the expectations and requirements of the business units. Outsourcing the IT operation, increasing compensation for IT staff, and hiring temporary staff are possible activities for addressing the IT staff turnover issue, but they are not the most critical activity. Outsourcing the IT operation may reduce the dependency on internal IT staff, but it may also introduce new risks and challenges for IT governance and management, such as vendor selection, contract negotiation, service level agreement (SLA) monitoring, and data security. Increasing compensation for IT staff may improve the retention and motivation of the existing IT staff, but it may also increase the operational costs and budget constraints of the IT department. Hiring temporary staff may fill the gaps or shortages in IT skills or resources, but it may also affect the continuity and consistency of IT service delivery, as well as the integration and collaboration of IT teams.

NEW QUESTION # 29

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