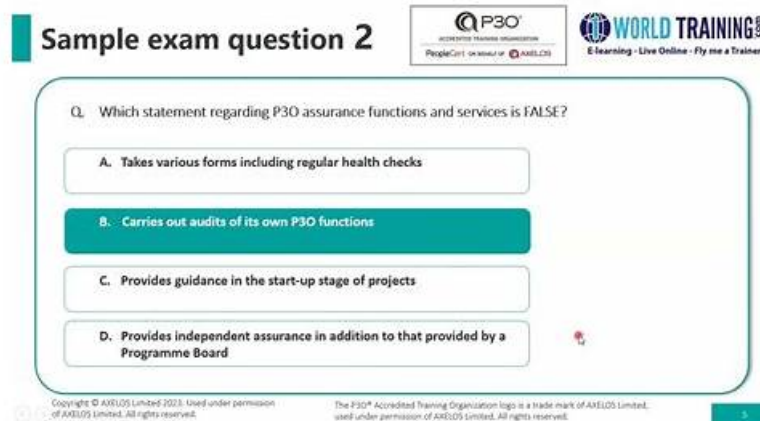


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PRINCE2 P3O Foundation Project Office 2013 Exam Sample Questions (Q18-Q23):

NEW QUESTION # 18

Which receives the benefit of the governance provided by a P3O?

- A. Commercial
- B. Finance
- C. Business as usual
- **D. Change initiatives**

Answer: D

Explanation:

The P3O Foundation (2013) manual states that change initiatives receive the benefit of P3O governance.

Section 2.1.2 notes, "The P3O model provides governance to ensure the success of change initiatives, including programmes and projects, by aligning them with strategic objectives." This differs from finance (A), business as usual (C), or commercial (D), which are supported indirectly. The 2013 edition focuses on P3O's role in enhancing change delivery through oversight and decision support. This ensures change initiatives are effectively managed and delivered, maximizing organizational value.

Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

NEW QUESTION # 19

Which is a likely source of a threat to achieving the Blueprint?

- A. External consultants advise the programme team
- B. Stakeholders are identified and analysed
- C. Programme approach is used to implement a P3O
- **D. Programme team fails to use a common language**

Answer: D

Explanation:

The P3O Foundation (2013) manual identifies a programme team's failure to use a common language as a likely threat to achieving the Blueprint. Section 4.3.4 states, "A lack of common language among the programme team can lead to miscommunication, threatening the successful realization of the Blueprint." This contrasts with stakeholder analysis (B), a programme approach (C), or consultant advice (D), which are positive or neutral factors. The 2013 edition highlights communication as critical to Blueprint success, ensuring alignment during implementation. This threat can derail strategic planning if unaddressed.

Reference: P3O Foundation (2013) manual, Section 4.3.4, AXELOS.

NEW QUESTION # 20

Which is needed when getting the investment for a P3O?

- A. Independence of assurance services
- **B. Recognition of the need for change**
- C. Provision of secretariat services
- D. Defined portfolio of change

Answer: B

Explanation:

The P3O Foundation (2013) manual indicates that recognition of the need for change is essential for securing P3O investment. Section 4.2.2 states, "Investment in a P3O requires recognition of the need for change to justify the business case and gain senior management support." This differs from assurance independence (A), portfolio definition (B), or secretariat services (C), which are operational aspects. The 2013 edition emphasizes this recognition as the foundation for funding approval, ensuring strategic alignment. This drives organizational commitment to the P3O model.

Reference: P3O Foundation (2013) manual, Section 4.2.2, AXELOS.

NEW QUESTION # 21

Which of the following are recommended for the implementation of a P3O model?

1. Follow a recognized programme or project methodology
2. Define a budget and associated timescales to deliver
3. Appoint a P3O Sponsor
4. Use a programme approach to implement a single office P3O staffed by one individual

- **A. 1,2,3**
- B. 2,3,4
- C. 1,3,4
- D. 1,2,4

Answer: A

Explanation:

The P3O Foundation (2013) manual recommends following a recognized methodology, defining a budget and timescales, and appointing a P3O Sponsor for implementation. Section 4.2.1 states, "Implementation should follow a recognized programme or project methodology, include a defined budget and timescales, and involve appointing a P3O Sponsor to provide leadership." However, using a programme approach for a single-office P3O staffed by one individual (4) is not recommended due to scalability and governance issues. The

2013 edition emphasizes a structured approach to ensure success, with the Sponsor driving strategic alignment and methodology providing a framework. Options B, C, and D include the impractical fourth element, making A the correct choice for a robust implementation process.

Reference: P3O Foundation (2013) manual, Section 4.2.1, AXELOS.

NEW QUESTION # 22

What are risk identification and risk assessment workshops typically used for?

- **A. Identify threats as part of project initiation**
- B. Define measures in a Benefit Profile
- C. Brainstorm objectives for a project
- D. Define the relative priority of each investment objective

Answer: A

Explanation:

Risk identification and assessment workshops are typically used to identify threats during project initiation, according to the P3O Foundation (2013) manual. Section 6.3.3 states, "These workshops are conducted during project initiation to identify and assess potential threats and opportunities, forming the basis of the risk management plan." This contrasts with defining investment priorities (A), brainstorming objectives (C), or defining benefit measures (D), which serve different purposes. The 2013 edition highlights their role in early risk management, supporting P3O's governance function by ensuring proactive threat mitigation. This process enhances project success by addressing risks at the outset.

Reference: P3O Foundation (2013) manual, Section 6.3.3, AXELOS.

NEW QUESTION # 23

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