

Pass-Sure COBIT-Design-and-Implementation學習指南和資格考試中的領先供應商和奇妙的COBIT-Design-and-Implementation: ISACA COBIT Design and Implementation Certificate

COBIT® 2019 设计指南



1. 企业战略—企业可以有不同的战略，这些战略可以用图 2.5 所示的一种或多种原型来表示。组织通常有一项主要战略，最多有一项次要战略。

图 2.5—企业战略设计因素

战略原型	说明
成长/收购	企业专注于成长（收入） ¹
创新/差异化	企业专注于为客户提供不同的创新产品和服务 ²
成本领导	企业专注于短期的成本最小化 ³
客户服务/稳定性	企业专注于提供稳定、面向客户的服务 ⁴

2. 企业目标支持企业战略—通过达成（一系列）企业目标来实现企业战略。这些目标已在 COBIT 框架中定义，按照平衡计分卡维度进行组织，并包含以下要素（图 2.6）：

图 2.6—企业目标设计因素

企业目标	BSC 维度	企业目标
EG01	财务	有竞争力的产品和服务的组合
EG02	财务	适当管理的业务风险
EG03	财务	遵守外部法律和法规

¹ 与 Miles-Snow 战略类型学中的“探索者”（prospector）相对应。请参阅“Miles and Snow's Typology of Defender, Prospector, Analyzer, and Reactor”，Library: https://library.mcm.ac.uk/management/miles_snow_typology_defender_prospector_analyzer_reactor。
² 请参阅 Reeves, Martin; Claire Levy, Philipp Vilsmann, “Your Strategy Needs a Strategy”，《哈佛商业评论》，2012 年 9 月，<https://hbr.org/2012/09/your-strategy-needs-a-strategy>，具体而言，有关愿景型和塑造型战略的内容。
³ 与成本领导相对应；请参阅 University of Cambridge, “Porter's Generic Competitive Strategies (ways of competing)”，Institute for Manufacturing (IfM) Management Technology Policy, <https://www.ifm.eng.cam.ac.uk/research/industry/porter-generic-competitive-strategies/>。
⁴ 与卓越运营相对应；请参阅 Tency, Michael; Fred Wiersema, “Customer Intimacy and Other Value Disciplines”，《哈佛商业评论》，1993 年 1-2 月，<https://hbr.org/1993/01/customer-intimacy-and-other-value-disciplines>。
⁵ 与 Miles-Snow 战略类型学中的“防御者”（defender）相对应。请参阅前述著作“Miles and Snow's Typology of Defender, Prospector, Analyzer, and Reactor”。

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ISACA COBIT-Design-and-Implementation 考試大綱：

主題	簡介
主題 1	<ul style="list-style-type: none"> Design Factors for a Governance System: This domain targets IT strategists, enterprise architects, and governance advisors. It assesses their keen ability to identify and dissect critical design factors that hold significant influence over the development and deployment of a thriving governance system. Their expertise ensures the system is tailored to the organization's distinct requirements.

主題 2	<ul style="list-style-type: none"> • Governance Implementation Lifecycle: In this section, the focus is on assessing the capabilities of IT governance professionals and senior managers in implementing and managing the complex world of enterprise technology governance. They will showcase their comprehensive understanding of the full lifecycle, encompassing planning, design, execution, monitoring, and enhancement of robust governance systems. Their expertise in aligning these systems with strategic objectives is key.
主題 3	<ul style="list-style-type: none"> • Implementing & Optimizing I&T Governance Overview: Senior IT leaders, governance directors, and consultants step into the spotlight here. The exam assesses their profound expertise in establishing and refining IT governance practices across the entire enterprise landscape. Their proficiency in ensuring strategic alignment, facilitating sound decision-making, and maximizing value is vital.
主題 4	<ul style="list-style-type: none"> • Impact of Design Factors: Management consultants, IT strategists, and governance specialists take center stage as they delve into understanding the far-reaching impact of design factors. They assess how these factors influence the effectiveness of governance systems, processes, and the attainment of strategic objectives. Their insight ensures the optimization of governance practices.
主題 5	<ul style="list-style-type: none"> • COBIT Basic Concepts: IT professionals, managers, and those immersed in governance practices will encounter this section, which tests their grasp of COBIT fundamentals. This includes understanding the Control Objectives for Information and Related Technologies framework, along with the core principles that guide effective governance of enterprise IT.
主題 6	<ul style="list-style-type: none"> • Key Topics Decision Matrix: IT governance analysts, advisors, and consultants showcase their proficiency in employing a decision matrix as a tool. They exhibit their skill in evaluating and prioritizing key topics, making well-informed choices that ultimately enhance the implementation and ongoing improvement of robust governance systems.

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COBIT-Design-and-Implementation考古題分享 - **COBIT-Design-and-Implementation**題庫分享

人生舞臺的大幕隨時都可能拉開，關鍵是你願意表演，還是選擇躲避，能把在面前行走的機會抓住的人，十有八九都是成功的。所以你必須抓住NewDumps這個機會，讓你隨時可以展現你的技能，NewDumps ISACA的COBIT-Design-and-Implementation考試培訓資料就是你通過認證的最有效的方法，有了這個認證，你將在你人生的藍圖上隨意揮灑，實現你的夢想，走向成功。要做就做一個勇往直前的人，那樣的人生才有意義。

最新的 COBIT Design and Implementation COBIT-Design-and-Implementation 免費考試真題 (Q117-Q122):

問題 #117

Which of the following includes capability levels that can be used as benchmarks?

- **A. Process practices**
- B. Process purpose
- C. Process metrics
- D. Process activities

答案: A

解題說明:

In COBIT 2019, process practices are linked with capability levels. These levels can serve as benchmarks for evaluating the maturity and performance of processes.

"The COBIT process model provides detailed descriptions of governance and management objectives, including practices and activities, with defined capability levels that are used for performance measurement and benchmarking." Reference:COBIT 2019 Framework: Governance and Management Objectives, Introduction to Process Capability Levels

問題 #118

The PRIMARY purpose of including assurance and compliance auditors during the planning phase of an IT implementation initiative is to:

- A. Validate completeness of the initiative.
- B. Ensure all risks have been considered.
- C. Obtain an independent perspective.
- D. Determine if requirements are achievable.

答案: C

解題說明:

"Boards and executive management seek independent advice and opinions regarding critical I&T functions and services."

問題 #119

Which of the following is the MOST common risk response used in risk management?

- A. Risk avoidance
- B. Risk mitigation
- C. Risk acceptance
- D. Risk transfer

答案: B

解題說明:

According to COBIT 2019 and general IT risk management principles:

"Risk mitigation is the most commonly used response strategy. It involves taking action to reduce the likelihood or impact of a risk, often by implementing controls or other countermeasures." This is supported in COBIT's treatment of risk under governance objective EDM03.

Reference:COBIT 2019 Governance and Management Objectives, EDM03

問題 #120

Which function within the IT corporate structure is responsible for classifying information using an agreed-upon classification scheme for a new data collection system?

- A. Enterprise architecture
- B. Information privacy
- C. Information security
- D. .IT governance

答案: C

解題說明:

The function within the IT corporate structure responsible for classifying information using an agreed-upon classification scheme for a new data collection system is the Information Security function. Information security ensures that data is properly classified to protect it according to its sensitivity and criticality.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Framework: Governance and Management Objectives, APO13 (Managed Security):

This objective outlines the responsibilities of the information security function, which includes defining and implementing information classification schemes.

* COBIT 2019 Implementation Guide, Chapter 3:This chapter details how information security policies and practices should be established, including the classification of information assets.

* COBIT 2019 Framework: Deliver, Service and Support (DSS05, Managed Security Services):This objective highlights the role of information security in managing security services, including data classification and protection measures.

By classifying information, the information security function ensures that data is adequately protected against unauthorized access and breaches, adhering to compliance requirements and supporting the overall security posture of the enterprise.

問題 #121

Which of the following is a design factor workflow component for determining the initial scope of a governance system?

- A. Considering the risk profile of the enterprise
- B. Considering the enterprise's market position
- C. Considering the enterprise's culture
- D. Considering the risk profile of the IT portfolio

答案： A

解題說明：

The COBIT 2019 Design Guide defines Step 2: Determine the Initial Scope of the Governance System, which explicitly includes considering the risk profile of the enterprise as a formal design factor. The enterprise risk profile identifies the types of IT-related risks that are most significant and therefore influence which governance and management objectives should be prioritized.

Enterprise culture and market position are contextual elements but are not listed as formal design factors in the initial scoping workflow. Similarly, the risk profile of the IT portfolio is a narrower operational view, whereas COBIT requires an enterprise-wide perspective to ensure governance decisions reflect overall business exposure.

By analyzing the enterprise risk profile early, governance designers can identify critical areas requiring stronger controls, assurance, or capability levels. This directly impacts the initial scope by determining which objectives fall inside or outside the governance system boundary.

Therefore, considering the enterprise risk profile is a core workflow component for determining the initial governance scope.

問題 #122

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