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Certification — How to Prepare for TOGAF 10 Combined Exam (OGEA-103)

Mastering the TOGAF 10 Framework: A Comprehensive Guide to Achieving Certification Success



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TOGAF Standard 10th Edition

Introduction

The TOGAF 10 Combined Exam (OGEA-103) represents a significant milestone for enterprise architects seeking to enhance their credentials and deepen their

<https://medium.com/kpmg-uk-engineering/certification-how-to-prepare-for-togaf-10-combined-exam-ogea-103-1e6a741e053a>

1/18

P.S. KaoGuTi在Google Drive上分享了免費的2026 The Open Group OGEA-103考試題庫：<https://drive.google.com/open?id=16a9q5BTfB2nh52beyW2g5ybvQ6FSp4Ob>

現在有許多IT培訓機構都能為你提供The Open Group OGEA-103 認證考試相關的培訓資料，但通常考生通過這些網站得不到詳細的資料。因為他們提供的關於The Open Group OGEA-103 認證考試資料都比較寬泛，不具有針對性，所以吸引不了考生的注意力。

The Open Group的OGEA-103考試認證是業界廣泛認可的IT認證，世界各地的人都喜歡The Open Group的OGEA-103考試認證，這項認證可以強化自己的職業生涯，使自己更靠近成功。談到The Open Group的OGEA-103考試，KaoGuTi The Open Group的OGEA-103的考試培訓資料一直領先於其他的網站，因為KaoGuTi有一支強大的IT精英團隊，他們時刻跟蹤著最新的 The Open Group的OGEA-103的考試培訓資料，用他們專業的頭腦來專注於 The Open Group的OGEA-103的考試培訓資料。

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通過The Open Group OGEA-103 認證考試的方法有很多種，花大量時間和精力來復習The Open Group OGEA-103 認證考試相關的專業知識是一種方法，通過少量時間和金錢選擇使用KaoGuTi的針對性訓練和練習題也是一種方法。

最新的 Enterprise Architecture OGEA-103 免費考試真題 (Q22-Q27):

問題 #22

What can architects present to stakeholders to extract hidden agendas, principles, and requirements that could impact the final Target Architecture?

- A. Architecture Views and Architecture Viewpoints
- B. Alternatives and Trade-offs
- C. Business Scenarios and Business Models
- D. Solutions and Applications

答案： A

解題說明：

According to the TOGAF Standard, Version 9.2, an architecture view is a representation of a system from the perspective of a related set of concerns¹. It consists of one or more architecture models that demonstrate how the system addresses the stakeholder concerns¹.

An architecture viewpoint is a specification of the conventions for constructing and using an architecture view to address specific stakeholder concerns¹. It defines the perspective, scope, notation, and techniques for creating an architecture view of a system¹. Architects can present architecture views and viewpoints to stakeholders to extract hidden agendas, principles, and requirements that could impact the final Target Architecture, because^{2,3}:

Architecture views and viewpoints help to communicate and visualize the architecture in a way that is meaningful and relevant to different stakeholders, addressing their specific interests and needs.

Architecture views and viewpoints help to elicit and validate the stakeholder concerns and requirements, ensuring that they are aligned with the business goals and objectives, and that they are consistent and feasible within the architecture context.

Architecture views and viewpoints help to identify and resolve any conflicts, gaps, or trade-offs among the stakeholder concerns and requirements, ensuring that they are balanced and prioritized in the architecture design and decision-making.

Architecture views and viewpoints help to demonstrate and verify the value and benefits of the architecture to the stakeholders, ensuring that they are satisfied and committed to the architecture outcome and governance.

1: The TOGAF Standard, Version 9.2, Chapter 22: Architecture Views, Viewpoints, and Stakeholders

2: The TOGAF Standard, Version 9.2, Chapter 4: Introduction to Part II, Section 4.2: What is an Architecture Framework?

3: The TOGAF Standard, Version 9.2, Chapter 31: Architectural Artifacts, Section 31.1: Basic Concepts

問題 #23

The _____ ensures that a project transitioning into implementation also smoothly transitions into appropriate Architecture Governance.

- A. Implementation Governance Model
- B. Implementation Strategy
- C. Transition Plan
- D. Migration Plan

答案： A

解題說明：

The Implementation Governance Model is a framework that defines the roles, responsibilities, processes, and standards for governing the implementation of the target architecture. It ensures that a project transitioning into implementation also smoothly transitions into appropriate Architecture Governance, which is the practice of ensuring compliance with the enterprise architecture and its principles, standards, and goals. The Implementation Governance Model is part of the Implementation and Migration Plan, which is the output of Phase F: Migration Planning of the Architecture Development Method (ADM)^{1,2}

問題 #24

Which of the following is a responsibility of an Architecture Board?

- A. Creating the Statement of Architecture Work
- B. Conducting assessments of the maturity level of architecture discipline within the organization
- C. Allocating resources for architecture projects
- D. Establishing targets for re-use of components

答案： B

解題說明：

The Architecture Board is a governance body that oversees and supports the implementation of architectures within an organization. One of its responsibilities is to conduct assessments of the maturity level of architecture discipline within the organization using frameworks such as CMMI or ACMM. This helps to identify areas for improvement and monitor progress towards achieving higher levels of maturity. Reference: <https://pubs.opengroup.org/architecture/toga9-doc/arch/chap44.html>

問題 #25

Please read this scenario prior to answering the question

You are the Chief Enterprise Architect at a large food service company specializing in sales to trade and wholesale, for example, restaurants and other food retailers.

One of your company's competitors has launched a revolutionary product range and is running a very aggressive marketing campaign. Your company's resellers are successively announcing that they are not interested in your company's products and will sell your competitor's.

The CEO has stated there must be significant change to address the situation. He has made it clear that new markets must be found for the company's products, and that the business needs to pivot, and address the retail market as well as the existing wholesale market.

A consideration is the company's ability and willingness to change its business model, and if it is a temporary or permanent change. An additional risk factor is one of culture. The company has been used to a stable business with a reasonably well known and settled client base - all with its own local understandings and practices.

The CEO is the sponsor of the EA program within the company. You have been engaged with the sales, logistics, production, and marketing teams, enabling the architecture activity to start. An Architecture Vision, Architecture Principles, and Requirements have all been agreed. As you move forward to develop a possible Target Architecture you have identified that some of the key stakeholders' preferences are incompatible. The incompatibilities are focused primarily on time-to-market, cost savings, and the need to bring out a fully featured product range, but there are additional factors.

Refer to the scenario

You have been asked how you will address the incompatibilities between key stakeholder preferences.

Based on the TOGAF standard which of the following is the best answer?

- A. You would seek to understand value preferences and priorities of the stakeholders. You would develop alternative Target Architectures, highlighting the gaps between current state and the alternatives. You would consider combining features from one or more alternatives in collaboration with the stakeholders. A formal stakeholder review should then be held to decide which alternative is fit for purpose and should be moved forward with. You will then secure the funding required.
- B. You would use the Architecture Vision, Principles, and Requirements to define a set of criteria for alternatives and create a set of architecture views to illustrate the impact of the alternative Target Architectures. You would identify the impact on planned projects. You would understand the strengths and weaknesses of the alternatives. You would conduct a formal stakeholder review to decide which alternative to move forward with. You will determine the funding required.
- C. You recommend that since the CEO has stated that the company must pivot, it is better to compromise on a full product range rather than time-to-market. You would develop just enough of the Target Architecture to demonstrate fitness of the proposed approach. You would limit the description to just where there is a gap between the current baseline. You would seek approval by the stakeholders to move forward with developing the Target Architecture in detail.
- D. You would review the Stakeholder Map and ensure that you have addressed and represented the concerns of all department heads. You will involve them in resolving the incompatibilities.
The Communications Plan should include a report that summarizes the key features of the architecture with and how incompatibilities were resolved to reflect the stakeholders' requirements.
You will check with each key stakeholder they are satisfied with how the incompatibilities have been resolved.

答案: B

解題說明:

According to the TOGAF standard, the Target Architecture is the description of a future state of the architecture being developed for an organization. It should be aligned with the Architecture Vision, Principles, and Requirements that have been agreed with the stakeholders. To address the incompatibilities between key stakeholder preferences, the TOGAF standard recommends creating and evaluating multiple alternative Target Architectures that meet different sets of criteria. These criteria should reflect the value preferences and priorities of the stakeholders, as well as the business drivers and objectives. The alternative Target Architectures should be illustrated using a set of architecture views that show the impact of each alternative on the business, data, application, and technology domains. The impact on planned projects should also be identified and analyzed. The strengths and weaknesses of each alternative should be understood and documented. A formal stakeholder review should then be conducted to decide which alternative is the most fit for purpose and should be moved forward with. The funding required for implementing the chosen alternative should also be determined and secured. References:

The TOGAF Standard, Version 9.2 - Phase B: Business Architecture - The Open Group
The TOGAF Standard, Version 9.2 - Phase C: Information Systems Architectures - The Open Group

[The TOGAF Standard, Version 9.2 - Phase D: Technology Architecture - The Open Group]
[The TOGAF Standard, Version 9.2 - Phase E: Opportunities and Solutions - The Open Group]
[The TOGAF Standard, Version 9.2 - Phase F: Migration Planning - The Open Group]

問題 #26

Exhibit:

Consider the image showing basic architectural concepts.
What are items A and B?

- A. A-Candidate Architecture, B-Trade-off
- **B. A-Stakeholder, B-Concern**
- C. A-Base Architecture, B-Target Architecture
- D. A-User, B-Requirement

答案: B

解題說明:

In the context of TOGAF, a stakeholder is any individual, team, or organization who has interests in, or concerns relative to, the outcome of the architecture. Concerns are those interests which pertain to any aspect of the system's functioning, development or operation, including considerations such as performance, reliability, and security¹.

Reference:

* The TOGAF Standard, Version 9.2 - Definitions - The Open Group

問題 #27

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在這個什麼都不斷上漲除了工資不上漲的年代裏，難道你不想突破自己嗎，讓工資翻倍，這也不是不可能，只要通過The Open Group的OGEA-103考試認證，你將會得到你想要的，而KaoGuTi將會為你提供最好的培訓資料，讓你安心的通過考試並獲得認證，它的通過率達到100%，讓你不得不驚歎，這確實是真的，不用懷疑，不用考慮，馬上就行動吧。

OGEA-103考試大綱: https://www.kaoguti.com/OGEA-103_exam-pdf.html

唉，還好用了KaoGuTi OGEA-103考試大綱的題庫，終於過了，The Open Group OGEA-103考試備考經驗 多壹道工序，多壹道風險，如果想順利通過IT考試，KaoGuTi OGEA-103考試大綱是你不二的選擇，The Open Group OGEA-103考試備考經驗 當然也可以參加當地的補習班進行補習，通過考試，因為我們的OGEA-103認證考試題庫按照相同的教學大綱，是考試前最好的準備工具，另外也是不斷的升級The Open Group OGEA-103考題培訓資料，你得到的所有產品高達一年的免費更新，最真實的 OGEA-103 認證考試練習題和答案，確保您100%通過考試，如果你選擇了OGEA-103考古題，快下載它吧，能100%通過IT認證考試。

哪怕這兩樣寶貝失去了效用，可價值依舊不可估量，頂在火鳳大殿門口的巨大妖鼓跟著呼嘯而起OGEA-103，同時還有兩個同樣的大鼓從山後飄來，唉，還好用了KaoGuTi的題庫，終於過了，多壹道工序，多壹道風險，如果想順利通過IT考試，KaoGuTi是你不二的選擇。

利用OGEA-103考試備考經驗 - 擺脫TOGAF Enterprise Architecture Combined Part 1 and Part 2 Exam考試困擾

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