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Peoplecert MSP-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Stakeholder Engagement: Learn how to effectively manage diverse stakeholders, including executives, sponsors, team members, suppliers and customers, with advanced communication and relationship-building skills.
Topic 2	<ul style="list-style-type: none"> Tailoring: Learn how to tailor the MSP 5th edition method to suit the specific needs and context of your programme and organization.

Topic 3	<ul style="list-style-type: none"> • Benefits Realization: Master techniques for identifying, defining, tracking and realizing the full range of benefits a programme is intended to deliver, with a focus on benefits measurement and realization.
Topic 4	<ul style="list-style-type: none"> • Problem Solving: Develop expertise in addressing complex programme management challenges and resolving issues efficiently and effectively.
Topic 5	<ul style="list-style-type: none"> • Resource Management: Learn how to allocate and optimize resources (human, financial and material) effectively, even in complex and changing environments, to achieve programme objectives.

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Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q123-Q128):

NEW QUESTION # 123

The task of organizational realignment relies heavily on getting results from existing staff and enhancing skills. Here are items of information to be recorded in the stakeholder engagement and communications plan.

Under which heading should they be recorded?

The improvements in knowledge and opportunities will enhance engineers' self-fulfillment and careers	Stakeholder prioritization
Internal staff will be required to attend an initial company-wide presentation for the launch of the programme to understand the mission. This will be followed up with a series of informal lunchtime sessions over the next month in which staff can ask questions. A monthly newsletter will also be issued on the internal website outlining progress and key messages	Determining influence and interest
The sponsoring group will be invited to a workshop to initially brainstorm likely stakeholders, and then the list will be grouped into categories and diagrams	Analysing stakeholder networks
	Communication plan
	Stakeholder feedback
	Key messages

Answer:

Explanation:



Explanation:

Item of Information

Heading

The improvements in knowledge and opportunities will enhance engineers' self-fulfillment and careers
 Key messages Internal staff will be required to attend an initial company-wide presentation... followed by informal lunchtime sessions... and a monthly newsletter
 Communication plan The sponsoring group will be invited to a workshop to initially brainstorm likely stakeholders, and then the list will be grouped into categories and diagrams
 Determining influence and interest Key messages describe the "what" and "why" tailored to specific groups. The communication plan details the schedule and channels (newsletters, sessions). Categorizing and diagramming stakeholders is the core activity of determining their relative influence and interest.

NEW QUESTION # 124

Which of the following is NOT set out by the Programme Brief?

- A. Key resources needed
- B. Estimated cost
- C. Risks and issues
- D. Analysis of the options available

Answer: D

NEW QUESTION # 125

Which of the following is an Information Baseline?

- A. All of above
- B. Governance
- C. Boundary
- D. Management

Answer: A

NEW QUESTION # 126

The programme is in the 'design the outcomes' process. The programme team is reviewing the programme brief and a revised version of the vision statement that has been prepared and validated in a workshop with key stakeholders.

What action should the programme manager and BCM take FIRST?

- A. Analyse past programme benefit profiles in order to agree a new, standard template to be used by the programme team
- B. Schedule the activities and resources to track the observable outcomes and realization of benefits
- C. Capture uncertain events that would affect one or more outcomes of benefit in the risk register
- D. Hold a workshop to confirm and document the increased customer numbers with call centre managers

Answer: D

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The 'Design the outcomes' process is where the high-level vision is translated into a detailed Target Operating Model (TOM) and a Benefit Framework. Once the vision is validated, the next logical step in the MSP transformational flow is to begin detailing the benefits that the new state will provide.

Option B is the correct answer because it focuses on quantifying the benefits-specifically the "increased customer numbers." Before scheduling resources (Option C) or refining risk registers (Option A), the Business Change Manager (BCM) and the Programme Manager must work with the business (the call centre managers) to define what success looks like in measurable terms. This involves creating Benefit Profiles. By holding a workshop to confirm these numbers, the BCM ensures that the benefits are realistic, owned by the business, and directly linked to the validated vision. This step is crucial for the Justification Theme, as it provides the evidence needed to build the detailed Business Case. In MSP 5th Edition, the "benefits-led" nature of programmes means that defining the measurable improvements is a top priority once the desired future state (the vision) is understood. Only after these benefits are clearly identified and documented can the programme effectively plan the delivery of the capabilities required to achieve them.

NEW QUESTION # 127

The programme is halfway through the first tranche. The CRO has contacted the programme manager with exciting news. They have been shown a new piece of technology which makes it easier and cheaper to service and maintain smart meters. They think that it might be possible to add this technology to future smart water meter installations without much additional cost. The programme manager has added this to the risk register.

Is this an appropriate application of the design' theme, and why?

- A. No, because reduced maintenance costs should be added to the benefits map as a new benefit of the programme
- **B. Yes, because if smart meter installations include this technology then future maintenance costs could be reduced**
- C. Yes, because changing the existing installation plan could bring uncertainty to the programme and should be avoided
- D. No, because the possibility of reducing maintenance costs should be treated as an issue and action taken immediately

Answer: B

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The Design Theme in MSP 5th Edition focuses on defining the "future state" and the path to get there. This involves the Vision, the Benefit Map, and the Target Operating Model (TOM). However, the design is not fixed; it must be open to improvements that enhance the programme's value. In risk management, a "risk" can be either a threat or an opportunity.

In this scenario, the new technology represents an opportunity-an uncertain event that would have a positive impact on objectives (reducing maintenance costs). Option A is correct because adding this opportunity to the risk register allows the programme to evaluate whether it should be "exploited" or

"enhanced." This is a correct application of the Design Theme because it relates to a potential change in the technical design of the programme's output (the smart meters) to deliver better value. By recording it in the risk register, the programme manager ensures it is formally assessed for its impact on the TOM and the Business Case before being incorporated into the design.

NEW QUESTION # 128

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