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1. The process of establishing clear and achievable objectives, measuring their achievement, and adjusting performance in accordance with the results of the measurement is called: - ✓✓Management by Objectives
2. During the full life cycle of the project, a plot of the project's expected expenditures will usually follow a characteristic S curve. This indicates that: - ✓✓The bulk of the project budget will be spent in the execution phase
3. In which project lifecycle phase would you expect to have the greatest influence on overall project cost? - ✓✓Concept
4. Requirement is - ✓✓Quantified and documented needs of stakeholders, customer, and sponsor
5. TQM is - ✓✓Total Quality Management: A common approach to implementing a quality improvement program
6. Which describes Management Information Systems? - ✓✓Software that an enterprise uses to support business and administrative operations
7. The type of planning that is equated with more specific data or is detailed in nature is called: - ✓✓Tactical
8. What are the different types of costs in Microsoft Project? - ✓✓Fixed Cost, Cost Per Use, Standard Cost, Overtime Cost
9. What is the name of PMI's Organization maturity model for project management? - ✓✓OPM3

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To be eligible for the CAPM Certification Exam, you must have a secondary degree (high school diploma, associate's degree or the global equivalent) and either 1,500 hours of project experience or 23 hours of project management education. CAPM exam fee for PMI members is \$225, while non-members pay \$300. Once you pass the exam, you will earn the CAPM certification, which is valid for five years. To maintain your certification, you will need to earn 15 professional development units (PDUs) every year.

The CAPM certification is ideal for individuals who have little to no experience in project management, and it can be a great way for them to gain an understanding of the fundamentals of project management. Certified Associate in Project Management (CAPM) certification covers topics such as project management processes, project scope management, project time management, project cost management, project quality management, project resource management, project communication management, project risk management, and project stakeholder management.

PMI Certified Associate in Project Management (CAPM) Sample Questions (Q35-Q40):

NEW QUESTION # 35

Which standard has interrelationships to other project management disciplines such as program management and portfolio management?

- A. Program Management Body of Knowledge Guide
- B. Organizational Project Management Maturity Model (OPM3)
- **C. Guide to the Project Management Body of Knowledge (PMBOK)**
- D. The Standard for Program Management

Answer: C

Explanation:

According to the PMBOK Guide, specifically in the foundational sections regarding the "Context of Project Management," the guide explicitly defines the interrelationships between Project, Program, and Portfolio Management.

* Interrelationship Framework: The PMBOK Guide serves as the foundational standard that identifies how project management integrates into the broader organizational hierarchy. It explains that:

* Portfolios are a collection of projects, programs, subportfolios, and operations managed as a group to achieve strategic objectives.

* Programs are grouped within a portfolio and comprise subprograms, projects, or other work that are managed in a coordinated fashion to support the program.

* Individual Projects (whether in or out of a program) are focused on achieving specific deliverables that contribute to the higher-level goals of the program or portfolio.

* Organizational Context: The PMBOK Guide describes how project management aligns with Organizational Project Management (OPM), which provides a strategic framework to integrate these disciplines to deliver better business value.

* Analysis of Other Options:

* A. Program Management Body of Knowledge Guide: This is not the official title of the PMI standard; the correct title is "The Standard for Program Management."

* B. The Standard for Program Management: While this standard discusses programs and their projects, the PMBOK Guide is the primary reference that establishes the baseline definitions and interrelationships for the entire profession.

* C. OPM3: This is a maturity model used to assess an organization's capability to implement its strategy through project, program, and portfolio management, rather than being the primary document defining the functional interrelationships of the disciplines themselves.

NEW QUESTION # 36

A project sponsor has asked the project manager to determine how soon the project can be completed. Which of the following methods can a project manager use to find this information?

- **A. Critical path method (CPM)**
- B. Work breakdown structure (WBS)
- C. Decomposition
- D. Scope baseline

Answer: A

NEW QUESTION # 37

The project manager released a report. A few stakeholders express the view that the report should not have been directed to them. Which of the 5Cs of written communications does the project manager need to address?

- A. Coherent logical flow of ideas
- **B. Clear purpose and expression directed to the needs of the reader**
- C. Correct grammar and spelling
- D. Concise expression and elimination of excess words

Answer: B

Explanation:

Section: Volume E

NEW QUESTION # 38

An input of the Create WBS process is:

- **A. requirements documentation.**
- B. project charter.
- C. validated deliverables.
- D. scope baseline.

Answer: A

Explanation:

According to the PMBOK Guide, the Create WBS process is the process of subdividing project deliverables and project work into smaller, more manageable components. To perform this decomposition accurately, the project manager needs specific inputs that define what needs to be built.

* Requirements Documentation: This is a key input. It provides the detailed description of what the project must deliver to meet stakeholder expectations. Since the WBS is a deliverable-oriented decomposition of the work, the requirements documentation ensures that all necessary features and functions are accounted for in the breakdown.

* Other Key Inputs to Create WBS:

* Project Scope Statement: This is the primary input, as it describes the work that will be performed and the work that is excluded.

* Scope Management Plan: Provides the "how-to" for creating the WBS from the scope statement.

* Enterprise Environmental Factors (EEFs): Industry-specific WBS standards relevant to the project's domain.

* Organizational Process Assets (OPAs): Policies, procedures, and WBS templates from previous projects.

Analysis of Other Options:

* B. scope baseline: This is the output of the Create WBS process, not an input. The Scope Baseline consists of the Project Scope Statement, the WBS, and the WBS Dictionary.

* C. project charter: While the Charter provides a high-level description of the project, it is an input to the Define Scope process. By the time you reach Create WBS, you use the more detailed Project Scope Statement derived from the Charter.

* D. validated deliverables: These are an output of the Control Quality process and an input to Validate Scope. They are not used to create the work breakdown structure, which is a planning activity.

NEW QUESTION # 39

The Process Group that involves coordinating people and resources, as well as integrating and performing the activities of the project in accordance with the project management plan is known as:

- A. Initiating
- **B. Executing**
- C. Planning
- D. Monitoring and Controlling

Answer: B

Explanation:

Section: Volume E

Explanation

NEW QUESTION # 40

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