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## Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q77-Q82):

### NEW QUESTION # 77

When it is found that an acceptable Business Case is not emerging, which of the following is NOT one of the normal options?

- A. Seek further funding for the programme
- B. Close the Programme
- C. Find a different approach to delivering the Blueprint
- D. Design a Blueprint that is less ambitious

**Answer: A**

Explanation:

When a viable Business Case does not emerge, seeking further funding is generally not considered a normal or effective response. The MSP Practitioner explicitly states that funding should not be increased without a credible justification, as this risks wasted resources on programmes unlikely to deliver benefits.

Instead, typical responses include redesigning a less ambitious Blueprint to reduce complexity or costs, closing the programme if it is no longer viable, or exploring alternative approaches to delivering the Blueprint that might improve feasibility and value realization. The Business Case acts as a foundational control and justification mechanism, ensuring programmes only proceed with a clear strategic rationale and realistic benefit realization plan. Continuing to invest without a strong Business Case undermines governance principles and risks programme failure.

Therefore, while redesign or closure are pragmatic approaches, "Further funding is not provided in case of inability to find a viable business case," reinforcing MSP's disciplined approach to investment and risk management.

### NEW QUESTION # 78

Which of below statements are false?

- A. Benefits management identify risks
- B. Benefits management identifies dependency in plans
- C. End of tranche review drives benefits management
- D. Benefits management qualifies Blueprint

**Answer: C**

Explanation:

The false statement is that "End of tranche review drives benefits management." In MSP, benefits management drives end of tranche reviews rather than the other way around.

The MSP Practitioner clarifies: "Benefits management drives end of tranche reviews," meaning that benefits realization considerations inform tranche planning, execution, and review processes.

This approach ensures that benefit delivery remains central to programme governance and decision-making, promoting alignment of delivery with strategic value.

### NEW QUESTION # 79

The programme is in the first tranche. The programme manager met with the project managers from the Employment Contracts and Call Centre Rationalization projects as well as the BCM. Many topics were discussed. After the meeting, the programme manager reviewed the information gathered at the meeting.

Which information should result in an addition to the risk register?

- A. Customer service staff will be trained on all call centre systems in order to answer calls from customers and cross-sell all of UU's products
- B. Tranche 3 could be delayed as the Customer Processes Project has not yet started, and it is unclear what training the call centre staff will need
- C. Due to staff sickness, the Call Centre Rationalization Project is delayed in delivering the call centre integration, but the project is expected to finish on time
- D. Currently customer service staff have specialist areas of expertise in either electricity, gas or water and do not answer calls from other customers

**Answer: B**

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

In MSP 5th Edition, a Risk is defined as an uncertain event or set of events that, should it occur, will have an effect on the achievement of objectives. The Risk Register is used to capture these uncertainties. It is vital to distinguish between a "risk" (uncertainty about the future) and an "issue" (something that has already happened or a current fact).

Option C represents a classic programme risk: there is uncertainty regarding the training requirements for a future project, which creates a potential threat to the timeline of Tranche 3. This uncertainty needs to be managed, analyzed, and mitigated, making it a perfect entry for the risk register.

\* Option A describes a planned outcome or benefit.

\* Option B describes the current "as-is" state (a fact).

\* Option D describes a project-level issue (staff sickness and delay) that the project manager expects to resolve. While it could be escalated, the inherent uncertainty regarding the future impact on Tranche 3 in Option C is a more fundamental programme-level risk that must be recorded and tracked.

#### **NEW QUESTION # 80**

Which document is prepared with a purpose to share with stakeholders?

- **A. Vision**
- B. Blueprint
- C. Business Case
- D. Programme Plan

**Answer: A**

#### **NEW QUESTION # 81**

When it is found that an acceptable Business Case is not emerging, which of the following is NOT one of the normal options?

- **A. Seek further funding for the programme**
- B. Close the Programme
- C. Find a different approach to delivering the Blueprint
- D. Design a Blueprint that is less ambitious

**Answer: A**

#### **NEW QUESTION # 82**

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