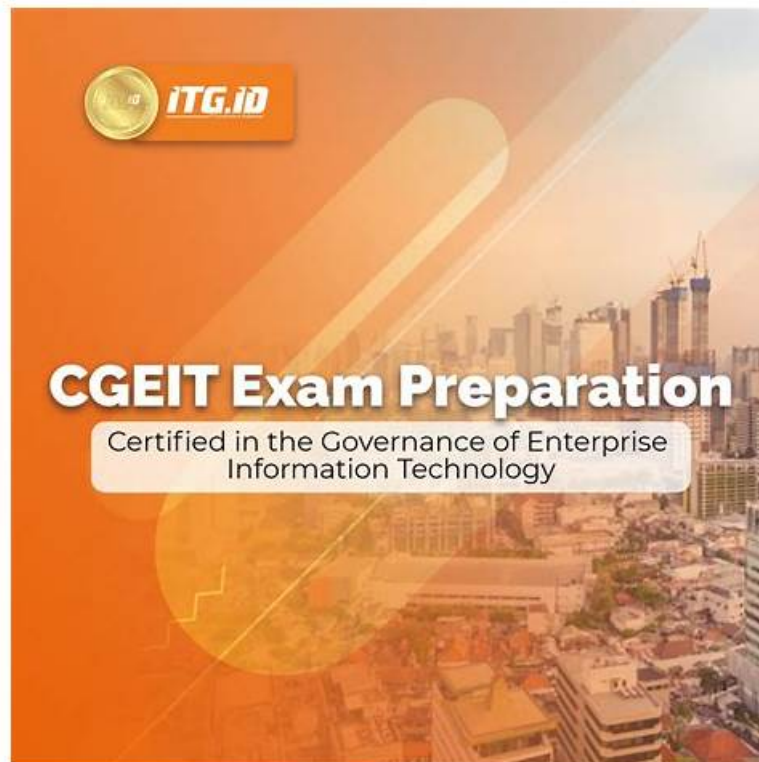


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To be eligible to take the CGEIT exam, individuals must have a minimum of five years of experience in the field of IT governance or management, including at least one year of experience in the development or implementation of IT governance frameworks or standards.

## ISACA Certified in the Governance of Enterprise IT Exam Sample Questions (Q363-Q368):

### NEW QUESTION # 363

The IT program manager does not see the value of conducting risk assessments for a new major IT project. The manager is reluctant to cooperate with internal auditors and the newly formed steering committee. Midway through the project, program requirements were changed because the CEO is a friend of a vendor and wants to implement this vendor's new technology. This decision will cause the current IT program budget to be insufficient and will be shown as overspending. After the requirement change request, the IT program manager should FIRST:

- A. request additional funding from the business owner to cover the additional scope.
- B. align IT with the business and agree to the business request.
- C. obtain confirmation from the business and a decision by the steering committee.
- D. report the matter to internal audit as a program deviation to be reviewed.

**Answer: D**

### NEW QUESTION # 364

Which of the following BEST enables an enterprise to determine whether a current program for IT infrastructure migration to the cloud is continuing to provide benefits?

- A. Total cost of ownership (TCO)
- B. Key risk indicators (KRIS)
- C. Net present value (NPV)
- D. Key performance indicators (KPIs)

**Answer: D**

Explanation:

Key performance indicators (KPIs) are metrics that measure the performance of a project, program, or investment against a set of targets, objectives, or benchmarks. KPIs can help an enterprise to determine whether a current program for IT infrastructure migration to the cloud is continuing to provide benefits by tracking the progress, efficiency, quality, and outcomes of the program. KPIs can also help to identify any gaps, issues, or risks that may affect the program's success and enable timely corrective actions<sup>12</sup>.

Total cost of ownership (TCO) is the purchase price of an asset plus the costs of operation over its life span. TCO can help an enterprise to compare the costs and benefits of different IT infrastructure options, such as cloud versus on-premise, but it does not measure the ongoing performance or benefits of a chosen option<sup>3</sup>.

Key risk indicators (KRIs) are metrics that monitor and predict potential risks that may negatively impact an enterprise's objectives or operations. KRIs can help an enterprise to identify and mitigate any risks associated with IT infrastructure migration to the cloud, such as security breaches, data loss, or service disruptions, but they do not measure the benefits or value of the program<sup>45</sup>.

Net present value (NPV) is the difference between the present value of cash inflows and the present value of cash outflows over a period of time. NPV is used to evaluate the profitability or return on investment of a project or investment by discounting the future cash flows to their present value. NPV can help an enterprise to decide whether to undertake an IT infrastructure migration to the cloud based on its expected net value, but it does not measure the actual performance or benefits of the program<sup>16</sup>. Reference:=

3: Total Cost of Ownership: How It's Calculated With Example - Investopedia

4: Key Risk Indicators (KRIs) - National Treasury

2: How to Develop Key Risk Indicators (KRIs) to Fortify Your Business | AuditBoard

5: How to Develop Effective Key Risk Indicators - Secureframe

1: Net Present Value (NPV) - Definition, Examples, How to Do NPV Analysis

6: NPV Formula - Learn How Net Present Value Really Works, Examples

### NEW QUESTION # 365

Acceptance of an enterprise's newly implemented IT governance initiatives has been resisted by a functional group requesting more autonomy over technology choices. Which of the following is MOST important to accommodate this need for autonomy?

- **A. A change control process**
- B. Continuous improvement processes
- C. Documentation of key management practices
- D. An exception management process

**Answer: A**

#### NEW QUESTION # 366

Which of the following will BEST enable an IT steering committee to monitor the achievement of overall IT objectives on a continuous basis?

- A. Project portfolio dashboards
- **B. Defined service level agreements (SLAs)**
- C. IT user survey results
- D. Key performance indicators (KPIs)

**Answer: B**

#### NEW QUESTION # 367

An organization is evaluating vendors to provide mobile device management (MDM) services. Which of the following is a KEY governance consideration for the IT steering committee?

- A. Employee-owned devices will be covered by the service.
- B. The MDM services are delivered via a cloud.
- **C. Service level targets align with business requirements.**

**Answer: C**

#### NEW QUESTION # 368

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