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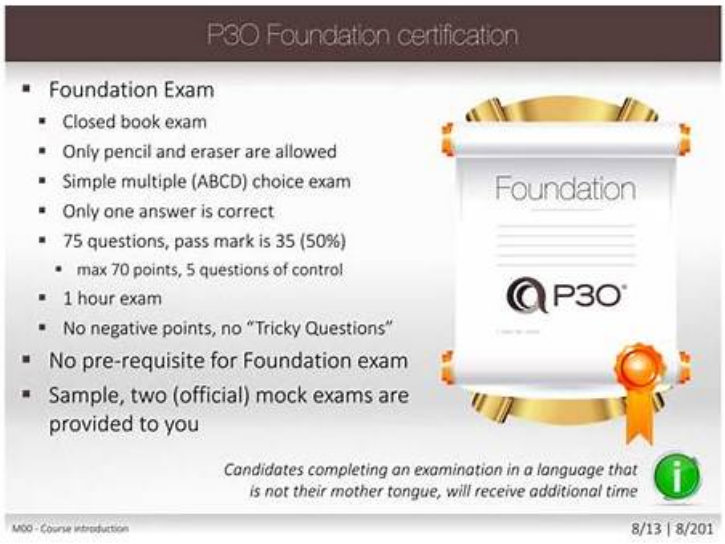

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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q71-Q76):

NEW QUESTION # 71
What question regarding business change governance support and enablement relates to 'business change design'?

- A. Are we doing the right things?
- B. Are we getting the business benefits?
- C. Are we getting things done well?
- D. Are we doing things the right way?

Answer: A

Explanation:

The question "Are we doing the right things?" relates to business change design, per the P3O Foundation (2013) manual. Section 2.2.2 states, "Business change design addresses the question 'Are we doing the right things?' by ensuring initiatives align with strategic objectives." This differs from benefits realization (A), efficiency (C), or process correctness (D), which address other governance aspects. The 2013 edition links this question to the P3O's role in validating strategic alignment, a key design phase concern. This ensures change initiatives are prioritized correctly, supporting effective governance.
Reference: P3O Foundation (2013) manual, Section 2.2.2, AXELOS.

NEW QUESTION # 72
Why is the same function carried out with a different focus by different offices within a P3O model?

- A. To understand the capability to be delivered by the being supported
- B. To provide appropriate decision support to the customers of each office
- C. To provide ongoing prioritization of change initiatives
- D. To consider risk from a strategic viewpoint

Answer: B

Explanation:
The P3O Foundation (2013) manual explains that the same function is performed with different focuses by various P3O offices to provide tailored decision support. Section 5.3.1 states, "Different offices within a P3O model perform the same functions with varying focuses to deliver appropriate decision support tailored to the needs of their specific customers, such as portfolio or programme teams." This contrasts with prioritization (A), capability understanding (B), or strategic risk (D), which are specific outcomes rather than the reason for focus variation. The 2013 edition highlights this customization to meet diverse organizational needs, enhancing efficiency and relevance. This approach supports effective governance across levels.
Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 73
Which is a benefit of the portfolio prioritization and optimization technique?

- A. Supports senior management investment decisions by aligning programmes to strategy
- B. Documents repeatable processes enabling increased PPM maturity
- C. Highlights programme issues requiring intervention
- D. Provides resource capacity to the portfolio when required

Answer: A

Explanation:
The P3O Foundation (2013) manual identifies that the portfolio prioritization and optimization technique supports senior management investment decisions by aligning programmes with strategy. Section 6.3.1 states,
"This technique supports senior management by prioritizing and optimizing the portfolio to align programmes and projects with strategic objectives, aiding investment decisions." This differs from highlighting issues (A), documenting processes (B), or providing capacity (C), which are secondary outcomes. The 2013 edition emphasizes its strategic decision-making role, ensuring resources focus on high-value initiatives. This enhances portfolio effectiveness.
Reference: P3O Foundation (2013) manual, Section 6.3.1, AXELOS.

NEW QUESTION # 74
Which is NOT a strategic planning or portfolio support function?

- A. Prioritizing programmes within the portfolio
- B. Aligning programmes with strategic objectives
- C. Providing a single flexible resource pool
- D. Providing oversight, scrutiny and challenge

Answer: C

Explanation:
The P3O Foundation (2013) manual lists prioritizing programmes, aligning with objectives, and providing oversight as strategic planning or portfolio support functions, but not providing a flexible resource pool.

Section 2.2.2 states, "Strategic planning and portfolio support functions include prioritizing programmes, aligning with strategic objectives, and providing oversight and challenge." A resource pool (B) is a delivery support function (Section 7.2), not a strategic one. The 2013 edition distinguishes these roles to clarify P3O's multifaceted support, ensuring strategic functions focus on direction and governance, not resource allocation.
Reference: P3O Foundation (2013) manual, Sections 2.2.2 and 7.2, AXELOS.

NEW QUESTION # 75
How does a P3O typically deliver an information portal to the PPM community?

- A. Through an intranet site showing templates and guidance
- B. By documenting business process swimlanes
- C. Using programme and project management forums
- D. By appropriate capacity planning for resource management

Answer: A

Explanation:
The P3O Foundation (2013) manual specifies that a P3O typically delivers an information portal via an intranet site with templates and guidance. Section 6.2.2 states, "The P3O delivers an information portal to the PPM community through an intranet site, providing access to templates, guidance, and best practices." This differs from process swimlanes (B), forums (C), or capacity planning (D), which serve other purposes. The
2013 edition emphasizes this centralized access to enhance collaboration and standardize PPM practices. This approach ensures efficient knowledge sharing across the organization.
Reference: P3O Foundation (2013) manual, Section 6.2.2, AXELOS.

NEW QUESTION # 76
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