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PMI Certified Professional in Managing AI Sample Questions (Q78-Q83):

NEW QUESTION # 78
A project team is preparing to move to the next phase of their AI project. The team needs to ensure that all transparency and explainability requirements are met.
Which activity should the project team perform?

- A. Document the decision-making process of the AI model
- B. Conduct a thorough data quality assessment
- C. Establish a feedback mechanism for ongoing evaluation
- D. Define the ethical guidelines for the AI project

Answer: A

Explanation:
PMI-CPMAI highlights transparency and explainability as core aspects of responsible AI. Transparency requires that stakeholders can understand how and why an AI system reaches its outputs, including underlying logic, features used, limitations, and assumptions. Explainability practices include documenting model design choices, data lineage, performance metrics, and decision rules in a way that is meaningful to technical and non-technical audiences.
PMI's guidance on responsible AI and governance stresses the need to capture and maintain thorough documentation of AI decision-making processes throughout the lifecycle. This documentation typically covers: model architecture, training data characteristics, feature importance, decision thresholds, known failure modes, conditions under which performance degrades, and interpretability artifacts (e.g., example explanations, model cards, or similar summaries). It serves as the primary mechanism for meeting transparency requirements and supporting audits, risk review, and stakeholder communication.
While data quality, ethical guidelines, and feedback mechanisms are all important, they address different aspects (reliability, values, and continuous improvement). The activity that directly ensures transparency and explainability requirements are met is documenting the decision-making process of the AI model.

NEW QUESTION # 79
A project manager is leading a complex project for a global financial institution. The project is developing an AI-driven system for real-time fraud detection and risk management. The system needs to adhere to all financial regulations. The project manager has identified skills gaps with the existing available resources.
What should the project manager do?

- A. Proceed with the project until external expertise is needed
- B. Engage consultants to fill the expertise gap
- C. Delay the project until internal expertise is developed
- D. Allocate additional budget for consultant AI training

Answer: B

Explanation:
For a global financial institution deploying an AI-driven, real-time fraud detection and risk management system, PMI-aligned AI governance highlights the need for specialized expertise in multiple domains: AI/ML, data engineering, financial risk, fraud typologies, and complex financial regulations (e.g., KYC, AML, transaction monitoring rules). When a skills gap is identified in such a high-stakes, highly regulated context, continuing without the right expertise can create serious compliance, operational, and reputational risks.
Engaging external consultants to fill the expertise gap (option D) is consistent with PMI-CPMAI's focus on ensuring that roles and responsibilities are matched with appropriate competencies. Consultants with proven experience in regulated financial AI projects can help design compliant architectures, define explainability and auditability requirements, advise on model risk management, and ensure that controls meet regulatory expectations.
Delaying the project until internal expertise is developed (option A) may not be practical for strategic initiatives and still might not yield sufficient depth of experience. Proceeding until "expertise is needed" (option B) increases the risk that early design decisions violate regulations or are misaligned with supervisory expectations. Allocating budget to train consultants (option C) misinterprets the need; the immediate requirement is to obtain expertise, not train external parties. Therefore, the project manager should engage consultants to fill the expertise gap while maintaining regulatory adherence and project momentum.

NEW QUESTION # 80
During the evaluation of an AI solution, the project team notices an unexpected decline in model performance. The model was previously achieving high accuracy but has recently shown increased error rates.
Which action will identify the cause of the performance decline?

- A. Checking for issues in the data preprocessing pipeline that may have introduced noise
- B. Analyzing the distribution of real world data for potential shifts
- C. Reviewing recent changes made to the model's architecture and parameters
- D. Increasing the amount of regularization to prevent overfitting

Answer: B

Explanation:
In PMI-CPMAI, ongoing monitoring and performance management are core responsibilities during the AI lifecycle. A model that once performed well but later shows increased error rates often suffers from data drift or concept drift-situations where the real-world data distribution or underlying relationships change compared with the training data. PMI-CPMAI guidance stresses that identifying the root cause of such degradation requires examining how incoming production data differs from historical or training data.

By analyzing the distribution of real-world data for potential shifts, the project team can detect changes in key input features, population characteristics, usage patterns, or label definitions that may be driving performance decline. This aligns with recommended practices in AI operations (MLOps) such as monitoring feature distributions, stability metrics, and segment-level performance over time.

Other actions, like reviewing architecture or increasing regularization, are design-level changes and treat symptoms without first confirming whether the environment has changed. Similarly, checking the preprocessing pipeline is useful when suspecting a technical bug, but the question focuses on identifying the cause of a gradual or unexpected performance drop in real deployment. PMI-CPMAI emphasises that data and context drift analysis is the primary diagnostic step in such scenarios. Therefore, the most appropriate action is to analyze the distribution of real-world data for potential shifts.

NEW QUESTION # 81

A project team at an IT services company is developing an AI solution to enhance network security. They need to define the success criteria to help ensure the project achieves its desired outcomes.
What should the project manager do to define the relevant success criteria?

- A. Implement machine learning (ML) algorithms for threat prediction
- B. Use key performance indicators (KPIs) for incident response times and threat detection rates
- C. Perform a detailed cost-benefit analysis of security investments
- D. Conduct a SWOT (strengths, weaknesses, opportunities, threats) analysis of the network infrastructure

Answer: B

Explanation:
PMI-CPMAI stresses that AI projects must define clear, measurable success criteria that are directly aligned with the problem the AI is intended to solve. In a network security context, the AI solution is being developed to "enhance network security," which, in operational terms, translates to outcomes like faster incident response and better detection of threats and anomalies.

PMI's guidance on benefits realization and performance management recommends using key performance indicators (KPIs) that are specific, measurable, and time-bound. For security, relevant KPIs typically include metrics such as mean time to detect (MTTD), mean time to respond (MTTR), detection rates, false positive/false negative rates, number of incidents contained, and reduction in successful breaches. By defining success criteria in terms of incident response times and threat detection rates, the project manager ties the AI system's performance directly to business and operational outcomes, making it easier to monitor effectiveness and justify investment.

Implementing ML algorithms (option A) is a technical activity, not a definition of success. SWOT analysis and cost-benefit analysis (options C and D) can inform strategy and justification, but they do not, by themselves, define how success will be measured in day-to-day operations. PMI-CPMAI emphasizes metrics-driven evaluation, so using KPIs for incident response times and threat detection rates (option B) is the correct approach.

NEW QUESTION # 82

An IT services company is verifying data quality for an AI project aimed at predicting server downtimes. The project manager needs to decide whether to proceed with data preparation.
Which technique should the project manager use?

- A. Exploratory data analysis (EDA)
- B. Advanced data labeling methods
- C. Data augmentation strategies
- D. Detailed cost-benefit analysis

Answer: A

Explanation:
PMI-CPMAI emphasizes that data quality assessment must precede data preparation and modeling. The recommended technique at

this stage is exploratory data analysis (EDA) to understand whether the data is fit for the AI use case. EDA allows the project team to examine distributions, detect missing values, outliers, noise, inconsistencies, data drift, and potential bias.

In the AI lifecycle view adopted by PMI, the data assessment step focuses on profiling data before investing effort in cleaning, transformation, or feature engineering. EDA gives insight into whether the available logs and telemetry (such as server performance metrics for downtime prediction) contain sufficient signal, appropriate time coverage, and consistent labeling to support reliable modeling. This aligns with PMI's guidance that project managers should "confirm that the dataset is adequate in completeness, accuracy, and relevance to the business objective before proceeding with preparation and modeling" (paraphrased from PMI AI data practices guidance).

Other options like data augmentation or advanced labeling are downstream enhancement techniques, and cost-benefit analysis is a management tool, not a data quality method. To decide whether to proceed with data preparation, the most suitable technique is exploratory data analysis (EDA).

NEW QUESTION # 83

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