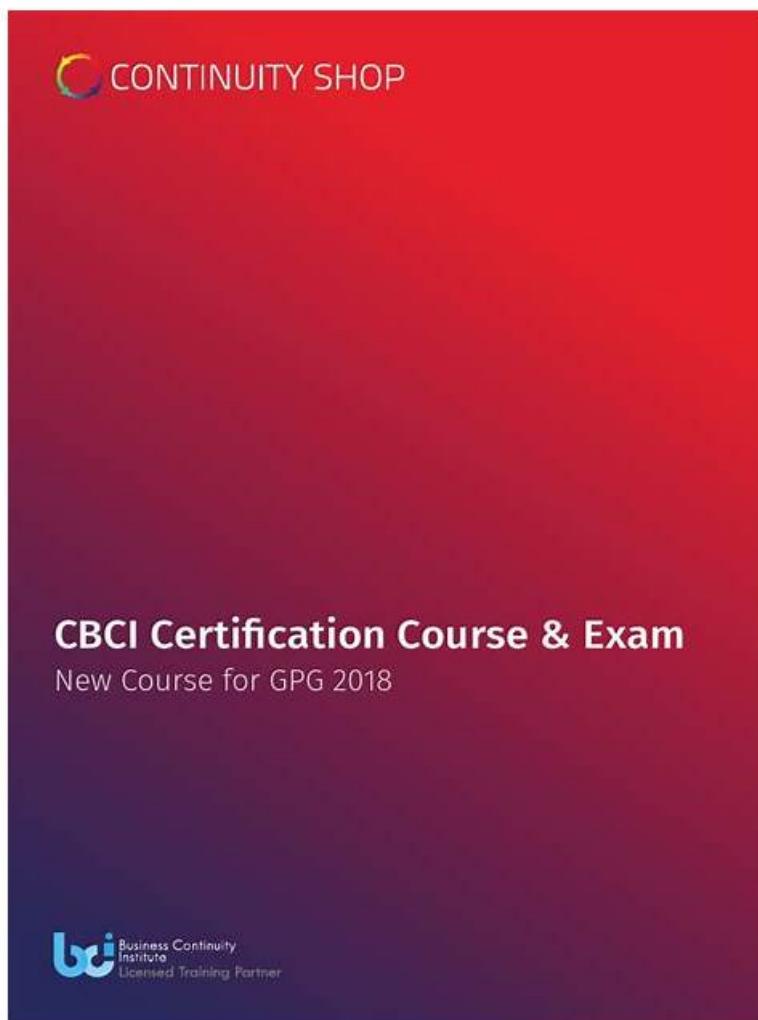


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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability.
Topic 2	<ul style="list-style-type: none">• Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions.
Topic 3	<ul style="list-style-type: none">• Analysis This module dives into the analytical stage, focusing on tools such as Business Impact Analysis (BIA) and risk assessment to identify critical functions and vulnerabilities—essential for understanding what the organization must protect and why.

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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q63-Q68):

NEW QUESTION # 63

In order to implement appropriate initiatives for influencing personnel to embrace Business Continuity and a Business Continuity culture, the Business Continuity professional should start by:

- A. Conducting a Business Impact Analysis (BIA) that can be shared with all personnel
- B. Carrying out a gap analysis to identify whether the Business Continuity resumption capabilities meet the Business Continuity needs
- C. **Estimating the gap between the extent to which Business Continuity is currently embraced in the organization and the desired level at which Business Continuity should be embraced**
- D. Implementing a communications strategy to share information about the gaps in the organization's current Business Continuity plans

Answer: C

Explanation:

The CBCI 7.0 course stresses that the initial step in fostering a Business Continuity culture is estimating the gap between the current level of personnel engagement and the desired state of embracement. This assessment identifies areas where awareness, commitment, or understanding are lacking, providing a baseline to tailor targeted initiatives. This gap analysis enables prioritization of interventions, whether training, communication, or leadership engagement, to bridge the cultural divide effectively. While BIAs and communication strategies support broader continuity efforts, assessing cultural gaps is a necessary precursor to driving meaningful behavioural change.

Reference: CBCI 7.0 Study Guide, Module 4: Business Continuity Culture, pages 68-70.

NEW QUESTION # 64

Which of the following is a factor to be taken into consideration when developing and using risk assessments?

- A. Risk assessments will need to work undertaken during the Business Impact Analysis (BIA) to determine the products, services, and activities that need to be
- B. The time that has elapsed since the last assessment of risks in order to maintain its currency
- C. Risk assessments are primarily produced as information for regulators and auditors to provide evidence that the organization is monitoring and managing risks
- D. **Risk assessments are based on estimations of the likelihood and consequences of a risk occurring**

Answer: D

Explanation:

The CBCI 7.0 course explains that risk assessments fundamentally rely on evaluating the likelihood of risk occurrence and the consequences if they materialize. This probabilistic approach enables prioritization and treatment planning. Although risk assessments inform BIAs and regulatory compliance, their primary purpose is to analyze potential risks in terms of impact and probability to guide effective continuity strategies.

Currency (timeliness) is important but secondary to the quality of likelihood and consequence evaluations, which form the basis of all risk decisions.

Reference: CBCI 7.0 Study Guide, Module 3: Risk Assessment Fundamentals, pages 48-51.

NEW QUESTION # 65

Which of the following is a principle to be adhered to when producing communications during a disruption?

- A. Senior personnel in areas affected by the disruption should take the lead in producing and releasing accurate information via media
- B. Communications should be consistent with the organization's beliefs, culture, values and value proposition
- C. Communications should be so that individuals involved in the disruption can be directly contacted by interested parties
- D. In order to ensure that communications are not delayed, only pre-agreed general statements, without any reference to the specific disruption, may be released to pre-agreed interested parties

Answer: B

Explanation:

Effective communication during disruption must align with the organization's core beliefs, culture, and values to maintain trust and credibility. The CBCI 7.0 course highlights that consistent messaging helps ensure stakeholders understand the organization's position and response approach. Communications must be transparent and reflect organizational identity, supporting both internal morale and external reputation.

Delegation of communications to appropriate experts and timely information sharing are also important but must be aligned with organizational values for coherence.

Reference: CBCI 7.0 Study Guide, Module 6: Communications and Media Management, pages 115-118.

NEW QUESTION # 66

Which of the following parameters would NOT be considered by a resource or activity owner when evaluating and selecting solutions to meet an agreed strategy?

- A. The advantages and disadvantages of the proposed solution
- B. The type of exercises to be conducted to validate the strategies and solutions
- C. The implementation time required
- D. The estimated costs to prepare, implement, operate and maintain the solution

Answer: B

Explanation:

When selecting solutions, resource or activity owners focus on factors such as advantages, disadvantages, costs, and implementation timelines, which directly affect feasibility and operational impact. The CBCI 7.0 course clarifies that while validation exercises are important for testing solutions, the choice and evaluation of solutions themselves typically do not consider the type of exercises planned for later validation phases.

Exercise planning is a separate activity handled by the validation team, not the solution selectors.

Reference: CBCI 7.0 Study Guide, Module 5: Solutions Design, pages 95-97.

NEW QUESTION # 67

Which of the following is demonstrated where an organization includes Business Continuity in induction processes and sets Business Continuity objectives for personnel?

- A. The organization's approach to risk assessment
- B. The use of validation
- C. The role of the Business Continuity professional
- D. The organization's Business Continuity culture

Answer: D

Explanation:

Embedding Business Continuity into induction and setting objectives for personnel clearly indicates a mature Business Continuity culture. The CBCI 7.0 course details that a strong culture is characterized by widespread awareness, commitment, and integration of Business Continuity principles into everyday activities. Including continuity in induction familiarizes new staff with the organization's resilience expectations, while individual objectives reinforce personal accountability. This cultural embedding supports sustainable continuity practices and improves the likelihood of effective responses during disruptions. It reflects a proactive organizational mindset rather than isolated activities or roles.

Reference: CBCI 7.0 Study Guide, Module 4: Business Continuity Culture, pages 65-70.

NEW QUESTION # 68

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