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looking to advance their career in the field. The CAPM certification exam is designed to test the individual's knowledge of the principles and practices of project management as outlined in the PMI's Project Management Body of Knowledge (PMBOK).

PMI CAPM (Certified Associate in Project Management) Certification Exam is a globally recognized certification for individuals who are interested in pursuing a career in project management. It is designed for individuals who have little or no experience in project management, but who are looking to gain a solid foundation in the field. Certified Associate in Project Management (CAPM) certification is offered by the Project Management Institute (PMI), which is the world's leading professional association for project management.

PMI Certified Associate in Project Management (CAPM) Sample Questions (Q536-Q541):

NEW QUESTION # 536

When a permitting agency takes longer than planned to issue a permit, this can be described as a risk:

- A. impact.
- B. perception.
- C. response,
- **D. event.**

Answer: D

NEW QUESTION # 537

Which of the following tasks is related to the Perform Qualitative Risk Analysis process?

- A. Analyze the effect of identified project risks as numerical data
- B. Identify the project risks and assign a probability of occurrence
- **C. Prioritize each project risk and assign the probability of occurrence and impact for each one**
- D. Perform a sensitivity analysis to determine which risk has the most potential for impacting the project

Answer: C

NEW QUESTION # 538

The CPI is .92, and the EV is US\$172,500. What is the actual cost of the project?

- A. US\$158,700
- B. US\$172,500
- **C. US\$187,500**
- D. US\$245,600

Answer: C

Explanation:

Section: Volume C

Explanation:

$CPI = \text{budgeted cost of work performed (BCWP)} / \text{actual cost of work performed (ACWP)} = US\$172,500 / US\$187,500 = 0.92$

NEW QUESTION # 539

In which Project Management Process Group is the project charter developed?

- **A. Initiating**
- B. Monitoring and Controlling
- C. Planning
- D. Executing

Answer: A

Explanation:

Explanation/Reference:

Explanation:

Initiating Process Group. Those processes performed to define a new project or a new phase of an existing project by obtaining authorization to start the project or phase.

Process: 4.1. Develop Project Charter

Definition: The process of developing a document that formally authorizes the existence of a project and provides the project manager with the authority to apply organizational resources to project activities.

Key Benefit: The key benefit of this process is a well-defined project start and project boundaries, creation of a formal record of the project, and a direct way for senior management to formally accept and commit to the project.

Inputs

1. Project statement of work
2. Business case
3. Agreements
4. Enterprise environmental factors
5. Organizational process assets

Tools & Techniques

1. Expert judgment
2. Facilitation techniques

Outputs

1. Project charter

NEW QUESTION # 540

What type of project structure is a hierarchically organized depiction of the resources by type?

- A. Work breakdown structure (WBS)
- B. Project breakdown structure (PBS)
- C. Organizational breakdown structure (OBS)
- **D. Resource breakdown structure (RBS)**

Answer: D

Explanation:

Explanation/Reference:

Explanation:

6.4.3.2 Resource Breakdown Structure

The resource breakdown structure is a hierarchical representation of resources by category and type. Examples of resource categories include labor, material, equipment, and supplies. Resource types may include the skill level, grade level, or other information as appropriate to the project. The resource breakdown structure is useful for organizing and reporting project schedule data with resource utilization information.

NEW QUESTION # 541

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