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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q26-Q31):

NEW QUESTION # 26
Which of the following are recommended for the implementation of a P3O model?
1. Follow a recognized programme or project methodology
2. Define a budget and associated timescales to deliver
3. Appoint a P3O Sponsor
4. Use a programme approach to implement a single office P3O staffed by one individual

- A. 2,3,4
- B. 1,2,3
- C. 1,3,4
- D. 1,2,4

Answer: B

Explanation:
The P3O Foundation (2013) manual recommends following a recognized methodology, defining a budget and timescales, and appointing a P3O Sponsor for implementation. Section 4.2.1 states, "Implementation should follow a recognized programme or project methodology, include a defined budget and timescales, and involve appointing a P3O Sponsor to provide leadership." However, using a programme approach for a single- office P3O staffed by one individual (4) is not recommended due to scalability and governance issues. The
2013 edition emphasizes a structured approach to ensure success, with the Sponsor driving strategic alignment and methodology providing a framework. Options B, C, and D include the impractical fourth element, making A the correct choice for a robust implementation process.
Reference: P3O Foundation (2013) manual, Section 4.2.1, AXELOS.

NEW QUESTION # 27
Which is NOT a typical factor that may affect the design of a P3O model?

- A. Challenge to current culture
- B. Organizational PPM maturity
- C. Size of the organization
- D. Geographical divisions

Answer: A

Explanation:
The P3O Foundation (2013) manual lists organizational PPM maturity, geographical divisions, and size as typical design factors, but not a challenge to current culture. Section 5.2.1 states, "The design of a P3O model is influenced by organizational PPM maturity, geographical spread, and organizational size." A challenge to current culture (D) is an implementation barrier, not a design factor (Section 4.2.3). The 2013 edition focuses design on structural and maturity considerations, addressing cultural challenges separately. This distinction ensures a tailored yet feasible P3O structure.
Reference: P3O Foundation (2013) manual, Sections 5.2.1 and 4.2.3, AXELOS.

NEW QUESTION # 28
Which occurs when the P3O implementation programme is closed?

- A. Vision Statement is to reflect delivery
- B. Risks to the implementation are captured
- C. Blueprint is produced to document processes
- D. P3O capability becomes business as usual

Answer: D

Explanation:
The P3O Foundation (2013) manual states that when the P3O implementation programme closes, the P3O capability becomes business as usual. Section 4.4.5 notes, "Upon closure of the implementation programme, the P3O capability is fully integrated into business as usual, marking the end of the transition phase." This differs from updating the Vision (A), producing the Blueprint (B), or capturing risks (C), which occur earlier.
The 2013 edition emphasizes this transition to ensure operational sustainability, aligning with the P3O's long- term role. This finalizes the implementation lifecycle.
Reference: P3O Foundation (2013) manual, Section 4.4.5, AXELOS.

NEW QUESTION # 29
Which receives the benefit of the governance provided by a P3O?

- A. Change initiatives
- B. Finance
- C. Business as usual
- D. Commercial

Answer: A

Explanation:
The P3O Foundation (2013) manual states that change initiatives receive the benefit of P3O governance.
Section 2.1.2 notes, "The P3O model provides governance to ensure the success of change initiatives, including programmes and projects, by aligning them with strategic objectives." This differs from finance (A), business as usual (C), or commercial (D), which are supported indirectly. The 2013 edition focuses on P3O's role in enhancing change delivery through oversight and decision support. This ensures change initiatives are effectively managed and delivered, maximizing organizational value.
Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

NEW QUESTION # 30
What is a portfolio, programme and project management standards office?

- A. Hub Portfolio
- B. Organization Portfolio
- C. Programme
- D. COE

Answer: D

Explanation:
The P3O Foundation (2013) manual defines the Centre of Excellence (COE) as the portfolio, programme, and project management standards office. Section 5.3.4 states, "The COE serves as the portfolio, programme, and project management standards office, providing guidance, best practices, and maturity support." This differs from the Organization Portfolio Office (A), Hub Portfolio (B), and Programme (C), which have distinct roles. The 2013 edition highlights the COE's role in standardizing PPM practices, ensuring consistency across the P3O model. This supports organizational capability development.
Reference: P3O Foundation (2013) manual, Section 5.3.4, AXELOS.

NEW QUESTION # 31
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