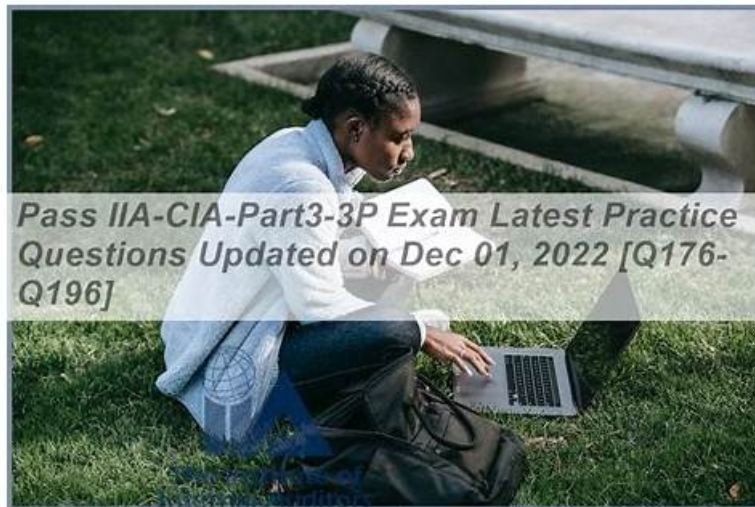


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IIA CIA Experience Requirements - At least two years of professional experience in internal auditing, governance, risk management, control, or related experience in one or more areas examined by the CIA exam.

IIA-CIA-Part3 (Business Knowledge for Internal Auditing) certification exam is a globally recognized certification exam for internal auditors seeking to enhance their knowledge and skills in business-related topics. IIA-CIA-Part3 Exam is designed to test the candidate's understanding of business processes, financial management, strategic planning, and risk management. Passing the IIA-CIA-Part3 exam is a testament to the candidate's expertise in business knowledge and their ability to provide valuable insights to their organization.

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IIA Business Knowledge for Internal Auditing Sample Questions (Q190-Q195):

NEW QUESTION # 190

Which of the following is true of matrix organizations?

- A. Authority, responsibility, and accountability of the units involved may vary based on the project's life or the organization's culture.
- B. A unity-of-command concept requires employees to report technically, functionally, and administratively to the same manager.
- **C. A combination of product and functional departments allows management to utilize personnel from various functions.**
- D. It is best suited for firms with scattered locations or for multi-line, large-scale firms.

Answer: C

Explanation:

Comprehensive and Detailed In-Depth Explanation:

A matrix organization combines functional and product-based structures, allowing employees to work across multiple departments and report to multiple managers. This enables businesses to utilize expertise from various areas efficiently.

Option A (Unity of command) does not apply to matrix organizations, as employees often report to multiple supervisors.

Option C (Variable authority and accountability) is a secondary characteristic but does not define matrix structures.

Option D (Best for scattered locations/multi-line firms) applies more to divisional rather than matrix structures.

Thus, the correct answer is B, as matrix structures enable collaboration across functional and product teams.

Reference: IIA Business Acumen - Organizational Structures

NEW QUESTION # 191

Which of the following strategies would most likely prevent an organization from adjusting to evolving industry market conditions?

- A. Substituting its own production technology with advanced techniques used by its competitors.
- B. Forgoing profits over a period of time to gain market share from its competitors.
- **C. Specializing in proven manufacturing techniques that have made the organization profitable in the past.**
- D. Using the same branding to sell its products through new sales channels to target new markets.

Answer: C

NEW QUESTION # 192

In Year 1, Company C introduced a new line of computer products that carry a 2-year warranty against defects and workmanship. The entire/ estimates that the total warranty cost will be 10% of sales, with 40% of the expenditures occurring during the first year and 60% during the second year. Sales and actual warranty expenditures for Year 1 and Year 2 were as follows:

At the end of Year 2, what will the balance in the estimated accrued warranty liability account be?

- A. US \$46,000
- B. US \$24,000
- C. US \$58,000
- **D. US \$28,000**

Answer: D

Explanation:

If the warranty expenses is 10% of sales, the total expense for the 2 years is US \$70,000 (\$700,000 10%). Of that US \$70,000 (\$700,000) x 10%). Of that US \$70,000, \$12,000 was paid in Year 1 and \$30,000 in Year 2. The US \$42,000 of payments leaves an unpaid balance of US \$28,000 (\$70,000 - \$42,000).

NEW QUESTION # 193

Which of the following statements is true regarding cost-volume-profit analysis?

- A. Following breakeven, the operating income will increase by the excess of fixed costs less the variable costs per units sold.

- Answer: B**

Answer: B

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