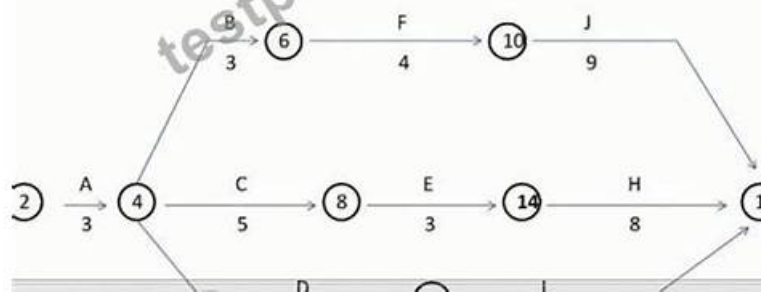


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Refer to the following table and diagram for activities and sequencing questions. Consider this to be the entire network. The diagram is incomplete. It states represents activities, predecessors and durations for a hazardous waste incineration facility.

Activity	Description	Predecessors	Duration (months)				
A	Develop information for public hearings	-	3				
B	Hold public hearings	A	3				
C	Develop draft plans and specifications	A	5				
D	Contact stakeholders and others	A	7				
E	Obtain permits	B, C	3				
F	Order equipment for facility	B	4				
G	Procure and prepare land	B	6				
H	Construct facility	D, E, F & G	8				
I	Approval of operating procedures	D	6	J	Install equipment, staff, facility	F	9
J	Install equipment, staff, facility	F	9				



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AACE International is a professional association that provides resources and support to professionals in the field of cost engineering and project management. One of the certifications offered by AACE International is the Planning & Scheduling Professional (PSP) certification. The PSP certification is designed for professionals who specialize in project planning and scheduling, and demonstrates

a level of knowledge and expertise in these areas.

AACE International Planning & Scheduling Professional (PSP) Exam Sample Questions (Q96-Q101):

NEW QUESTION # 96

In the "normal" schedule, excluding Activity 1000, what activity(s) are concurrent with Activity 3001?

ID	Activity	Logic			Normal Schedule		Crashed Schedule	
		Succ.	Rel.	Lag	Days	Direct Costs	Days	Direct Costs
1000	General Conditions	11001	FF		1072	\$3,080,000	910	\$2,902,900
1001	Preliminary Civil Work	1000 2001 7001	SS FS FS		85	\$563,000	67	\$728,000
2001	River Diversion Stage 1	2002	FS		92	\$150,000	75	\$190,000
2002	River Diversion Stage 2	2003	FS		38	\$25,000	28	35,000
2003	River Diversion Dam	2004 3001	FS FS		15	\$18,000	11	\$20,000
2004	River Diversion to Pipeline	3001 7001	FS FS		38	\$96,000	38	\$96,000
4001	Excavation, Spillway	4001	SS	15	152	\$608,000	118	\$692,000
		4001	FF	15				
		5001	SS	65				
		5001	FF	65				
		7001	FS					
5001	Excavation, Spillway	5001 9001	SS FF	45 45				
5001	Drill and Grout Dam Site	6001	FS		102	\$637,000	92	\$650,000
6001	Rock Fill: to elevation 25	6002	FS		140	\$1,352,000	105	\$1,470,000
6002	Rock Fill: to elevation 38	6003	FS		115	\$969,000	95	\$1,125,000
6003	Rock Fill: to elevation 50	8001	FS	65	152	\$1,360,000	113	\$1,540,000
		9002	SS	65				
		9002	FF					
		9003	FS					
7001	Permanent Roads	11001 9004	FS FS		48	\$180,000	38	\$205,000
8001	Valve House Embankment	9004	FS		28	\$28,000	22	\$36,000
9001	Spillway – Concrete	11001 9002 9003	FS FS FS		175	\$1,120,000	155	\$1,305,000
9002	Dam Concrete Facing – Concrete	1001 9005	FS FS		180	\$1,260,000	160	\$1,485,000
9003	Inlet Tower – Concrete 1 of 2	9005	FS	7	70	\$275,000	65	\$295,000
9004	Valve House – Concrete	10002	FS	7	72	\$245,000	66	\$265,000
9005	Inlet Tower – Concrete 2 of 2	10001	FS	7	35	\$28,000	35	\$28,000
10001	Inlet Tower – Complete	11001	FS		25	\$147,000	25	\$147,000
10002	Valve House – Complete	10001	FS		24	\$132,000	24	\$133,000

- A. 2004.
- B. 4001, 5001 and 6001.
- C. 4001 and 5001.
- D. 2003 and 7001.

Answer: C

NEW QUESTION # 97

Determine the correct formula and date for the late finish for Activity 9004.

ID	Activity	Logic			Normal Schedule		Crashed Schedule	
		Succ.	Rel.	Lag	Days	Direct Costs	Days	Direct Costs
1000	General Conditions	11001	FF		1072	\$3,080,000	910	\$2,902,900
1001	Preliminary Civil Work	1000 2001 7001	SS FS FS		85	\$563,000	67	\$728,000
2001	River Diversion Stage 1	2002	FS		92	\$150,000	75	\$190,000
2002	River Diversion Stage 2	2003	FS		38	\$25,000	28	\$35,000
2003	River Diversion Dam	2004 3001	FS FS		15	\$18,000	11	\$20,000
2004	River Diversion to Pipeline	3001 7001	FS FS		38	\$96,000	38	\$96,000
4001	Excavation, Spillway	4001	SS	15	30	\$482,000	100	\$515,000
		4001	FF	15				
		5001	SS	65				
		5001	FF	65				
5001	Drill and Grout Dam Site	5001	SS	45	152	\$608,000	118	\$692,000
		5001	FF	45				
		9001	FS					
5001	Drill and Grout Dam Site	6001	FS		102	\$637,000	92	\$650,000
6001	Rock Fill: to elevation 25	6002	FS		140	\$1,352,000	105	\$1,470,000
6002	Rock Fill: to elevation 38	6003	FS		115	\$969,000	95	\$1,125,000
6003	Rock Fill: to elevation 50	8001	FS	65	152	\$1,360,000	113	\$1,540,000
		9002	SS	65				
		9002	FF					
		9003	FS					
7001	Permanent Roads	11001 9004	FS FS		48	\$180,000	38	\$205,000
8001	Valve House Embankment	9004	FS		28	\$28,000	22	\$36,000
9001	Spillway – Concrete	11001 9002 9003	FS FS FS		175	\$1,120,000	155	\$1,305,000
9002	Dam Concrete Facing – Concrete	1001 9005	FS FS		180	\$1,260,000	160	\$1,485,000
9003	Inlet Tower – Concrete 1 of 2	9005	FS	7	70	\$275,000	65	\$295,000
9004	Valve House – Concrete	10002	FS	7	72	\$245,000	66	\$265,000
9005	Inlet Tower – Concrete 2 of 2	10001	FS	7	95	\$28,000	35	\$28,000
10001	Inlet Tower – Complete	11001	FS		25	\$147,000	25	\$147,000
10002	Valve House –	10001	FS		24	\$132,000	24	\$133,000

- A. LS.10002 - 1 day -> 11-27-03.
- B. LS.10002 - Lag 7 - 1 day -> 11-20-03.
- C. LS.10002 + 1 day -> 11-29-03.
- **D. LS.10002**

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