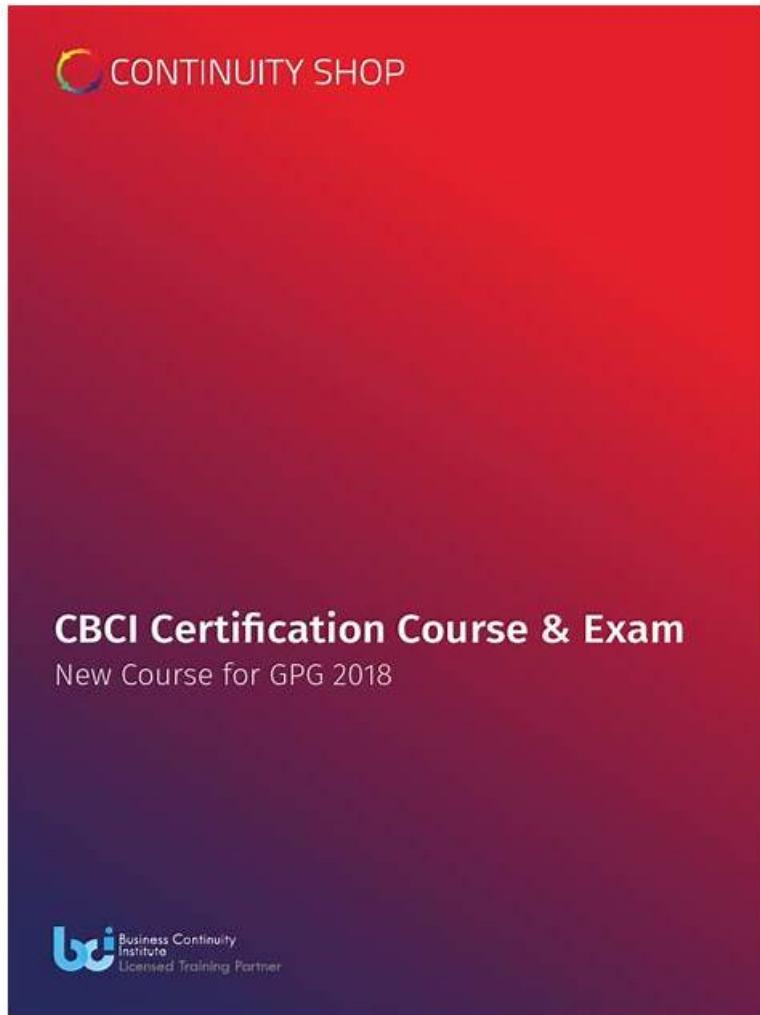


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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q60-Q65):

NEW QUESTION # 60

In order to enable Business Continuity solutions, it is necessary to:

- A. Measure capabilities to deliver the solutions by carrying out a gap analysis
- B. Establish and implement a strategy to ensure that business objectives are aligned to the agreed solutions
- C. Create guidance documents that detail response activities and procedures that specific teams need to follow
- D. Carry out a review of the Business Continuity policy to ensure that it is updated with the detail of the agreed solutions

Answer: B

Explanation:

The CBCI 7.0 course emphasizes that establishing and implementing a strategy aligned with business objectives is fundamental to enabling Business Continuity solutions. Business Continuity solutions must not only be technically sound but also directly support the organization's goals and priorities. Alignment ensures that continuity efforts contribute meaningfully to sustaining critical operations and delivering value during and after disruptions. This strategic approach drives resource allocation, prioritizes recovery efforts, and integrates continuity planning into broader organizational frameworks. While gap analyses, guidance documents, and policy reviews support solution enablement, without strategic alignment solutions risk being disconnected from business needs and may fail to gain management support or achieve desired outcomes.

Reference: CBCI 7.0 Study Guide, Module 5: Enabling and Implementing Solutions, pages 98-101.

NEW QUESTION # 61

The organization's requirements for information and data resources should be considered as part of the Activity Business Impact Analysis (BIA). Which of the following is correct in relation to the Recovery Point Objective (RPO)?

- A. The RPO is the point to which information must be restored to enable all priority activities to operate on resumption
- B. All data users and activities have the same requirements; so only limited consultation is required to determine the RPO
- C. The RPO should comply with data protection requirements
- D. The RPO establishes the amount of time that IT services can be disrupted before the organization is impacted

Answer: A

Explanation:

Recovery Point Objective (RPO) defines the maximum acceptable age of data to be recovered following a disruption, effectively setting the point in time to which information must be restored. The CBCI 7.0 course explains that RPOs vary depending on the priority and criticality of activities, requiring consultation with data users to ensure continuity needs are met accurately. RPOs are crucial for developing backup and data recovery strategies and directly influence the selection of technical solutions. While data protection compliance is necessary, it is not the primary function of RPO. Additionally, RPO focuses on data restoration points, not on the duration IT services can be disrupted—that relates to Recovery Time Objective (RTO).

Reference: CBCI 7.0 Study Guide, Module 3: Business Impact Analysis and Recovery Objectives, pages 56-59.

NEW QUESTION # 62

Which of the following is NOT a way in which an organization can use exercise programs to ensure and validate supply chain continuity?

- A. By conducting internal exercises to assess the impact of supply chain failures
- B. By including a requirement in Service Level Agreements (SLAs) for suppliers to carry out exercise activities and share the outcomes
- C. By requiring suppliers to share evidence that recovery plans and exercise programs have been developed and implemented
- D. By including key suppliers in an internal exercise

Answer: D

Explanation:

While including key suppliers in internal exercises might seem beneficial, the CBCI 7.0 course highlights that external suppliers should be engaged in their own exercises, separate from the organization's internal exercises. Instead, validation of supply chain continuity is better achieved by requiring suppliers to develop and test their recovery plans independently and sharing outcomes. Contractual obligations such as those embedded in SLAs ensure suppliers maintain their own Business Continuity preparedness, while internal exercises focus on organizational responses to supply chain disruptions. Conducting internal exercises to assess impacts remains essential to understand dependencies and potential vulnerabilities without compromising exercise control.

Reference: CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 130-133.

NEW QUESTION # 63

Which of the following statements about an Activity Business Impact Analysis (BIA) is correct?

- A. An Activity BIA ensures that all of the activities undertaken by an organization can continue as usual during a disruption and sets out a detailed plan to enable continuity
- B. An Activity BIA determines the resources required to deliver the organization's prioritized products and services
- C. An Activity BIA identifies and prioritizes the activities that deliver the most urgent products and services and determines the resources and dependencies required to enable continuity
- D. An Activity BIA identifies risks to delivery activities and establishes strategies to either prevent risks arising or to mitigate their effects should they arise

Answer: C

Explanation:

An Activity Business Impact Analysis (BIA) is a crucial component of the Business Continuity Management System (BCMS) that focuses on identifying and prioritizing the activities within the organization that contribute to delivering critical products and services. According to the CBCI 7.0 course, the Activity BIA maps out which activities are most urgent and vital, and it determines the necessary resources and interdependencies required to maintain or restore these activities following a disruption. This detailed understanding enables the organization to allocate resources effectively and design recovery strategies tailored to priority activities. Unlike a broad process or product BIA, the Activity BIA provides granular insights into operational components, ensuring continuity plans address practical recovery needs and dependencies.

Reference: CBCI 7.0 Study Guide, Module 3: Business Impact Analysis, pages 42-44.

NEW QUESTION # 64

A strategic plan:

- A. May be supported by a separate crisis communications plan
- B. Should contain procedures for responding to emergencies, including threats to life, or the environment
- C. Should identify viable options to coordinate efforts of the operational teams
- D. May contain procedures for coordinating the transportation of personnel to alternate facilities

Answer: A

Explanation:

Strategic plans set the overarching framework and objectives for Business Continuity and are often supported by separate tactical or crisis communication plans tailored to communication needs during disruptions. The CBCI 7.0 course clarifies that while strategic plans guide overall responses, detailed emergency procedures and logistics coordination typically reside in operational or tactical plans, ensuring clarity and focus at different planning levels.

Reference: CBCI 7.0 Study Guide, Module 5: Solutions Design and Planning, pages 100-103.

NEW QUESTION # 65

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