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PRINCE2 P3O Foundation Project Office 2013 Exam Sample Questions (Q65-Q70):

NEW QUESTION # 65

Which is an underlying success factor for a Temporary Office model?

- A. Programmes or projects develop their own templates
- **B. Consistent PPM training through approved training providers**
- C. P3M3 maturity level of 3 or above
- D. Programme or project culture does not exist

Answer: B

Explanation:

The P3O Foundation (2013) manual identifies consistent PPM training through approved providers as a success factor for a Temporary Office model. Section 5.3.3 states, "A critical success factor for a Temporary Office is consistent PPM training delivered by approved training providers to ensure staff competence throughout the office's lifecycle." This differs from requiring a high P3M3

maturity (B), which is not mandatory, developing templates (C), which risks inconsistency, or lacking culture (D), which is undesirable.

The 2013 edition emphasizes training to maintain quality and alignment during the temporary office's operation. This ensures effective support for programmes or projects, enhancing delivery outcomes.

Reference: P3O Foundation (2013) manual, Section 5.3.3, AXELOS.

NEW QUESTION # 66

What can be used to assess and document the current state of PPM functions?

- A. Capacity planning for resource management
- **B. P3M3 assessments**
- C. Complexity modelling
- D. P3O vision

Answer: B

Explanation:

The P3O Foundation (2013) manual identifies P3M3 assessments as the tool to assess and document the current state of PPM functions. Section 6.1.2 states, "P3M3 assessments are used to evaluate and document the current maturity and capability of PPM functions within an organization, providing a baseline for improvement." This differs from capacity planning (A), complexity modelling (B), or P3O vision (C), which serve other purposes. The 2013 edition highlights P3M3's role in benchmarking, supporting P3O's implementation by identifying gaps. This ensures a data-driven approach to enhancing PPM maturity.

Reference: P3O Foundation (2013) manual, Section 6.1.2, AXELOS.

NEW QUESTION # 67

Where should an Organization Portfolio Office ultimately report?

- **A. Main board director**
- B. Corporate services function
- C. Head of P3O
- D. Programme Manager

Answer: A

Explanation:

The P3O Foundation (2013) manual specifies that the Organization Portfolio Office (OPO) should ultimately report to a main board director. Section 5.3.2 states, "The Organization Portfolio Office should report to a main board director to ensure strategic alignment and direct accountability at the highest level." This differs from corporate services (B), Programme Manager (C), or Head of P3O (D), which are lower or supportive levels. The 2013 edition emphasizes this reporting line to integrate portfolio oversight with corporate governance, ensuring strategic influence. This structure supports effective decision-making and resource allocation.

Reference: P3O Foundation (2013) manual, Section 5.3.2, AXELOS.

NEW QUESTION # 68

Which technique ensures resources with the right expertise are allocated to PPM roles?

- A. Management dashboards
- B. Facilitation - workshop techniques
- C. P3O information portal
- **D. Skills development and maintenance**

Answer: D

Explanation:

The P3O Foundation (2013) manual identifies skills development and maintenance as the technique to ensure resources with the right expertise are allocated to PPM roles. Section 6.3.2 states, "Skills development and maintenance techniques assess and enhance the expertise of resources, ensuring they are appropriately allocated to PPM roles within the P3O." This differs from information portals (A), which share knowledge, dashboards (C), which report data, or workshops (D), which facilitate collaboration. The 2013 edition emphasizes this training to match skills with roles, enhancing P3O effectiveness. This supports efficient resource utilization.

Reference: P3O Foundation (2013) manual, Section 6.3.2, AXELOS.

NEW QUESTION # 69

Which is a typical constraint which impacts on how a P3O is implemented?

- A. Pace of change must take into account current P3M3 maturity
- B. P3O assurance services must be independent
- C. Quality, standardized data is needed
- **D. P3O governance must align with existing corporate governance**

Answer: D

Explanation:

The P3O Foundation (2013) manual identifies alignment with existing corporate governance as a typical implementation constraint. Section 4.2.3 states, "A key constraint in P3O implementation is ensuring its governance aligns with the organization's existing corporate governance framework to maintain coherence and authority." This differs from pace of change (A), data quality (B), or assurance independence (C), which are operational considerations. The 2013 edition emphasizes this alignment to avoid conflicts, ensuring the P3O integrates seamlessly. This constraint shapes the implementation strategy and structure.

Reference: P3O Foundation (2013) manual, Section 4.2.3, AXELOS.

NEW QUESTION # 70

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