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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q107-Q112):

NEW QUESTION # 107

Which of the Following Is commonly used by a test manager to identify risks'

- A. Lines of code in the system under test
- B. Record/playback test automation tools
- C. Experience with similar projects
- D. Function points within the software

Answer: C

Explanation:

* Common Risk Identification Techniques:

* A test manager often relies on experience with similar projects to foresee risks related to technical complexity, domain challenges,

or previous defects.

* Other options listed are less effective for comprehensive risk identification.

* Evaluation of Options:

* A(Lines of code) and B(Function points) are quantitative measures, not directly tied to risk identification.

* C is correct as past experience is crucial for identifying risks early.

* D(Record/playback tools) is irrelevant to risk analysis.

References and Syllabus Alignment:

* Risk identification techniques are discussed under "Risk Management" (TM-1.3.1).

NEW QUESTION # 108

Your team has been given the following test objective Ensure that the users are happier with this version than they were with the last version?

What is wrong with the way this is defined?

- A. It cannot be measured because 'happier' is subjective
- B. It is unlikely that just a version change will make users happier so this is not achievable
- C. It is not aligned with the organization's objectives
- D. It does not define a timeframe

Answer: A

Explanation:

Context Analysis:

The test objective should be SMART (Specific, Measurable, Achievable, Relevant, Time-bound). "Happier" is subjective and not measurable.

Evaluation of Options:

A . It is unlikely that just a version change will make users happier so this is not achievable:

Incorrect. Achievability isn't the main issue; measurement is.

B . It cannot be measured because 'happier' is subjective:

Correct. The issue lies in the inability to quantify or measure the term "happier." C . It does not define a timeframe:

Incorrect. While timeframe definition is important, the primary flaw here is subjectivity.

D . It is not aligned with the organization's objectives:

Incorrect. The test objective could align but still fail due to lack of measurability.

Syllabus Alignment:

ISTQB emphasizes creating measurable and actionable test objectives (TM-1.4.1).

Reference:

ISTQB Advanced Level Test Management Syllabus (TM-1.4.1)

NEW QUESTION # 109

Your Project Manager has challenged you to come up with a process improvement strategy using the IDEAL model.

Which step within the process defines the success criteria? [2]

- A. Initiation
- B. Analysis
- C. Diagnosing
- D. Entrance

Answer: C

Explanation:

In the IDEAL model, the Diagnosing step is where the success criteria are defined. This step involves understanding the current state and identifying gaps between the current and desired states. It sets the stage for creating action plans to address these gaps and defines the metrics for success.

References: The information is based on the ISTQB Advanced Level Test Manager documents, which outline the IDEAL model and its application in process improvement within the context of software testing.

NEW QUESTION # 110

When scheduling performance testing, which of the following approaches would be most advisable? [1]

- A. Leveraging end users to do unit-level performance testing and automated tools for system-level performance testing
- B. Requiring all performance tests to pass before starting functional testing
- **C. Starting the performance testing during unit and integration testing**
- D. Deferring the start of performance testing until all functional defects have been resolved

Answer: C

Explanation:

Performance testing is the process of determining the speed, responsiveness, and stability of a system under a given workload¹. Performance testing should be started as early as possible in the software development lifecycle, preferably during unit and integration testing, to identify and resolve performance issues before they become costly or risky². Starting performance testing early can also help to validate the performance requirements, design, and architecture of the system, as well as to optimize the performance testing strategy and scope³. Therefore, option A is the correct answer. Option B is incorrect because deferring the start of performance testing until all functional defects have been resolved can delay the detection and resolution of performance issues, increase the cost and effort of performance testing, and reduce the confidence and quality of the system⁴. Option C is incorrect because leveraging end users to do unit-level performance testing and automated tools for system-level performance testing can introduce inconsistency, bias, and inefficiency in the performance testing process, as well as compromise the reliability and validity of the performance test results. Option D is incorrect because requiring all performance tests to pass before starting functional testing can create unrealistic or unnecessary expectations, as well as hinder the progress and feedback of the functional testing activities. Reference: 1: ISTQB Glossary, Performance Testing 2: ISTQB Certified Tester - Performance Testing (CT-PT)³ 3: ISTQB Performance Testing - TesterYou⁴ 4: Performance Testing - ISTQB not-for-profit association : ISTQB - PERFORMANCE TESTING : Performance Testing - ISTQB not-for-profit association

NEW QUESTION # 111

Which three of the following would be considered a good mix of technical and interpersonal skills (hard and soft), for a test team leader?

- a. Ability to compliment a developer.
- b. Presenting information regarding a test project progress to stakeholders
- c. Using a configuration management tool.
- d. Ability to read a development coding language
- e. Assessing a failure and documenting it correctly.

- **A. b, d and e.**
- B. c, d and e.
- C. a, c and d.
- D. a, b and e.

Answer: A

NEW QUESTION # 112

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