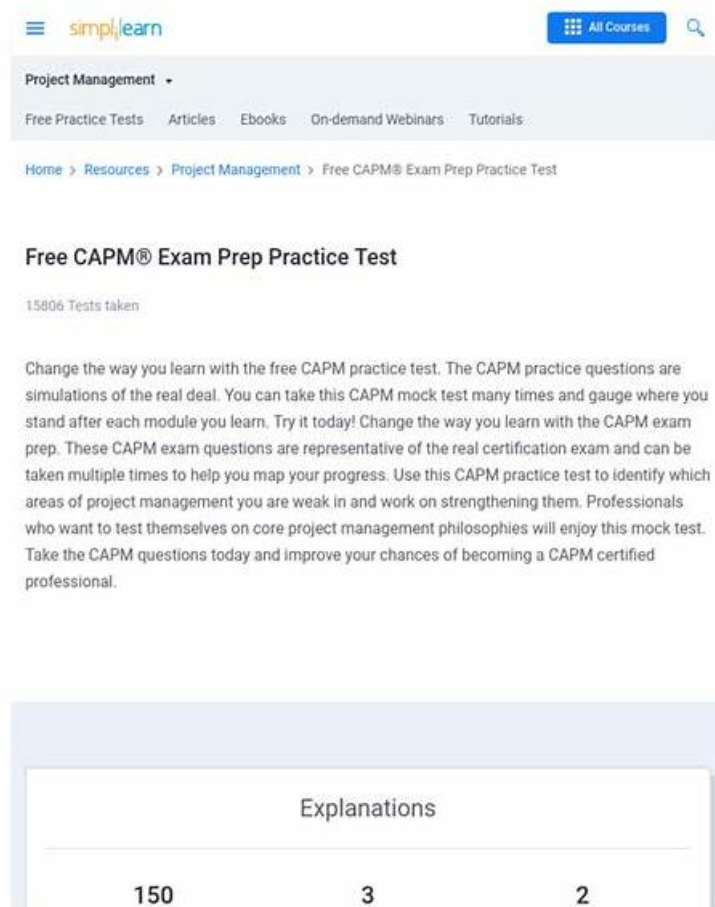


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NEW QUESTION # 10

Team performance assessments is an output of which of the following processes?

- A. Develop Human Resource Plan
- B. Perform Quality Control
- C. Manage Project Team
- **D. Develop Project Team**

Answer: D

Explanation:

Section: Volume E

Explanation:

Process: 9.3 Develop Project Team

Definition: The process of improving competencies, team member interaction, and overall team environment to enhance project performance. The key benefit of this process is that it results in improved teamwork, enhanced people skills and competencies, motivated employees, reduced staff turnover rates, and improved overall project performance.

Key Benefit: The key benefit of this process is that it results in improved teamwork, enhanced people skills and competencies, motivated employees, reduced staff turnover rates, and improved overall project performance.

Inputs

1. Human resource management plan
2. Project staff assignments
3. Resource calendars

Tools & Techniques

1. Interpersonal skills
2. Training
3. Team-building activities
4. Ground rules
5. Colocation
6. Recognition and rewards
7. Personnel assessment tools

Outputs

1. Team performance assessments
2. Enterprise environmental factors updates

NEW QUESTION # 11

A firm contracted an event management company to conduct the annual sales day event. The agreement states that the event management company will charge the firm for the actuals and receive 8% of the total cost. What type of contract is this?

- A. Cost plus award fee (CPAF)
- **B. Cost plus fixed fee (CPFF)**
- C. Time and material (T&M)
- D. Fixed price incentive fee (FPIF)

Answer: B

NEW QUESTION # 12

Which of the following is an output of the Perform Integrated Change Control process?

- A. Cost-benefit analysis
- B. Updated project charter
- C. Multicriteria decision analysis
- **D. Approved change request**

Answer: D

NEW QUESTION # 13

Which of the following documents allows the project manager to assess risks that may require near term action?

- A. Contingency analysis report
- B. Rolling wave plan
- C. Probability and impact matrix
- **D. Risk urgency assessment**

Answer: D

Explanation:

Section: Volume D

Explanation:

11.3.2.5 Risk Urgency Assessment

Risks requiring near-term responses may be considered more urgent to address. Indicators of priority may include probability of detecting the risk, time to affect a risk response, symptoms and warning signs, and the risk rating. In some qualitative analyses, the assessment of risk urgency is combined with the risk ranking that is determined from the probability and impact matrix to give a final risk severity rating.

NEW QUESTION # 14

Which of following could be organizational process assets?

- A. Organization infrastructure
- B. Marketplace conditions
- **C. Historical information**
- D. Industry standards

Answer: C

Explanation:

Section: Volume E

Explanation:

2.1.4 Organizational Process Assets

Organizational process assets are the plans, processes, policies, procedures, and knowledge bases specific to and used by the performing organization. They include any artifact, practice, or knowledge from any or all of the organizations involved in the project that can be used to perform or govern the project. The process assets also include the organization's knowledge bases such as lessons learned and historical information.

Organizational process assets may include completed schedules, risk data, and earned value data.

Organizational process assets are inputs to most planning processes. Throughout the project, the project team members may update and add to the organizational process assets as necessary. Organizational process assets may be grouped into two categories: (1) processes and procedures, and (2) corporate knowledge base.

NEW QUESTION # 15

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