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ISACA COBIT Design and Implementation Certificate Sample Questions (Q76-Q81):

NEW QUESTION # 76

Which of the following would a COBIT implementation expert consider as a COBIT design factor in tailoring enterprise strategy?

- A. Business transformation
- B. Value delivery
- C. Cost leadership
- D. Risk optimization

Answer: C

Explanation:

In the context of COBIT 2019, design factors are essential for tailoring the governance system to the specific needs of an enterprise. These factors help shape the governance system to ensure it aligns with the enterprise's strategy, goals, and environment. When considering how to tailor the governance system to an enterprise strategy, a COBIT implementation expert would look at several design factors, one of which is cost leadership.

Detailed Explanation with References:

Cost Leadership (Option A): Cost leadership is a strategic objective where an organization aims to become the lowest-cost producer in its industry. This strategy can be a significant design factor in tailoring a governance system, as it impacts decisions on IT investments, process efficiencies, and cost management. In COBIT

2019, aligning IT governance with a cost leadership strategy involves ensuring that IT initiatives support cost reduction and operational efficiency, thereby enabling the organization to achieve competitive pricing.

Risk Optimization (Option B): While risk optimization is an essential component of IT governance, it is more related to managing and balancing risk rather than a design factor specifically tailored to enterprise strategy.

Business Transformation (Option C): Business transformation refers to major changes in an organization's processes, systems, or structure. It is more of a broader business objective rather than a design factor used specifically in the context of tailoring the governance system to an enterprise strategy.

Value Delivery (Option D): Value delivery focuses on ensuring that IT delivers value to the business. It is a core principle of IT governance but is not typically categorized as a design factor for tailoring enterprise strategy in COBIT 2019.

Conclusion: The correct answer is A. Cost leadership. Cost leadership as a design factor directly influences how the governance system is tailored to support the enterprise strategy of achieving the lowest cost production. This alignment ensures that the governance system supports strategic goals focused on cost efficiency and competitive pricing.

References:

ISACA. COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution.

ISACA.

ISACA. COBIT 2019 Framework: Governance and Management Objectives. ISACA.

NEW QUESTION # 77

What is the role of the board when establishing where the enterprise wants to be?

- A. Setting priorities, time scales, and expectations
- B. Obtaining consensus on a required capability target
- C. Providing expert advice and guidance where appropriate
- D. Ensuring open and fair assessment of IT activities

Answer: A

Explanation:

The role of the board when establishing where the enterprise wants to be is to set priorities, time scales, and expectations. This ensures that the strategic direction and goals are clearly defined and communicated across the organization.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Framework: Governance and Management Objectives, EDM01 (Ensure Governance Framework Setting and Maintenance): This objective outlines the board's responsibilities in setting the strategic direction, including priorities, timeframes, and expectations.

* COBIT 2019 Implementation Guide, Chapter 3: This chapter emphasizes the board's role in defining the enterprise's strategic goals and ensuring that these goals are aligned with governance and management practices.

By setting clear priorities, time scales, and expectations, the board ensures that the enterprise has a focused and coherent strategy for achieving its desired future state.

NEW QUESTION # 78

When considering the IT implementation methods design factor, and the design factor value is agile, which of the following should be a management objective priority?

- A. Managed enterprise architecture
- B. Managed data (AP014)
- C. Managed risk
- **D. Managed IT changes**

Answer: D

Explanation:

When the IT implementation methods design factor value is agile, the management objective priority should be "Managed IT changes." Agile methodologies involve frequent changes and iterations, making effective change management crucial for success. Agile methodologies emphasize flexibility, iterative development, and rapid response to change. As a result, managing IT changes becomes a priority to ensure that changes are systematically controlled, risks are mitigated, and alignment with business goals is maintained.

COBIT 2019 Framework References:

* COBIT 2019 Framework: Governance and Management Objectives, BAI06 Managed IT Changes: This objective focuses on managing all IT changes in a controlled manner, ensuring minimal disruption and alignment with business goals.

* COBIT 2019 Design Guide, Chapter 3: Discusses the importance of aligning management objectives with specific design factors, such as IT implementation methods like Agile.

By prioritizing "Managed IT changes," the enterprise can ensure that its agile implementation remains effective and aligned with overall governance objectives.

NEW QUESTION # 79

Which of the following is a design factor workflow component for determining the initial scope of a governance system?

- A. Considering the risk profile of the IT portfolio
- **B. Considering the risk profile of the enterprise**
- C. Considering the enterprise's culture
- D. Considering the enterprise's market position

Answer: B

Explanation:

The COBIT 2019 Design Guide defines Step 2: Determine the Initial Scope of the Governance System, which explicitly includes considering the risk profile of the enterprise as a formal design factor. The enterprise risk profile identifies the types of IT-related risks that are most significant and therefore influence which governance and management objectives should be prioritized. Enterprise culture and market position are contextual elements but are not listed as formal design factors in the initial scoping workflow. Similarly, the risk profile of the IT portfolio is a narrower operational view, whereas COBIT requires an enterprise-wide perspective to ensure governance decisions reflect overall business exposure.

By analyzing the enterprise risk profile early, governance designers can identify critical areas requiring stronger controls, assurance, or capability levels. This directly impacts the initial scope by determining which objectives fall inside or outside the governance system boundary.

Therefore, considering the enterprise risk profile is a core workflow component for determining the initial governance scope.

NEW QUESTION # 80

Which of the following is the BEST approach when developing an EGIT implementation program plan?

- **A. Projects that are high-benefit and relatively easy to implement should be selected first.**
- B. Unapproved projects should not be recorded or considered.
- C. All projects should be given the same value and consideration for implementation.
- D. Process improvement objectives should not be changed or updated.

Answer: A

Explanation:

When developing an EGIT (Enterprise Governance of IT) implementation program plan, the best approach is to select projects that are high-benefit and relatively easy to implement first. This approach, often referred to as "low-hanging fruit," helps build momentum, demonstrate value quickly, and secure buy-in from stakeholders for more complex initiatives.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Implementation Guide, Chapter 5: This chapter outlines the importance of prioritizing projects that can deliver quick wins to maintain stakeholder support and demonstrate the value of the governance framework.

* COBIT 2019 Framework: Governance and Management Objectives, BAI01 (Managed Programs): This objective discusses the prioritization of initiatives based on their potential benefits and implementation feasibility.

By focusing on high-benefit, easy-to-implement projects, enterprises can create a solid foundation for more challenging initiatives and ensure continuous progress in their governance implementation efforts.

NEW QUESTION # 81

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