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COBIT® 2019 Governance System Design Toolkit 01/12/2023

**COBIT 2019** Information & Technology Governance  
Design Factor 1 En

Input Section—Importance of Each Enterprise Strategy Archetype

Value	Importance # (1-5)	Baseline	Description	Notes/Evidence
Growth/Acquisition	1		Organisasi memfokuskan pada pertumbuhan (pertumbuhan)	
Innovation/Differentiation	1		Pencapaian misi/visi fokus pada penawaran produk dan layanan yang berbeda dari pesaing untuk meningkatkan nilai tambah	
Cost Leadership	1		Pencapaian misi/visi fokus pada minimisasi biaya jangka panjang	
Client Service/Stability	1		Pencapaian misi/visi fokus pada pelayanan pelanggan yang stabil dan berkelanjutan sepanjang	

Design Factor 1: Importance of Strategy  
Importance of different strategies (Input)

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Design Factor 1 En

Growth/Acquisition	1				
Innovation/Differentiation	1				
Cost Leadership	1				
Client Service/Stability	1				

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## ISACA COBIT Design and Implementation Certificate Sample Questions (Q61-Q66):

### NEW QUESTION # 61

Which of the following is the MOST likely trigger event for an EGIT improvement or implementation program?

- A. The enterprise is faced with a shortage of qualified IT staff.
- B. An enterprise's marketing department has implemented its own IT solutions independent from the IT function.
- **C. The enterprise has failed to meet new privacy regulations and is heavily fined.**
- D. An enterprise is announcing a merger with one of its major competitors.

**Answer: C**

Explanation:

According to COBIT 2019 Implementation Guide:

"Trigger events for initiating or improving EGIT include regulatory noncompliance, significant operational failures, or events that expose governance weaknesses." Being fined for failing privacy regulations clearly exposes governance and compliance gaps-prompting the need to implement or improve EGIT to avoid future regulatory or reputational damage.

Reference:COBIT 2019 Implementation Guide, Section 2.1

### NEW QUESTION # 62

When considering the IT implementation methods design factor, and the design factor value is agile, which of the following should be a management objective priority?

- A. Managed enterprise architecture
- B. Managed risk
- **C. Managed IT changes**
- D. Managed data (AP014)

**Answer: C**

Explanation:

When the IT implementation methods design factor value is agile, the management objective priority should be "Managed IT changes." Agile methodologies involve frequent changes and iterations, making effective change management crucial for success. Agile methodologies emphasize flexibility, iterative development, and rapid response to change. As a result, managing IT changes becomes a priority to ensure that changes are systematically controlled, risks are mitigated, and alignment with business goals is maintained.

COBIT 2019 Framework References:

\* COBIT 2019 Framework: Governance and Management Objectives, BAI06 Managed IT Changes:This objective focuses on managing all IT changes in a controlled manner, ensuring minimal disruption and alignment with business goals.

\* COBIT 2019 Design Guide, Chapter 3:Discusses the importance of aligning management objectives with specific design factors, such as IT implementation methods like Agile.

By prioritizing "Managed IT changes," the enterprise can ensure that its agile implementation remains effective and aligned with overall governance objectives.

### NEW QUESTION # 63

Which of the following should be a KEY consideration for an enterprise when refining the scope of the governance system in the third stage of the Governance System Design Workflow?

- A. Compliance requirements
- **B. Enterprise strategy**

- C. The risk profile
- D. Current I&T-related risks

**Answer: B**

Explanation:

In the third stage of the Governance System Design Workflow, refining the scope of the governance system involves aligning it closely with the overall strategic direction and objectives of the enterprise. COBIT 2019 emphasizes that the governance system should support the enterprise's strategy to ensure that I&T-related activities contribute effectively to achieving business goals.

Key considerations for refining the scope include:

- \* Enterprise Strategy (Option A): The primary consideration is ensuring that the governance system aligns with and supports the enterprise strategy. This involves understanding the strategic objectives, goals, and priorities of the organization and ensuring that the governance system is designed to help achieve these strategic aims. This alignment ensures that IT governance is not just a compliance exercise but a strategic enabler for business success.
- \* Current I&T-Related Risks (Option B): While important, this factor is more about addressing immediate operational concerns and is typically considered earlier in the process to identify and mitigate significant risks.
- \* The Risk Profile (Option C): Understanding the overall risk profile and risk appetite of the enterprise is crucial for shaping the governance system but is not the primary focus in the third stage. This aspect is usually addressed in earlier stages to ensure that the governance framework adequately covers risk management.
- \* Compliance Requirements (Option D): Ensuring compliance is always a critical consideration, but like risk management, it is typically addressed earlier in the design process. Compliance requirements should be integrated into the governance framework but are not the key driver at the refining stage.

Thus, the correct answer is A. Enterprise strategy. By focusing on the enterprise strategy during the third stage of the Governance System Design Workflow, the governance system can be refined to support strategic initiatives, thereby ensuring that IT governance contributes directly to achieving business goals.

References:

\* ISACA. COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution.

ISACA.

\* ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

#### NEW QUESTION # 64

Who is responsible for monitoring the achievement of the overall EGIT implementation program plan results, including the achievement of goals and realization of benefits?

- A. Program steering committee
- B. IT process owners
- C. IT managers
- D. ICIO

**Answer: A**

Explanation:

The program steering committee is responsible for monitoring the achievement of the overall EGIT (Enterprise Governance of Information and Technology) implementation program plan results, including the achievement of goals and realization of benefits.

The program steering committee provides oversight and governance for the EGIT implementation program.

This committee ensures that the program is aligned with strategic objectives, monitors progress, and ensures that the desired benefits are realized. They are accountable for the overall success of the implementation.

COBIT 2019 Framework References:

- \* COBIT 2019 Implementation Guide, Chapter 7: Details the roles and responsibilities of the program steering committee in overseeing the implementation of the governance system.
- \* COBIT 2019 Design Guide, Chapter 4: Emphasizes the importance of having a steering committee to provide strategic direction and oversight for the implementation program.

By having the program steering committee monitor the achievement of the EGIT program plan, the enterprise ensures that there is accountability and alignment with business goals.

#### NEW QUESTION # 65

Who would be identified as an external stakeholder when soliciting feedback on a business case associated with a new system upgrade to satisfy new regulations?

- A. Current IT service vendor
- B. Staff utilizing the solution
- C. Implementation team
- D. IT audit committee

**Answer: A**

Explanation:

When soliciting feedback on a business case associated with a new system upgrade to satisfy new regulations, the current IT service vendor would be identified as an external stakeholder. External stakeholders are those outside the organization who can influence or be influenced by the outcomes of the project.

In the context of COBIT 2019, external stakeholders are those who are not part of the enterprise but have a vested interest in the success of IT initiatives. The current IT service vendor plays a critical role in providing feedback on the feasibility, implementation challenges, and potential impact of the new system upgrade.

COBIT 2019 Framework References:

\* COBIT 2019 Implementation Guide, Chapter 7: Highlights the importance of engaging external stakeholders, including vendors, to gain valuable insights and feedback.

\* COBIT 2019 Framework: Governance and Management Objectives: Emphasizes the need for stakeholder engagement, including both internal and external parties, to ensure comprehensive feedback and alignment with requirements.

Engaging the current IT service vendor as an external stakeholder ensures that all relevant perspectives are considered, enhancing the quality and feasibility of the business case.

## NEW QUESTION # 66

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