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AACE International Planning & Scheduling Professional (PSP) Exam Sample Questions (Q69-Q74):

NEW QUESTION # 69

Determine the driving activity for Activity 10001.

ID	Activity	Logic			Normal Schedule		Crashed Schedule	
		Succ.	Rel.	Lag	Days	Direct Costs	Days	Direct Costs
1000	General Conditions	11001	FF		1072	\$3,080,000	910	\$2,902,900
1001	Preliminary Civil Work	1000	SS		85	\$563,000	67	\$728,000
		2001	FS					
		7001	FS					

2001	River Diversion Stage 1	2002	FS		92	\$150,000	75	\$190,000
2002	River Diversion Stage 2	2003	FS		38	\$25,000	28	35,000
2003	River Diversion Dam	2004	FS		15	\$18,000	11	\$20,000
		3001	FS					
2004	River Diversion to Pipeline	3001	FS		38	\$96,000	38	\$96,000
		7001	FS					
3001	Excavation, Dam Site	4001	SS	15	30	\$482,000	100	\$515,000
		4001	FF	15				
		5001	SS	65				
		5001	FF	65				
		7001	FS					
4001	Excavation, Spillway	5001	SS	45	152	\$608,000	118	\$692,000
		5001	FF	45				
		9001	FS					
5001	Drill and Grout Dam Site	6001	FS		102	\$637,000	92	\$650,000
6001	Rock Fill: to elevation 25	6002	FS		140	\$1,352,000	105	\$1,470,000
6002	Rock Fill: to elevation 38	6003	FS		115	\$969,000	95	\$1,125,000
6003	Rock Fill: to elevation 50	8001	FS	65	152	\$1,360,000	113	\$1,540,000
		9002	SS	65				
		9002	FF					
		9003	FS					
7001	Permanent Roads	11001	FS		48	\$180,000	38	\$205,000
		9004	FS					
8001	Valve House Embankment	9004	FS		28	\$28,000	22	\$36,000
9001	Spillway – Concrete	11001	FS		175	\$1,120,000	155	\$1,305,000
		9002	FS					
		9003	FS					
9002	Dam Concrete Facing – Concrete	1001	FS		180	\$1,260,000	160	\$1,485,000
		9005	FS					
9003	Inlet Tower – Concrete 1 of 2	9005	FS	7	70	\$275,000	65	\$295,000
9004	Valve House – Concrete	1002	FS	7	72	\$245,000	66	\$265,000
9005	Inlet Tower – Concrete 2 of 2	10001	FS	7	35	\$28,000	35	\$28,000
10001	Inlet Tower – Complete	11001	FS	75	25	\$147,000	25	\$147,000
10002	Valve House –	10001	INTERNATIONAL			\$2,000	24	\$133,000

- A. There is no driving activity for Activity 10001 in the backward pass.
- B. Activity 10002.
- C. Activity 9005.
- D. Activity 11001.

Answer: D

Explanation:

Driving Activity Concept:

The driving activity in a backward pass is the one that determines the late start or finish of the dependent activity.

Activity 10001 (Valve House - Complete) is directly dependent on its successor, Activity 11001 (Spillway - Concrete).

Backward Pass Logic:

In backward pass calculations, the late start of Activity 11001 establishes the late finish of Activity 10001 due to their finish-to-start (FS) relationship.

This makes Activity 11001 the driving activity.

Verification:

According to the PSP Study Guide, driving activities are identified based on their logical ties and the critical path's constraints (Ref: PSP Study Guide, Chapter 2A: Activity Relationships and Critical Path Analysis).

Thus, the driving activity for Activity 10001 is A. Activity 11001.

NEW QUESTION # 70

Project schedules help control all of the following EXCEPT for _____.

- A. Cost
- **B. Quality**
- C. Time
- D. Resources

Answer: B

NEW QUESTION # 71

If someone wanted to constrain a project's end date so that any project slippage would cause negative float, they would do so by using

- A. Finish-no-earlier constraint on the last activity
- **B. Finish-no-later constraint on the last activity**
- C. Finish-no-earlier constraint on the first activity
- D. Start-no-later constraint on the first activity

Answer: B

Explanation:

To constrain a project's end date, a Finish-No-Later constraint is applied to the last activity. This ensures any slippage results in negative float, signaling delays relative to the fixed deadline.

Option A and B apply to earlier constraints, which are not relevant for controlling the project's end date.

Option D applies a constraint to the first activity, not the project finish.

This concept aligns with controlling project deadlines as described in the PSP Study Guide.

NEW QUESTION # 72

If a cost estimate assumes that 240 hours will be expended on a given activity, and the projected crew size expected to perform that activity is 5 personnel working and 8-hour workday, what is the calculated duration for the activity?

- A. 4 days
- B. 5 days
- C. 8 days
- **D. 6 days**

Answer: D

Explanation:

To calculate the duration:

Total hours required: 240 hours.

Daily work hours per crew: 5 workers \times 8 hours/day = 40 hours/day.

Duration = Total hours \div Daily work hours = 240 \div 40 = 6 days.

This calculation aligns with standard resource planning principles.

NEW QUESTION # 73

For activity 11001. why would the crashed direct cost be greater than the direct cost of the normal schedule?

- A. Management bonuses for early completion were included in this activity
- B. Generally, more equipment is used for a crashed project; therefore, it costs more to demobilize
- C. Some costs resulting from the crashed efforts were forgotten in previous activities
- **D. Additional extended overhead is also being shown in this activity**

Answer: D

Explanation:

Crashing increases direct costs as additional resources, equipment, or expedited delivery methods are employed to shorten the project duration. The PSP Study Guide (Section 2.3.5, "Acceleration") highlights that crashing involves trade-offs between time and cost, often resulting in higher demobilization costs due to the increased deployment of equipment and resources.

NEW QUESTION # 74

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

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