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PMI PMP - Project Management Professional (2026) Sample Questions (Q246-Q251):

NEW QUESTION # 246

Which technique would you apply to control the project schedule?

- A. Statistical sampling.
- **B. Performance measurement.**
- C. Parametric modeling.
- D. The pareto diagram.

Answer: B

NEW QUESTION # 247

You are using tools and techniques of the Collect Requirements process. You are visually depicting the business processes while managing stakeholder needs and requirements to meet project objectives, after collecting their requirements. What will you do next?

- A. Control scope
- B. Validate scope
- C. Create WBS Create WBS
- **D. Define scope**

Answer: D

NEW QUESTION # 248

A project is being planned with two hardware deliverables and one software deliverable that will be used to monitor the operation of the two hardware deliverables. When preparing the consolidated project schedule, what should be the top priority for the project manager?

- A. The stakeholder engagement plan
- B. The business continuity plan of the deliverables
- C. The user stories and story points
- **D. The interdependencies between the deliverables**

Answer: D

Explanation:

When building a consolidated schedule across multiple deliverables-especially where software monitors hardware-the most important scheduling priority is managing interdependencies (A). Interdependencies drive sequencing, integration points, testing windows, and the critical path. For example, hardware readiness may be required for software integration testing, while software monitoring features may be needed before hardware commissioning or operational validation. If dependencies are misunderstood, the schedule can look feasible on paper but fail during execution due to blocked work, late integration, or repeated rework. Business continuity planning (B) is important for operations, but it is not the primary driver of schedule logic during planning. Stakeholder engagement planning (C) supports communications and decision-making, but it does not define task sequencing and integration timing. User stories and story points (D) are useful in agile planning, yet the question is about a consolidated schedule across hardware and software deliverables; dependency mapping is the foundation that ensures different workstreams align. By prioritizing interdependencies, the project manager creates a realistic integrated schedule that reduces coordination risk and supports successful end-to-end delivery.

NEW QUESTION # 249

During the third iteration of a project, the product owner requests another mandatory feature. This also happened in the previous two sprints, which resulted in failure and caused frustration within the team.

What should the project manager do next?

- A. Request the scrum team to prioritize the product backlog.
- **B. Ask the product owner to prioritize the backlog with the project team.**
- C. Call for an internal meeting to discuss the changes and their value.
- D. Incorporate the changes in the last sprint before the first release.

Answer: B

NEW QUESTION # 250

At the end of a project, the client decides that the final acceptance is not complete and that they need a new feature in the product. What should the project manager do in this case?

- A. Implement a corrective action.
- **B. Review the contract.**
- C. Document a change request.
- D. Check the scope baseline.

Answer: B

Explanation:

Section: Closing

NEW QUESTION # 251

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