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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q10-Q15):

NEW QUESTION # 10

What should a P3O recommend for 'must do' changes?

- A. Should be realigned to existing objectives
- B. Should be stopped immediately
- C. Must be completed before new changes are started
- D. Should be included in the portfolio to maintain business as usual

Answer: A

Explanation:

The Portfolio, Programme, and Project Office (P3O) is a framework that provides guidance on how to set up and maintain effective support structures for portfolio, program, and project management. A key function of a P3O is to ensure that all changes and initiatives within an organization are aligned with its strategic objectives.

NEW QUESTION # 11

How should the Head of P3O overcome the barrier of "lack of focus on the full P3O model"?

- **A. Build a vision and Business Case**
- B. Address culture changes through targeted communications
- C. Gain acceptance of component offices delivered in tranches
- D. Develop minimalist processes with tailoring guidelines

Answer: A

Explanation:

The P3O Foundation (2013) manual suggests the Head of P3O should overcome the 'lack of focus' barrier by building a vision and Business Case. Section 4.2.3 states, "To address the lack of focus on the full P3O model, the Head of P3O should develop a clear vision and robust Business Case to secure organizational commitment and alignment." This differs from tranche acceptance (A), process development (C), or cultural communication (D), which address different challenges. The 2013 edition emphasizes strategic clarity to unify efforts, ensuring the P3O's comprehensive adoption. This approach drives successful implementation.

Reference: P3O Foundation (2013) manual, Section 4.2.3, AXELOS.

NEW QUESTION # 12

Which is NOT a way that tools are typically used?

- A. Individual
- B. Integrated
- C. Collaborative
- **D. Connected**

Answer: D

Explanation:

The P3O Foundation (2013) manual identifies integrated, collaborative, and individual as typical ways tools are used, but not "connected" as a distinct category. Section 6.2.1 states, "Tools are typically used in an integrated manner across functions, collaboratively by teams, or individually by single users, depending on organizational maturity." The term "connected" (B) is not defined as a usage mode; it may imply a technical link but lacks specific application in the P3O context. The 2013 edition focuses on these three usage patterns to align with P3M3 maturity levels, ensuring tools support PPM effectively. Options A, C, and D are explicitly recognized, making B the correct choice for an atypical use. This clarity aids in selecting appropriate tool strategies.

Reference: P3O Foundation (2013) manual, Section 6.2.1, AXELOS.

NEW QUESTION # 13

Which is an important factor when working in a distributed model?

- A. Functional roles work in the same location
- **B. Effective use of information portals**
- C. Use of sophisticated tools and techniques
- D. Staff physically co-located to ensure team cohesion

Answer: B

Explanation:

The P3O Foundation (2013) manual identifies effective use of information portals as a key factor in a distributed model. Section 5.3.1 states, "In a distributed P3O model, effective use of information portals is crucial to facilitate communication and coordination among geographically dispersed teams." This contrasts with co-location (B), same-location roles (C), or sophisticated tools (D), which are impractical or less critical in distributed settings. The 2013 edition emphasizes technology's role in overcoming distance, ensuring consistent information sharing. This supports efficient collaboration and governance in decentralized structures.

Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 14

Which is a purpose of the Head of P3O role?

- A. Provide a consultancy service to Programme and Project Managers
- B. Ensure the organization carries out the role of 'Informed Customer'
- C. Facilitate the development of an optimized portfolio
- **D. Ensure alignment with wider policy and strategic initiatives**

Answer: D

Explanation:

The Head of P3O role, as defined in the P3O Foundation (2013) manual, primarily ensures alignment with wider policy and strategic initiatives, making it a strategic oversight function. Section 3.5.2 specifies, "The Head of P3O is responsible for ensuring that the P3O model aligns with the organization's strategic objectives and policy framework." This involves overseeing the P3O's structure and ensuring it supports the broader organizational strategy, rather than directly providing consultancy (A), facilitating portfolio optimization (B), or acting as an 'Informed Customer' (D), which are more specific to other roles like the Portfolio Analyst or P3O Sponsor. The 2013 edition underscores this strategic alignment as the core purpose, enabling the Head of P3O to guide the model's evolution and integration with corporate governance. This focus ensures the P3O delivers value by supporting the right change initiatives.

Reference: P3O Foundation (2013) manual, Section 3.5.2, AXELOS.

NEW QUESTION # 15

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