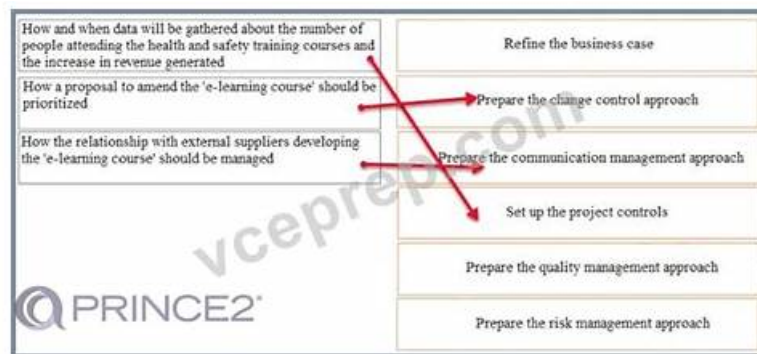


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PRINCE2 Practitioner Exam Sample Questions (Q113-Q118):

NEW QUESTION # 113

ABC Company produces a corporate business plan which includes the targets for the next 12 months. For the Health and Safety Training Project, a feasibility study was carried out and, as a result, the expected sales were included in this plan. During the 'starting up a project' process, the executive advised the project manager that the corporate business plan provides sufficient justification to initiate the project.

Is this a correct application of the 'continued business justification' principle, and why?

- A. Yes, because the business justification needs to be recorded and approved in some form.
- B. Yes, because the executive is responsible for the project's continued business justification.
- C. No, because the feasibility study provides sufficient business justification for the project.
- D. No, because business justification is not required until the 'initiating a project' process.

Answer: B

NEW QUESTION # 114

Extract from the Project Product Description (with errors)

Which 2 statements apply to the Derivation section?

- A. Add 'Professional photographer'.
- B. Delete entry 11 as this is already correctly shown under Development Skills required.
- C. Delete entry 10 because this is NOT a source product for this project.
- D. Move entry 9 to Composition because this is within the scope of the project.
- E. Move entry 12 to Composition, because this is within the scope of this project.

Answer: B,E

NEW QUESTION # 115

While preparing the Risk Management Strategy, the Project Manager considered the commercial customer/supplier environment and how this may affect the management of risk. Which approach should the Outsourcing project adopt?

- A. Plan to use the selected service provider's risk management procedures.
- B. All project risks associated with the specialist deliverables should be owned by the selected service provider.
- C. Due to the sensitive nature of this project, consideration should be given to creating a separate Risk Register to be held by MFH and the selected supplier.

Answer: C

NEW QUESTION # 116

Scenario

A central government department, the Ministry of Food Hygiene (MFH), faces increasing pressure to cut costs, better manage suppliers' performance and reduce the confusion caused by inadequate internal controls, outdated standards and outdated technology. External consultants were employed to conduct a feasibility study to identify options to address the problems, and the likely costs and benefits. The following options were considered:

- Do nothing.
- Re-engineer selected business functions.
- Outsource selected business functions.

The feasibility study concluded that there was a case for outsourcing the MFH Information Technology Division and the Facilities Division (maintenance of buildings and grounds). The recommendations were:

- One service provider should be contracted to provide the services currently provided by the Information Technology Division and the Facilities Division.
- A 10-year service contract should be agreed with the selected service provider.

The feasibility study developed high-level designs of the current organization, processes, systems and operating models, plus an outline Business Case for the required project. The external consultants also made the following recommendations for the management of the project:

- Use PRINCE2.
- Set up the project with 4 management stages:

Stage 1. Standard PRINCE2 initiation activities.

Stage 2. Create detailed designs (future organization, processes, systems and operating models) and the service level agreement between MFH and the future service provider.

Stage 3. Request and evaluate proposals, select service provider and agree contract.

Stage 4. Transfer equipment and staff, transfer responsibility for service provision and run trial period.

Initial estimates indicated that the project would cost £2.5m and take two years to complete.

MFH senior management agreed that there was a case for outsourcing, and accepted the recommendations as a basis for the project. There is an expected saving of £20m over 10 years.

The Outsourcing project has completed the Starting up a Project process and is now in the initiation stage.

Because of the strategic importance of the project, the MFH Chief Executive Officer has taken the role of Executive. A PRINCE2-experienced Project Manager has been appointed from within MFH. Staff within the business functions being outsourced will work with the external consultants who conducted the feasibility study to define the detailed designs.

Which 2 statements should be recorded under the Reasons heading?

- A. The inadequate controls, outdated standards and outdated technology must be addressed.

- B. The Ministry of Food Hygiene (MFH) needs to deal with the increasing pressure to cut costs and better manage supplier's performance.
- C. Providing re-engineered services in-house will remove the need to transfer staff to a service provider.
- D. The lack of up-to-date technology in MFH means a re-engineering of existing services will not necessarily deliver the performance improvements required.
- E. Relocating staff to the selected service provider's premises will mean that no property transfer is required.

Answer: B,E

Explanation:

Explanation/Reference:

<http://www.whatisprince2.net/prince2-theme-business-case.php>

NEW QUESTION # 117

Which of the following risk responses can be used for either an opportunity or a threat?

- A. Enhance
- B. Reject
- C. Share
- D. Reduce

Answer: C

NEW QUESTION # 118

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