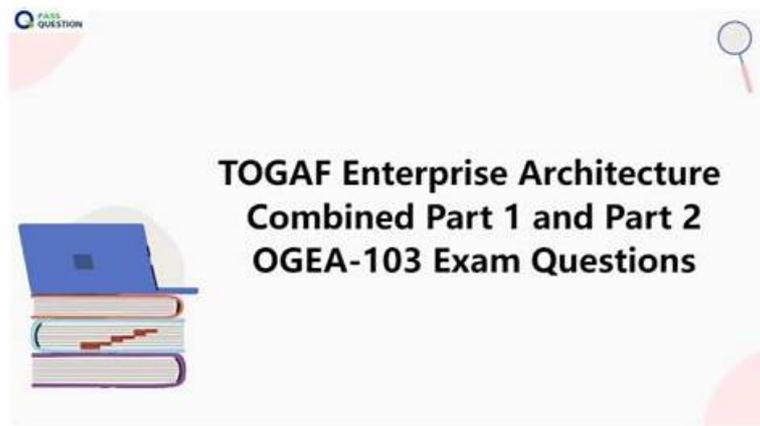


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## The Open Group TOGAF Enterprise Architecture Combined Part 1 and Part 2 Exam Sample Questions (Q74-Q79):

NEW QUESTION # 74

Please read this scenario prior to answering the question.

You are employed as an Enterprise Architect working within an Enterprise Architecture (EA) team at a car manufacturing company. Enterprise Architecture (EA) provides the company with a comprehensive framework to develop and manage their manufacturing infrastructure, processes for component production, and design and testing systems.

The company is moving ahead with switching to electric power for its vehicles. The shift from combustion engines to electric motors marks a fundamental transformation for the company. As a result, the company has invested heavily in a new standardized design, production efforts, and components to use across all its brands.

A challenge that the company is facing is to maintain quality while increasing the number of vehicles coming off the production line to meet customer demand. Significant supply chain shortages for some components are impacting production. In response to this the company has taken design and production of the battery pack in-house and contracted new suppliers.

You are working on a project to improve the manufacturing process and systems to design, produce, and test the battery pack. As part of putting the new battery pack into production, changes to the assembly processes need to be made. A successful trial has been completed at a single location. The Chief Engineer, sponsor of the project, and the Architecture Board have approved the plan to roll out these changes to each of the manufacturing plants.

The EA team leader has called a meeting. He notes that the Architecture Contract will serve as the key connection between architecture and implementation organizations. Preliminary Architecture Contracts are being developed to detail the work needed to put in place the new processes for each location. The company mixes internal teams with a few third-party contractors at the locations. The Chief Engineer is worried that the implementation and deployment will not be consistent and of satisfactory quality across all the locations.

The company uses the TOGAF standard as the foundation for its work, including the company's internal Enterprise Architecture framework. Also, the company uses different management frameworks including business planning, project management, and operations management. The company has factories in North America, Europe, and Asia. The EA team is responsible for all the manufacturing plants.

Question:

The EA team leader has asked you for the best way to address the Chief Engineer's concern. Based on the TOGAF standard, which of the following is the best answer?

- A. The contracts must specify goals, measures, acceptance terms, and risks. Third-party contracts need to be legally enforceable. There needs to be a schedule of compliance reviews at key points in the implementation process. The Architecture Board must review all deviations from the Architecture Contract. The Architecture Board must consider whether to grant a dispensation to allow the process to be customized for local needs. Establish a dispute resolution mechanism for issues not resolved through the compliance and dispensation processes.
- B. The contracts must be checked to ensure they can direct and control the implementation teams. There must be a memorandum of understanding between the Architecture Board and the implementation organization for project work undertaken by an internal team. There must be fully enforceable legal contracts for any contracts issued to third-party contractors. The Architecture Board must review all deviations from the Architecture Contract and decide if to grant a dispensation to allow the implementation organization to customize the process to meet their local needs.
- C. The contracts must be used to manage the architecture governance processes across the locations. Monitoring tools will be used to assess the performance of each completed battery pack at each location and used to identify the change requirements if necessary. If a deviation from the contract is needed to meet local needs, the Architecture Board should allow the Architecture Contract to be modified. In such cases the Architecture Board must issue a new Request for Architecture Work to implement a modification to the Architecture Definition.
- D. The contracts must be checked to ensure they have flexibility. There must be a legal contract in place for all changes assigned to be made by contractors. There must be a memorandum of understanding between the Architecture Board and the implementation organization for changes made by internal teams. If the implementation organization needs to customize the process to meet their local needs, the Architecture Board will grant a dispensation to allow deviation from the contract.

**Answer: A**

Explanation:

Option C most accurately reflects the TOGAF standard's guidance on Architecture Contracts and Architecture Governance during implementation (Phase G).

The Architecture Contract in TOGAF formalizes the agreement between the architecture function and the implementation organization. It must clearly define objectives, performance measures, deliverables, quality criteria, risks, and acceptance terms. This ensures consistent quality and traceability across distributed implementations, which directly addresses the Chief Engineer's concern about inconsistent deployment across multiple plants.

TOGAF further requires architecture compliance reviews at defined checkpoints to verify conformance to the Architecture Definition. Any deviations must be formally reviewed by the Architecture Board. If justified, a dispensation may be granted; however, this must follow a governed process, not informal adjustment.

For third-party suppliers, TOGAF states that contracts must be legally enforceable to ensure compliance.

Additionally, governance frameworks should include a dispute resolution mechanism to manage disagreements not resolved through

compliance review.

Options A and B omit structured compliance review scheduling and formal governance rigor. Option D incorrectly suggests modifying the Architecture Definition through a new Request for Architecture Work, which is not required for local dispensations. Therefore, according to TOGAF Architecture Governance guidance, Option C is the best answer.

### NEW QUESTION # 75

What are the following activities part of?

- \* Initial risk assessment
  - \* Risk mitigation and residual risk assessment
  - \* Risk monitoring
- A. Phase C
  - **B. Risk Management**
  - C. Security Architecture
  - D. Phase A

**Answer: B**

Explanation:

The following activities are part of Risk Management:

Initial risk assessment

Risk mitigation and residual risk assessment

Risk monitoring

Risk Management is the process of identifying, assessing, and responding to risks that may affect the achievement of the enterprise's objectives. Risk Management involves balancing positive and negative outcomes resulting from the realization of either opportunities or threats. Reference: The TOGAF® Standard | The Open Group Website, Section 3.3.3 Risk Management.

### NEW QUESTION # 76

Complete the sentence. The purpose of the Gap Analysis technique is to \_\_\_\_\_.

- A. identify non-functional requirements for the architecture
- B. determine service levels for the architecture
- **C. validate the architecture**
- D. establish quality metrics for the architecture

**Answer: C**

Explanation:

Comprehensive and Detailed Explanation

Gap Analysis is an ADM technique used in Phases B, C, and D of the TOGAF ADM (Business, Information Systems, and Technology Architectures).

Its main purpose is to validate the target architecture by comparing the Baseline Architecture with the Target Architecture and identifying:

- \* Gaps (building blocks or capabilities present in the target but missing in the baseline).
- \* Overlaps (building blocks duplicated across architectures).
- \* Conflicts (inconsistencies between baseline and target).

The output of Gap Analysis provides:

- \* A validated Target Architecture.
- \* A set of identified gaps that must be addressed by future work packages in Phase E: Opportunities and Solutions.

Therefore, the purpose of Gap Analysis is best expressed as to validate the architecture (Answer D).

Why the other options are incorrect

- \* A. Establish quality metrics for the architecture: This is part of performance management and governance, not Gap Analysis.
- \* B. Identify non-functional requirements: Non-functional requirements are captured through requirements management and stakeholder analysis, not Gap Analysis.
- \* C. Determine service levels: Service levels are typically defined in SLAs and operational models, not through Gap Analysis.

References

- \* The Open Group, TOGAF Standard, Version 9.2, Part III: ADM Guidelines & Techniques - Gap Analysis.
- \* The Open Group, TOGAF 9 Certified Study Guide - explains the role of Gap Analysis in validating architectures and identifying work package inputs.

### NEW QUESTION # 77

Complete the sentence. The four purposes that typically frame the planning horizon, depth and breadth of an Architecture Project, and the contents of the EA Repository are Strategy, Portfolio,

- A. Subordinate, and Superior Architecture.
- B. Project, and Solution Delivery.
- C. Discreet, and Cohesive.
- D. Segment, and End-to-end Target Architecture.

**Answer: D**

Explanation:

The planning horizon, depth, and breadth of an Architecture Project, along with the contents of the EA Repository, are typically framed by Strategy, Portfolio, Segment, and End-to-end Target Architecture. The 'Segment' refers to a part of the organization, typically addressed in a Segment Architecture, while 'End-to-end Target Architecture' encompasses the complete view of the planned architecture across the entire organization.

### NEW QUESTION # 78

Complete the sentence The TOGAF standard covers the development of four architecture domains. Business. Data, Technology and \_\_\_\_\_.

- A. Application
- B. Segment
- C. Capability
- D. Transition

**Answer: A**

Explanation:

The TOGAF standard covers the development of four architecture domains: Business, Data, Technology and Application. These domains represent different aspects of an enterprise's architecture and provide a consistent way of describing, analyzing, and designing them. Reference: The TOGAF Standard | The Open Group Website, Section 2.2 Architecture Development Method (ADM).

### NEW QUESTION # 79

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