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PMI Certified Associate in Project Management (CAPM) Sample Questions (Q1086-Q1091):

NEW QUESTION # 1086

An input used in developing the communications management plan is:

- A. Organizational communications.
- B. Communication models.
- **C. Enterprise environmental factors.**
- D. Organizational cultures and styles.

Answer: C

Explanation:

Explanation/Reference:

Explanation:

10.1.3.1 Communications Management Plan

The communications management plan is a component of the project management plan that describes how project communications will be planned, structured, monitored, and controlled. The plan contains the following information:

Stakeholder communication requirements;

□ Information to be communicated, including language, format, content, and level of detail;

□ Reason for the distribution of that information;

□ Time frame and frequency for the distribution of required information and receipt of acknowledgment or response, if applicable;

□ Person responsible for communicating the information;

□ Person responsible for authorizing release of confidential information;

□ Person or groups who will receive the information;

□ Methods or technologies used to convey the information, such as memos, e-mail, and/or press releases;

□ Resources allocated for communication activities, including time and budget;

□ Escalation process identifying time frames and the management chain (names) for escalation of issues that cannot be resolved at a lower staff level;

Method for updating and refining the communications management plan as the project progresses and develops;

□ Glossary of common terminology;

□ Flow charts of the information flow in the project, workflows with possible sequence of authorization, list of reports, and meeting plans, etc.; and

□ Communication constraints usually derived from a specific legislation or regulation, technology, and organizational policies, etc.

The communications management plan can also include guidelines and templates for project status meetings, project team meetings, e-meetings, and e-mail messages. The use of a project website and project management software can also be included if these are to be used in the project.

NEW QUESTION # 1087

The most commonly used type of precedence relationship in the precedence diagramming method (PDM) is:

- **A. finish-to-start (FS)**
- B. finish-to-finish (FF)
- C. start-to-finish (SF)
- D. start-to-start (SS)

Answer: A

Explanation:

Section: Volume C

NEW QUESTION # 1088

A company must implement sales software because it is opening a new branch in a foreign market. Although this software is used in every domestic branch, multiple changes are expected during the implementation because it is a foreign location.

Which type of life cycle would the project manager use in this case?

- A. Product life cycle
- B. Predictive life cycle

- C. Hybrid life cycle
- D. Waterfall life cycle

Answer: C

Explanation:

Section: Volume E

NEW QUESTION # 1089

Sending letters, memos, reports, emails, and faxes to share information is an example of which type of communication?

- A. Interactive
- B. Push
- C. Direct
- D. Pull

Answer: B

Explanation:

Explanation/Reference:

Explanation:

10.1.2.4 Communication Methods

There are several communication methods that are used to share information among project stakeholders.

These methods are broadly classified as follows:

Interactive communication. Between two or more parties performing a multidirectional exchange of information. It is the most efficient way to ensure a common understanding by all participants on specified topics, and includes meetings, phone calls, instant messaging, video conferencing, etc.

Push communication. Sent to specific recipients who need to receive the information. This ensures that the information is distributed but does not ensure that it actually reached or was understood by the intended audience. Push communications include letters, memos, reports, emails, faxes, voice mails, blogs, press releases, etc.

Pull communication. Used for very large volumes of information, or for very large audiences, and requires the recipients to access the communication content at their own discretion. These methods include intranet sites, e-learning, lessons learned databases, knowledge repositories, etc.

The choices of communication methods that are used for a project may need to be discussed and agreed upon by the project stakeholders based on communication requirements; cost and time constraints; and familiarity and availability of the required tools and resources that may be applicable to the communications process.

NEW QUESTION # 1090

The processes required to establish the scope of the project, refine the objectives, and define the course of action required to attain the objectives that the project has been undertaken to achieve are grouped within which Process Group?

- A. Planning
- B. Monitoring and Controlling
- C. Initiating
- D. Executing

Answer: A

Explanation:

Section: Volume E

NEW QUESTION # 1091

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