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## PSM Exam study Guide Questions

What factors will increase complexity? Select all that apply

- 1) Larger # of project people
  - 2) Longer duration of the project
  - 3) Batching of product release into one big bang
- correct answer: Answer: All the above

What is the cone of uncertainty? correct answer: In complex adaptive problems, the amount of the unknown is really huge in the initial stages and will likely trend down over the course of the product development.

The trend is called the cone of uncertainty.

What is the Critical Path Method (CPM)? correct answer: A way that planners calculate the duration of the project during the initial stages by inputting such assumptions on things like product definition, people productivity, etc.

What is Empiricism based on? correct answer: Based on the concept that complex problems are hard to predict. Applies an iterative, incremental approach to optimize predictability and control risk.

Empiricism advocates observation rather than prediction to navigate complex adaptive problems.

Select the best answer. Scrum is a newer way of doing things to address complex problems. It is a new way because

- a) It offers new terminology for traditional practice
  - b) It is easier to master than the traditional way
  - c) It increases the opportunity to control risk and optimize the predictability of progress
  - d) It is closely associated with emerging technologies
- correct answer: Answer: C

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Scrum PSM-I (Professional Scrum Master I) exam is a certification exam designed for professionals who wish to demonstrate their understanding and knowledge of Scrum methodology. PSM-I exam is based on the Scrum Guide, a comprehensive guide that outlines the roles, events, artifacts, and rules of Scrum. The Scrum PSM-I Certification is widely recognized in the industry and is a testament to a candidate's expertise in Scrum practices.

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## Scrum Professional Scrum Master I Sample Questions (Q256-Q261):

### NEW QUESTION # 256

What are two responsibilities of testers in a Development Team? (Choose two.)

- A. Tracking quality metrics.
- B. Everyone in the Development Team is responsible for quality.
- C. Finding bugs.
- D. Scrum has no "tester" role.
- E. Verifying the work of programmers.

**Answer: B,D**

Explanation:

The correct answers are B and E, because Scrum has no "tester" role and everyone in the Development Team is responsible for quality. The Scrum Guide states that "the Development Team consists of professionals who do the work of delivering a potentially releasable Increment of 'Done' product at the end of each Sprint. Development Teams are structured and empowered by the organization to organize and manage their own work. The resulting synergy optimizes the Development Team's overall efficiency and effectiveness."

### NEW QUESTION # 257

Choose two responsibilities of a self-organizing Development Team. (Choose two.)

- A. Increase velocity.
- B. Do the work planned in the Sprint Backlog.
- C. Pull Product Backlog items for the Sprint.
- D. Reorder the Product Backlog.
- E. Report daily progress to stakeholders.

**Answer: B,C**

### NEW QUESTION # 258

You have just been hired by a company new to Scrum. Your management has assigned you to be the Scrum Master of six new Scrum Teams. These teams will build one product. Select two conditions you should strive for in this scenario. (Choose two.)

- A. Each Scrum Team should have a separate Product Backlog.
- B. There should be six Product Owners, one for each Scrum Team.
- C. There should be six Product Owners, reporting to a chief Product Owner.
- D. There should be only one Product Owner.
- E. The product has one Product Backlog.

**Answer: D,E**

### NEW QUESTION # 259

True or False: The purpose of a Sprint is to produce a valuable useful Increment.

- A. False
- B. True

**Answer: B**

Explanation:

According to the Scrum Guide, the purpose of a Sprint is to produce a valuable useful Increment that meets the Definition of Done and the Sprint Goal. This means that the Developers work on items from the Product Backlog that deliver value to the stakeholders and align with the product vision. The other option is not valid, as it implies that producing an Increment is not the purpose of a Sprint.

### NEW QUESTION # 260

(When does a Developer become accountable for an item in the Sprint Backlog?  
Choose the best answer.)

- A. Never. All Developers on the Scrum Team share accountability for items in the Sprint Backlog.
- B. During the Daily Scrum.
- C. As soon as a Developer on the Scrum Team can accommodate more work.
- D. At Sprint Planning when all of the Sprint Backlog items are split evenly across the Developers.

**Answer: A**

Explanation:

The correct answer is B because in Scrum, Developers are collectively accountable for creating a usable Increment every Sprint, and they share accountability for the Sprint Backlog. Scrum emphasizes self- management and collective ownership rather than assigning individual accountability for separate backlog items in the traditional sense. The Developers decide how to turn selected Product Backlog items into an Increment and how to organize their work, but the responsibility remains shared across the team. This shared accountability supports collaboration, flexibility, and focus on the Sprint Goal. It prevents siloed behavior where individuals protect only their own tasks instead of working together to achieve the Sprint outcome. The Sprint Backlog is created by and for the Developers, and they adapt it throughout the Sprint as more is learned.

Option A is incorrect because accountability does not begin during the Daily Scrum. Option C is incorrect because capacity does not create individual ownership in Scrum. Option D is incorrect because Scrum does not require even task splitting or pre-assigned ownership at Sprint Planning. The Developers remain collectively accountable throughout the Sprint.

### NEW QUESTION # 261

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