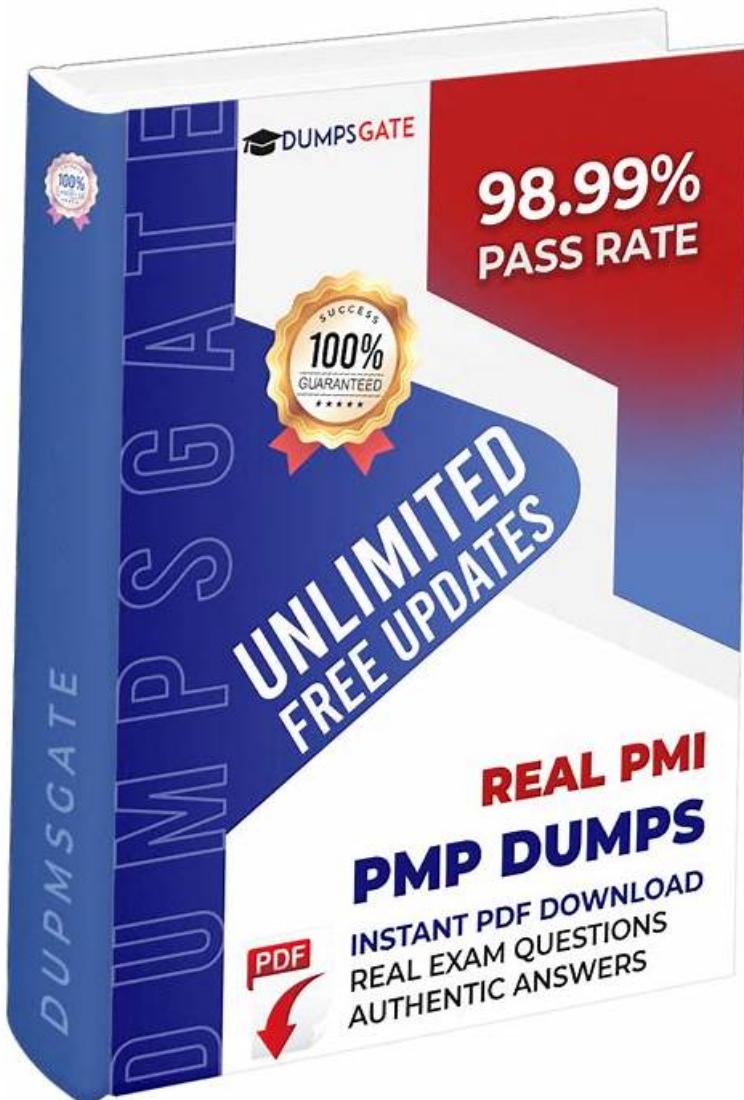


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## PMI Project Management Professional (2025 Version) Sample Questions (Q887-Q892):

### NEW QUESTION # 887

Which process involves developing an approximation of the monetary resources needed to complete project activities?

- A. Plan Cost Management
- B. Control Costs
- C. Determine Budget
- D. Estimate Costs

**Answer: D**

Explanation:

Section: Initiation

### NEW QUESTION # 888

While reviewing a status report a project manager notices that over a period of six months the coding quality for one developer is statistically lower than another developer assigned the same task. Which tool should the project manager use to trace the problem's source back to its actionable root cause?

- A. Control chart
- B. Histogram
- C. Scatter diagram
- D. Ishikawa diagram

**Answer: D**

### NEW QUESTION # 889

A team is entering into a forming stage after kickoff, with project objectives identified and team members assigned with roles and responsibilities. However, during the team meetings, a team member does not agree on project documents and makes comments that could affect the performance of other team members.

What should the project manager do?

- A. Escalate the team member's disruptive behavior to their functional manager.
- B. Request team members document their decisions independently and share with each other.
- C. Observe to ensure this typical forming stage behavior does not escalate beyond what is acceptable.
- D. Collaborate with the team to arrive at team ground rules and publish the rules to the team.

**Answer: D**

Explanation:

During the forming stage of team development, it is common for team members to be polite and avoid conflict, but disagreements can still occur. Establishing team ground rules is a proactive approach to prevent conflicts and ensure that all team members are on the same page. This strategy aligns with the PMBOK Guide's emphasis on collaboration and team engagement as key components of project management. By collaborating on ground rules, the team can address disagreements in a structured manner and support a positive team environment, which is crucial for the subsequent stages of team development.

References: PMBOK Guide and the standards within the Project Management Institute's foundational standards1.

### NEW QUESTION # 890

The PV is \$1000, EV is \$2000, and AC is \$1500. What is CPI?

- A. 0.75
- **B. 1.33**
- C. 0
- D. 0.5

**Answer: B**

#### NEW QUESTION # 891

A project manager for a software technology project works in a matrixed organization with virtual teams. Unfortunately, the functional manager informs the project manager that there may not be any resources available to test the software. What should the project manager do next?

- A. Discuss testing requirements at the weekly project meeting to negotiate the best approach to test software.
- **B. Engage with the functional manager to discuss details to obtain the required support.**
- C. Send an email to the procurement specialist to negotiate with a company that specializes in software testing.
- D. Request a teleconference meeting with the sponsor to submit a change request to allow the development team to conduct testing.

**Answer: B**

#### NEW QUESTION # 892

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