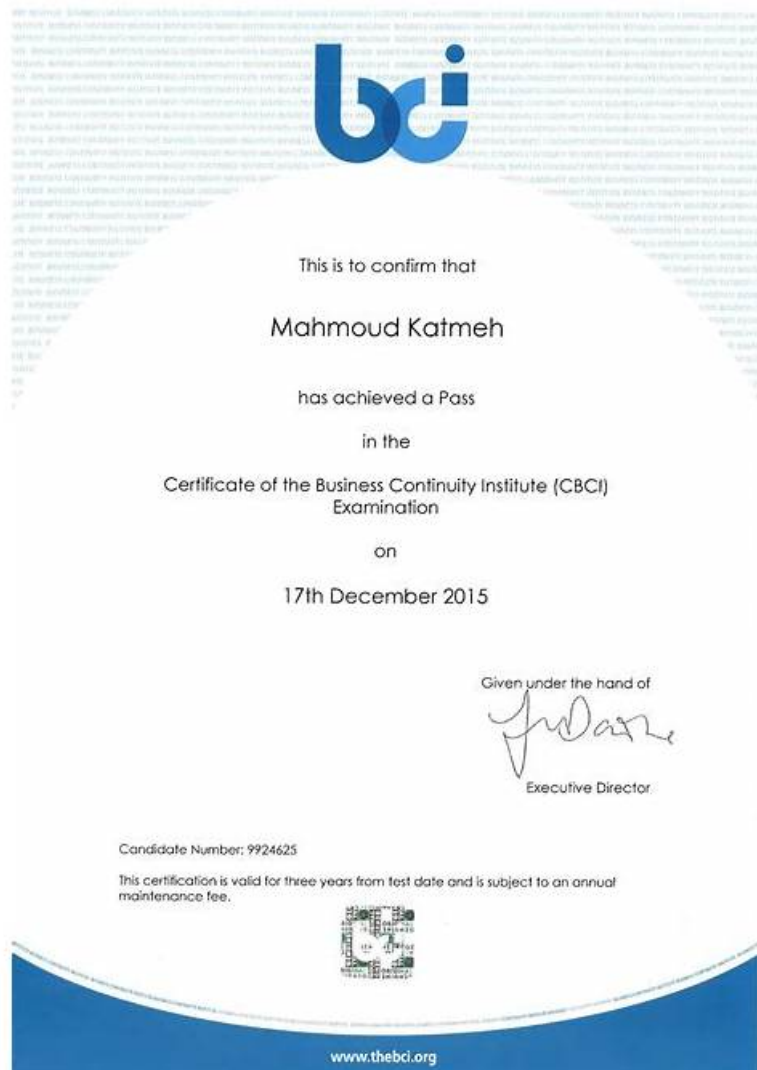


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BCI CBCI Prüfungsplan:

Thema	Einzelheiten
Thema 1	• Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.
Thema 2	• Analysis This module dives into the analytical stage, focusing on tools such as Business Impact Analysis (BIA) and risk assessment to identify critical functions and vulnerabilities—essential for understanding what the organization must protect and why.
Thema 3	• Implementation: This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness.

BCI Certificate of the Business Continuity Institute (CBCI) CBCI Prüfungsfragen mit Lösungen (Q87-Q92):

87. Frage

A breakdown of internal and external dependencies that may include priority suppliers is an outcome of:

- A. An initial assessment
- **B. An Activity Business Impact Analysis (BIA)**
- C. A risk assessment
- D. A Product and Services Business Impact Analysis (BIA)

Antwort: B

Begründung:

The CBCI 7.0 course explains that anActivity Business Impact Analysis (BIA)provides detailed identification of dependencies necessary to deliver prioritized products and services. This includes internal dependencies such as departments and resources, and external dependencies such as suppliers and partners.

Mapping these dependencies is crucial to understanding potential vulnerabilities and planning continuity solutions that address both internal process interrelations and supply chain considerations. The Product and Services BIA focuses more on outcomes and impacts, while risk assessments identify threats but do not detail operational dependencies. Initial assessments are broader and less detailed.

Reference:CBCI 7.0 Study Guide, Module 3: Business Impact Analysis, pages 41-44.

88. Frage

In order to make it easier to manage risk, complexity and cost when establishing a Business Continuity Management System (BCMS), the initial scope of the BCMS should:

- A. Be limited to information technology disaster recovery plans
- **B. Be limited to specific high-value areas of the organization**
- C. Focus on crisis management
- D. Include as many of the organization's products and services as possible

Antwort: B

Begründung:

The CBCI 7.0 course advises that when establishing a BCMS, an initial focused scope limited to high-value or critical parts of the organization is practical to manage complexity and costs effectively. This allows targeted efforts on areas that pose the greatest risks or have the most significant impact on continuity. Over time, the scope can be expanded as maturity develops. Including everything initially or focusing only on IT disaster recovery limits effectiveness or overcomplicates early efforts, respectively. Crisis management

is part of BCMS but not the sole focus of the initial scope.
Reference:CBCI 7.0 Study Guide, Module 1: Scope and Planning, pages 30-33.

89. Frage

The time period defined by the Recovery Time Objective (RTO) should always be less than which of the following?

- A. The Maximum Tolerable Period of Disruption (MTPD)
- B. The Minimum Business Continuity Objective (MBCO)
- C. The Recovery Point Objective (RPO)
- D. The standard timeline set by the organization's customer services charter

Antwort: A

Begründung:

The RTO represents the maximum acceptable time to restore activities following disruption, and it must always be shorter than the Maximum Tolerable Period of Disruption (MTPD), which is the absolute limit before unacceptable impacts occur. The CBCI 7.0 course explains that this ensures recovery efforts occur within tolerable timeframes, preventing critical losses. The RPO concerns data restoration points and is not a time period comparison. The MBCO relates to minimum acceptable outputs and is not a time-based measure.

Reference:CBCI 7.0 Study Guide, Module 3: Recovery Objectives, pages 57-60.

90. Frage

When developing a new response structure, how should the Business Continuity professional proceed where a pre-existing structure is already in place?

- A. Personnel with existing roles should automatically be provided with senior roles in the new structure and provided with authority to change the new solutions that have been agreed by drawing on their previous experience
- B. All previous personnel and plans should be adopted without change in order to ensure continuity of approach, streamlining of costs and to encourage team members to embrace Business Continuity
- C. Teams and roles responsible for pre-existing plans should be assessed and, where appropriate, aligned and incorporated into the new structure with training provided
- D. All pre-existing teams and plans should be stood down immediately to prevent confusion or mixed loyalties as the new structure and plans are developed

Antwort: C

Begründung:

The CBCI 7.0 course recommends a pragmatic approach where existing teams and roles are evaluated and, where appropriate, integrated into the new response structure. This ensures continuity, leverages existing expertise, and minimizes disruption. Providing training helps align personnel with new expectations and structures, supporting a smooth transition. Immediate disbanding risks loss of knowledge and confusion, while uncritical adoption or automatic promotion can entrench outdated practices or create governance challenges. Careful assessment and deliberate integration preserve organizational memory while enabling improvement.

Reference:CBCI 7.0 Study Guide, Module 2: Response Structures and Governance, pages 78-81.

91. Frage

The type of review that includes interviews with the people involved, activity logs, related media coverage and relevant videos and photos is:

- A. A post-incident review
- B. A performance appraisal with individual employees
- C. An external audit
- D. A supplier performance review

Antwort: A

Begründung:

Apost-incident review (PIR) is a comprehensive evaluation conducted after an actual disruption or incident, designed to assess what happened, how the response was managed, and lessons learned. The CBCI 7.0 course details that PIRs often involve gathering

This multi-source review provides a holistic understanding of the incident's impact, the effectiveness of plans, and areas for improvement. It differs from audits or appraisals by its focus on real events rather than planned assessments or individual performance evaluations. PIRs are critical for continuous improvement of the BCMS.

Reference:CBCI 7.0 Study Guide, Module 6: Post-Incident Review, pages 130-133.

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