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Peoplecert MSP-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• Problem Solving: Develop expertise in addressing complex programme management challenges and resolving issues efficiently and effectively.
Topic 2	<ul style="list-style-type: none">• Tailoring: Learn how to tailor the MSP 5th edition method to suit the specific needs and context of your programme and organization.
Topic 3	<ul style="list-style-type: none">• Quality Management: Understand quality assurance and control processes to ensure that programme deliverables and outcomes meet or exceed defined quality standards.
Topic 4	<ul style="list-style-type: none">• Benefits Realization: Master techniques for identifying, defining, tracking and realizing the full range of benefits a programme is intended to deliver, with a focus on benefits measurement and realization.
Topic 5	<ul style="list-style-type: none">• Governance and Control: Gain an in-depth understanding of programme governance, including setting up and maintaining governance structures, accountability mechanisms and assurance processes to deliver programme success.
Topic 6	<ul style="list-style-type: none">• Resource Management: Learn how to allocate and optimize resources (human, financial and material) effectively, even in complex and changing environments, to achieve programme objectives.
Topic 7	<ul style="list-style-type: none">• Stakeholder Engagement: Learn how to effectively manage diverse stakeholders, including executives, sponsors, team members, suppliers and customers, with advanced communication and relationship-building skills.

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Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q21-Q26):

NEW QUESTION # 21

Select the best option defined by following sentence: 'Action of carrying out the coordinated organization, direction and implementation of dossier of projects and transformation activities to achieve desired outcomes'

- A. Project Management
- **B. Programme Management**
- C. Organizational Management
- D. Portfolio Management

Answer: B

Explanation:

Programme Management is defined as "the action of carrying out the coordinated organization, direction and implementation of a dossier of projects and transformation activities to achieve outcomes and realize benefits of strategic importance to business." This definition emphasizes the coordinated approach to managing multiple related projects and transformation activities together, rather than in isolation, to ensure strategic objectives are met and benefits are realized. It distinguishes programme management from project management, which focuses on individual projects, and portfolio management, which handles selection and prioritization rather than delivery.

NEW QUESTION # 22

Which of the following is not an Input to delivering the capability?

- **A. Project outputs**
- B. Business Case
- C. Blueprint
- D. Project dossier

Answer: A

Explanation:

Project outputs are actually the output of delivering the capability, not an input. Inputs to delivering the capability include the Project Dossier, Business Case, and Blueprint, which provide the framework, justification, and detailed design for what is to be delivered. The MSP Practitioner clarifies: "Project outputs are output of delivering the capability," meaning these are the tangible products or deliverables produced by the projects managed within the programme. In contrast, the Project Dossier contains detailed descriptions and plans for the projects, the Business Case justifies the programme's existence and value, and the Blueprint defines the future state and capabilities required.

This distinction is important because delivering the capability depends on having a clear, approved vision (Blueprint), a solid business justification (Business Case), and a structured project plan (Project Dossier).

Only once these inputs are in place can project outputs be successfully created and integrated to achieve the programme's objectives.

Understanding this flow ensures that programme teams focus on the correct artefacts at each stage-inputs for planning and delivery, outputs for realization and benefits management-ensuring clarity and control throughout the transformational flow.

NEW QUESTION # 23

Halfway through Tranche 2, North City local government announced a new incentive programme to support green initiatives that

help residents reduce their carbon footprint. UU is applying for this funding, claiming that its water smart meters and leak detection systems qualify as eco-friendly mechanisms aligned to the new government scheme. The cost of the application process will be more than paid for if UU is approved as part of the incentive programme.

Is this an appropriate application of the justification theme, and why?

- A. Yes, because the sponsoring group should pursue valuable opportunities and make them more likely to occur
- B. No, because the programme should consider the 'do nothing' option, plus at least two other options, before pursuing the opportunity
- C. No, because the funding approach for this programme should ensure that the programme is self-funded by this point
- D. Yes, because the programme budget should include financial contingency to deal with identified opportunities

Answer: A

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The Justification Theme in MSP 5th Edition includes the ongoing assessment of the Business Case in light of new information, including opportunities. An opportunity is an uncertain event that would have a positive impact on the programme's objectives if it occurs. MSP encourages a proactive approach to opportunity management as part of maintaining a robust and attractive justification for the programme.

Option B is correct because the Sponsoring Group and the SRO have a duty to maximize the value of the programme. Pursuing an external funding source that aligns with the programme's existing outputs (smart meters/leak detection) is a direct way to improve the programme's financial viability. By applying for the incentive, the programme is attempting to "exploit" or "enhance" an opportunity. This aligns with the MSP principle of 'Realize measurable benefits.' Option A is less accurate because, while contingency is used for risks, opportunities are often managed by business-case adjustments rather than just drawing from a contingency fund. Option D refers to the initial "Identify the Programme" stage where options analysis is required for the whole programme; it does not strictly apply to pursuing a tactical funding opportunity mid- tranche that already aligns with the approved scope. The justification remains valid-and indeed strengthened-by successfully capturing additional value.

NEW QUESTION # 24

Which of below statements are false?

- A. Benefits management qualifies Blueprint
- B. End of tranche review drives benefits management
- C. Benefits management identifies dependency in plans
- D. Benefits management identify risks

Answer: B

Explanation:

The false statement is that "End of tranche review drives benefits management." In MSP, benefits management drives end of tranche reviews rather than the other way around.

The MSP Practitioner clarifies: "Benefits management drives end of tranche reviews," meaning that benefits realization considerations inform tranche planning, execution, and review processes.

This approach ensures that benefit delivery remains central to programme governance and decision-making, promoting alignment of delivery with strategic value.

NEW QUESTION # 25

Which of the following is not true about programme control?

- A. Programme control minimizes impact of ambiguity
- B. Programme control provides supporting activities to refine and improve delivery
- C. Programme control justifies continuance of programme
- D. Programme control defines reporting mechanism

Answer: D

NEW QUESTION # 26

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