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## BCI CBCI Exam Syllabus Topics:

| Topic   | Details  |
|---------|--|
| Topic 1 | <ul style="list-style-type: none"> <li>Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability.</li> </ul> |
| Topic 2 | <ul style="list-style-type: none"> <li>Implementation: This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness.</li> </ul>                                  |
| Topic 3 | <ul style="list-style-type: none"> <li>Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions.</li> </ul>   |

>> Exam CBCI Guide <<

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## BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q145-Q150):

### NEW QUESTION # 145

Which of the following is a benefit of conducting an exercise?

- A. Confirmation of how well Business Continuity is incorporated into the tasks pertaining to the Business Continuity Management System (BCMS)
- B. Validation of the Business Continuity Management System (BCMS) against standards, regulations and legislation
- C. Increased understanding of the requirements set out in the Activities Business Impact Analysis (BIA)
- **D. Confirmation that personnel are familiar with their roles, and authority in response to an incident**

**Answer: D**

Explanation:

The CBCI 7.0 course details that one of the primary benefits of conducting Business Continuity exercises is to confirm that personnel understand their roles and the authority they possess during an incident. Exercises simulate actual disruption scenarios, allowing participants to practice decision-making, communication, and coordination within their roles. This hands-on engagement reveals gaps in knowledge, clarifies responsibilities, and builds confidence, which are crucial for effective incident management. While exercises contribute to validating BCMS processes and improving task integration, their immediate operational benefit is ensuring personnel readiness and role familiarity. Understanding the BIA requirements or regulatory compliance are indirect benefits but not the core purpose of exercises. Exercises also reinforce the practical application of plans, helping teams to respond efficiently under pressure.

### NEW QUESTION # 146

Which of the following is an outcome of a situation where top management embraces Business Continuity (BC)?

- A. The Business Continuity Management System (BCMS) is independent from organizational objectives
- **B. Business continuity training and awareness initiatives are promoted across the organization**
- C. Personnel do not embrace Business Continuity (BC)
- D. Reviews of BC performance are carried out if time permits and follow-up actions are phased in slowly to minimise disruption to existing priorities

**Answer: B**

Explanation:

CBCI 7.0 expects visible leadership commitment because BCMS success depends on senior sponsorship, resourcing, and consistent messaging. When top management embraces BC, they actively support awareness, training, and engagement so BC becomes understood beyond the small group formally involved in the BCMS. The BCI's PP2 guidance highlights that embracing business continuity is a process of education and awareness-reminding staff what is at stake and who depends on the organization's products and services. Leaders who embrace BC amplify this through promoting awareness and training across the workforce. Option A contradicts good practice: a BCMS should be aligned to organizational purpose and objectives, not independent. Option C is the opposite of the expected outcome. Option D describes weak governance-reviews only "if time permits" and slow follow-up-whereas leadership embrace typically strengthens governance cadence and improvement discipline. Therefore, B is the correct outcome.

### NEW QUESTION # 147

When preparing to carry out a Business Impact Assessment (BIA), the Business Continuity professional should:

- A. Ensure that the process includes an external communications procedure
- B. Consult with personnel to determine preferred ways of working in different departments
- C. Consider the potential recovery strategies and solutions that may be implemented
- **D. Review all relevant organization documents to help assess the appropriate parameters and factors to be applied during the process**

**Answer: D**

Explanation:

The CBCI 7.0 course advises that before conducting a BIA, the Business Continuity professional should review organizational documents such as strategic plans, operational procedures, and risk registers to understand the context and determine appropriate parameters like impact categories and assessment criteria.

This preparation ensures that the BIA is aligned with organizational objectives and risks, enhancing the accuracy and relevance of findings. While consulting personnel, considering recovery strategies, and communication procedures are important, these typically occur later in the BCMS lifecycle. Proper groundwork through document review is essential for a focused and effective BIA process.

Reference: CBCI 7.0 Study Guide, Module 3: Business Impact Analysis, pages 40-43.

#### NEW QUESTION # 148

The Process Business Impact Analysis (BIA):

- A. Is optional and may be omitted
- **B. Identifies resource requirements and interdependencies**
- C. Is conducted prior to the Product and Services BIA
- D. Excludes processes that have been outsourced

**Answer: B**

Explanation:

The Process BIA focuses on understanding internal processes, their resource needs, and dependencies that impact the delivery of products and services. The CBCI 7.0 course underlines that this BIA level identifies critical resources, interdependencies among activities, and potential bottlenecks. It complements Product and Service BIAs by providing detailed operational insights necessary for designing effective recovery strategies. Processes outsourced to third parties are typically included to ensure a complete picture. This analysis is a core component of the BIA framework and is not optional.

#### NEW QUESTION # 149

Within the context of risk assessment, the identification of solutions is influenced by a variety of business relevant considerations, including:

- **A. Compliance with regulatory requirements**
- B. Ensuring that communication protocols are observed
- C. Delivering performance targets
- D. Timely production of quality assurance audit trails

**Answer: A**

Explanation:

The CBCI 7.0 course highlights that compliance with regulatory requirements is a critical consideration when identifying risk treatment solutions. Regulatory frameworks often impose mandatory controls or guidelines that shape the selection and design of Business Continuity solutions to ensure legal adherence and avoid penalties. While performance targets, audit trails, and communication protocols are important operational elements, they are subordinate to regulatory compliance, which acts as a baseline constraint and influence on continuity planning. Effective risk solutions balance operational effectiveness with mandatory compliance, supporting sustainable and defensible Business Continuity strategies.

Reference: CBCI 7.0 Study Guide, Module 3: Risk Assessment and Treatment, pages 51-54.

#### NEW QUESTION # 150

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