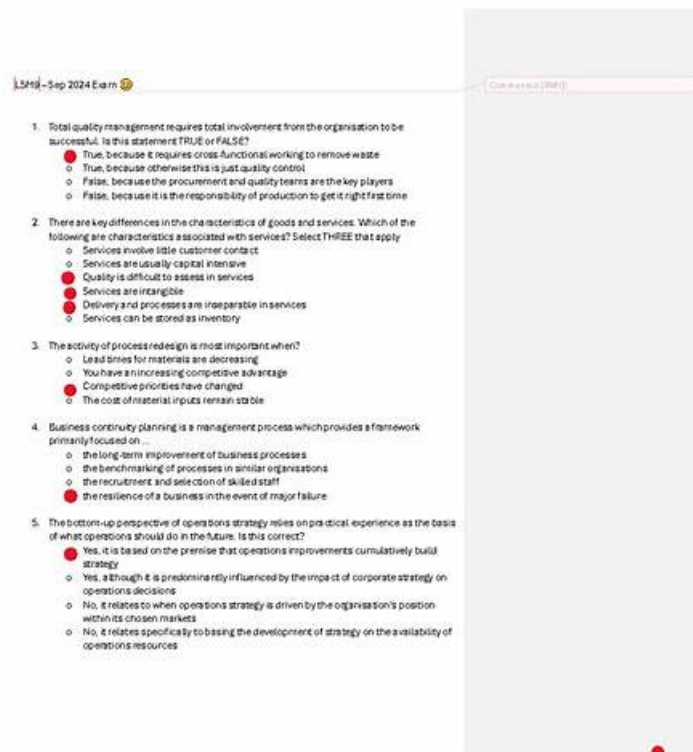


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CIPS Operations Management Sample Questions (Q116-Q121):

NEW QUESTION # 116

Moto Ltd is a car manufacturer based in Japan. They implement a Kansei Engineering process. In Kansei Engineering which of the following is considered?

- A. environmental impact
- **B. customer emotions**
- C. costs of raw materials
- D. ethical considerations

Answer: B

Explanation:

Customer emotions are considered in Kansei- its about creating products which meet customers' 'aesthetic and performance expectations'. P.114

NEW QUESTION # 117

There are four manufacturing companies located on Seashell Industrial Estate. Each company creates a different product and employs a different maintenance approach to its operations. For each company, select the corresponding maintenance approach and the key operating process characteristic.

Company 1: This company creates craft beer and offers customers a tour of the brewery for a small charge. The brewing equipment is serviced monthly and the brewery is kept extremely clean. All equipment is labelled with the last service date.

Company 2: This company produces seasonal items such as Easter Eggs and Christmas Cake. The equipment has a control panel where lights will flash red advising staff to check oil levels and components. Staff can then report issues to the maintenance team if remedial work is required. Product demand fluctuates throughout the year.

Company 3: This equipment does not often break down and is only fixed when it is reported by staff as no longer working.

Company 3 creates toys, providing a large range of product sizes and colours based on different customer requirements.

Company 4: Parts of the machine are serviced quarterly but in general, the machine is left to run its course and is then replaced when it is no longer financially viable to fix. The company produces cereal and the operating process is focused on the quantity produced and therefore uses standardised processes.

Complete the table below by listing the maintenance approach and operating process characteristic for each company. Each response should only be used once: preventative maintenance, run to breakdown maintenance, condition-based maintenance, mixed maintenance, volume, visibility, variation, variety

Which of the following will you put into box 6?

- **A. variation**
- B. visibility
- C. volume
- D. variety

Answer: A

Explanation:

The correct answers are as follows:

NEW QUESTION # 118

Which of the following would you require in order to calculate the availability of a piece of equipment used in manufacturing?

- **A. mean time to repair**
- B. production rate
- C. cost of repair
- D. output of machine

Answer: A

Explanation:

You need to know the mean time to repair - i.e. the amount of time the machine is 'out of action'. The calculation is $\text{availability} = \frac{\text{mean time between failure}}{\text{mean time between failure} + \text{mean time to repair}}$. P.95

NEW QUESTION # 119

Logan has recently been appointed to the position of Operations Manager within in IT firm. The CEO has charged Logan with improving the performance of the department, in particular, in ensuring that promises made to customers are kept. Logan is therefore prioritising KPIs for the team including the delivering of services on-time and customer retention. Which of the 5 Performance Objectives of Operations Management is Logan focusing on?

- A. speed
- **B. dependability**
- C. flexibility
- D. quality

Answer: B

Explanation:

This is dependability because it relates to keeping promises to customers. This is from p.37.

NEW QUESTION # 120

A manufacturing company makes taps which they advertise with a guarantee of durability for 10 years. At which point in time would you expect most defects to be found?

- A. between 5-6 years
- B. between 1-2 years
- C. between 2-5 years
- **D. Within the first year**

Answer: D

Explanation:

The correct answer is within the first year. Failure rates is depicted as a 'bathtub' curve- most defects are found right at the beginning of an item's lifespan, and right at the end. This is why option 1 is correct. See p.94 for more details.

NEW QUESTION # 121

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