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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.
Topic 2	Implementation: This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness.
Topic 3	Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions.
Topic 4	Analysis This module dives into the analytical stage, focusing on tools such as Business Impact Analysis (BIA) and risk assessment to identify critical functions and vulnerabilities—essential for understanding what the organization must protect and why.

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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q28-Q33):

NEW QUESTION #28

Which of the following is a factor that should be taken into consideration when developing an exercise program?

- A. It is necessary to carry out exercises for only a sample of the plans and recovery teams in place
- B. A single type of exercise should be used for all so that participants become familiar with the structure and approach of the
 exercise activities
- C. It requires a series of events and activities scheduled over a period of time
- D. It is necessary to carry out exercises only once as initial tests will provide all of the required information

Answer: C

Explanation:

Developing an effective exercise program involvesplanning a series of varied events and activities over timeto comprehensively test and validate different aspects of Business Continuity. The CBCI 7.0 course underlines that exercises should be progressive, increasing in complexity and scope, to build capability and confidence. Conducting exercises only once or relying on a single type of exercise limits effectiveness and can lead to gaps in readiness. Similarly, sampling plans restricts full organizational preparedness. A systematic, scheduled program ensures continuous improvement and coverage across plans and teams. Reference:CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 119-121.

NEW QUESTION #29

Which of the following statements about embracing Business Continuity is correct?

- A. Embracing Business Continuity can be described as a corporate mandate driven by policy
- B. Embracing Business Continuity is a culture that exists separately from the organization's culture
- C. Embracing Business Continuity is relevant only to top management as other personnel are required to comply with tasks in their role description
- D. Embracing Continuity is where personnel commit to Business Continuity because they believe that is necessary to protect the organization and its interested parties

Answer: D

Explanation:

The CBCI 7.0 course defines embracing Business Continuity as a cultural commitment by personnel who recognize the importance of Business Continuity in protecting organizational interests. It goes beyond policy mandates or role compliance and reflects genuine belief and ownership. Embracing Business Continuity is integrated with the broader organizational culture rather than existing separately. This deep commitment improves resilience and the effectiveness of continuity efforts at all levels. Reference:CBCI 7.0 Study Guide, Module 4: Business Continuity Culture, pages 65-68.

NEW OUESTION #30

Which of the following statements about the methods used to collect information following an exercise is correct?

- A. Surveys are especially effective if an exercise and its participants are spread out over multiple locations
- B. A hot debrief should be conducted within one month after the conclusion of an exercise
- C. One-on-one interviews with all exercise participants should be conducted within one month following the exercise
- D. Only senior level exercise participants should provide opinions during the debrief

Answer: A

Explanation:

Surveys are a practical and efficient way to collect feedback from participants who may be geographically dispersed or involved in staggered exercise sessions. The CBCI 7.0 course emphasizes that surveys enable broad participation and timely input collection, which can be crucial when participants cannot all meet in person or at the same time. Hot debriefs are typically immediate post-exercise discussions, not extended over a month. One-on-one interviews and limiting input to senior personnel restrict breadth and may delay feedback.

Reference: CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 125-128.

NEW QUESTION #31

The time period defined by the Recovery Time Objective (RTO) should always be less than which of the following?

- A. The Maximum Tolerable Period of Disruption (MTPD)
- B. The Recovery Point Objective (RPO)
- C. The Minimum Business Continuity Objective (MBCO)
- D. The standard timeline set by the organization's customer services charter

Answer: A

Explanation:

The RTO represents the maximum acceptable time to restore activities following disruption, and it must always be shorter than the Maximum Tolerable Period of Disruption (MTPD), which is the absolute limit before unacceptable impacts occur. The CBCI 7.0 course explains that this ensures recovery efforts occur within tolerable timeframes, preventing critical losses. The RPO concerns data restoration points and is not a time period comparison. The MBCO relates to minimum acceptable outputs and is not a timebased measure.

Reference: CBCI 7.0 Study Guide, Module 3: Recovery Objectives, pages 57-60.

NEW QUESTION #32

In order to enable Business Continuity solutions, it is necessary to:

- A. Establish and implement a strategy to ensure that business objectives are aligned to the agreed solutions
- B. Carry out a review of the Business Continuity policy to ensure that it is updated with the detail of the agreed solutions
- C. Measure capabilities to deliver the solutions by carrying out a gap analysis
- D. Create guidance documents that detail response activities and procedures that specific teams need to follow

Answer: A

Explanation:

The CBCI 7.0 course emphasizes thatestablishing and implementing a strategy aligned with business objectivesis fundamental to enabling Business Continuity solutions. Business Continuity solutions must not only be technically sound but also directly support the organization's goals and priorities. Alignment ensures that continuity efforts contribute meaningfully to sustaining critical operations and delivering value during and after disruptions. This strategic approach drives resource allocation, prioritizes recovery efforts, and integrates continuity planning into broader organizational frameworks. While gap analyses, guidance documents, and policy reviews support solution enablement, without strategic alignment solutions risk being disconnected from business needs and may fail to gain management support or achieve desired outcomes.

Reference: CBCI 7.0 Study Guide, Module 5: Enabling and Implementing Solutions, pages 98-101.

NEW QUESTION #33

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