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The Open Group OGBA-101 Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• TOGAF ADM: This topic of the OGBA-101 exam gives TOGAF business architects an introduction to the TOGAF ADM, its objectives, and usage.
Topic 2	<ul style="list-style-type: none">• Organization Mapping: In this topic of the TOGAF Business Architecture Foundation exam, TOGAF business architects learn how to apply organization mapping when developing a Business Architecture.

Topic 3	<ul style="list-style-type: none"> • Information Mapping: The topic is all about applying information mapping when developing a TOGAF Business Architecture.
Topic 4	<ul style="list-style-type: none"> • Introduction to TOGAF Business Architecture Foundation: This topic gives aspiring TOGAF business architects basic knowledge about the Business Architecture Foundation.
Topic 5	<ul style="list-style-type: none"> • Key Terminologies: The focal point of this TOGAF Business Architecture Foundation exam topic is about key terminologies of the Business Architecture.
Topic 6	<ul style="list-style-type: none"> • Development of a Business Architecture: This topic explains how a Business Architecture is developed with the TOGAF ADM.

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The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q111-Q116):

NEW QUESTION # 111

In which part of a business scenario are business capabilities and value streams modeled?

- A. When identifying the human actors
- **B. When identifying the business and technology environment**
- C. When identifying and documenting desired outcomes
- D. When identifying, documenting and ranking the problem

Answer: B

Explanation:

In a business scenario, business capabilities and value streams are modeled when identifying the business and technology environment. Here's a detailed explanation:

Business Scenarios in TOGAF:

Business scenarios are used to capture and describe the business requirements, providing a context for the architecture development. They help in understanding the business environment, identifying problems, and defining desired outcomes.

Identifying the Business and Technology Environment:

Business Capabilities: During this phase, the architect identifies the key business capabilities required to achieve the business objectives. These capabilities represent what the organization needs to be able to do.

Value Streams: Value streams are also identified and modeled to understand how value is delivered to customers and stakeholders. They provide a high-level view of the end-to-end processes that create value.

TOGAF ADM Reference:

Phase A: Architecture Vision: In this phase, understanding the business and technology environment is crucial for defining the architecture vision. Modeling business capabilities and value streams provides a foundation for this understanding.

Phase B: Business Architecture: This phase involves a detailed analysis of business capabilities and value streams to ensure that the architecture supports the business strategy and objectives.

Importance:

Contextual Understanding: By modeling business capabilities and value streams, architects gain a comprehensive understanding of the business and technology environment. This helps in aligning the architecture with business needs and ensuring that it supports value creation.

Strategic Alignment: Identifying and modeling these elements ensures that the architecture is aligned with the strategic goals of the organization and supports its key business activities.

In summary, business capabilities and value streams are modeled when identifying the business and technology environment,

providing a comprehensive understanding of how the organization operates and how the architecture can support its objectives.

NEW QUESTION # 112

Consider the following business capability map. where cells of a model are given different colors to represent maturity levels (note the letters G, R, Y, P also denote the colors used = Green, Red, Yellow and Purple):

□ Which of the following best describes this technique?

- A. Perspective Analysis
- **B. Heat Mapping**
- C. Gap Analysis
- D. Capability Mapping

Answer: B

Explanation:

The technique shown in the example is called heat mapping. It is a technique that can be used to show a range of different perspectives on a business capability map, such as maturity, effectiveness, performance, and value or cost contribution of each capability to the business. Different attributes determine the colors of each capability on the business capability map. Heat mapping can help to identify strengths, weaknesses, opportunities, and threats in the business architecture.

<https://governance.foundation/assets/frameworks/togaf/g189%20-%20Business%20Capability.pdf> Table 3: Heat Map for ABC Company's Business Capabilities

NEW QUESTION # 113

Which of the following best describes why business model innovation should be approached in a structured manner?

- A. To enable the business to thrive in a state of constant motion.
- **B. To ensure that changes to business models can interact with the existing architecture.**
- C. To provide a consistent and measurable level of quality information to decision-makers.
- D. To adapt to changes in the organization structure to meet a new market need.

Answer: B

Explanation:

Business model innovation involves making significant changes to how an organization creates, delivers, and captures value. These changes can be disruptive and have far-reaching implications for the entire enterprise. A structured approach to business model innovation is essential to:

Maintain alignment with enterprise architecture: A structured approach ensures that new business models are compatible with the existing technology, data, and application architecture. This prevents costly rework, integration issues, and disruptions to existing operations.

Minimize risk and disruption: By carefully considering the impact of changes on different parts of the organization, a structured approach helps to mitigate risks and avoid unintended consequences.

Facilitate effective decision-making: A structured approach provides a framework for evaluating different business model options and making informed decisions based on clear criteria and analysis.

Enable smooth transition: A structured approach helps to manage the transition to the new business model, ensuring a smooth implementation and minimizing disruptions to customers and employees.

NEW QUESTION # 114

Which of the following is the element of a value stream stage that describes the end state condition denoting the completion of the value stream stage?

- A. End point
- **B. Exit criteria**
- C. Target state
- D. Completion stage

Answer: B

Explanation:

In TOGAF's Business Architecture, a value stream stage is a high-level representation of a sequence of activities that create value for an organization. The end state condition denoting the completion of a value stream stage is known as the "Exit Criteria." This term is used to specify the conditions that must be met for the stage to be considered complete, ensuring that the output meets the required quality and performance standards before progressing to the next stage. The concept of "Exit Criteria" is essential to ensure that each stage of the value stream adds the expected value and aligns with the overall business objectives.

NEW QUESTION # 115

Which of the following best describes this diagram?

- A. Business Capability Map
- B. Business Relationships diagram
- C. Business Capabilities Layer diagram
- D. Business Capability/Value Stream Mapping

Answer: A

Explanation:

The diagram presented is best described as a Business Capability Map. Here's a detailed explanation:

* Business Capability Map:

* Definition: A Business Capability Map represents the various capabilities an organization requires to deliver its products and services and achieve its strategic objectives. It typically categorizes capabilities into different levels or tiers, such as strategic, core, and supporting capabilities.

* Diagram Analysis:

* Layers and Groupings: The diagram shows capabilities grouped into three categories: Strategic, Core, and Supporting. Each group lists specific business capabilities necessary for the organization's functioning.

* Color Coding: The use of different colors (green, red, yellow, purple) may indicate various aspects such as priority, status, or different business units. However, the primary purpose is to visually represent and categorize capabilities.

* TOGAF References:

* Phase B: Business Architecture: In this phase, creating a Business Capability Map is a crucial activity. It helps in understanding the business functions and aligning them with strategic goals.

* Capability-Based Planning: TOGAF promotes capability-based planning, which involves identifying, mapping, and analyzing business capabilities to ensure they support the overall strategy and objectives.

* Purpose and Benefits:

* Strategic Alignment: The Business Capability Map helps in aligning business capabilities with the strategic objectives of the organization. It provides a clear view of what the organization needs to do to achieve its goals.

* Gap Analysis: It is useful for conducting gap analysis by comparing current capabilities with the desired state, helping to identify areas for improvement.

* Resource Allocation: By understanding the different capabilities, organizations can allocate resources more effectively to areas that need development or enhancement.

In summary, the diagram is best described as a Business Capability Map because it visually represents and categorizes the various capabilities needed by the organization into strategic, core, and supporting layers, aligning them with the business strategy and objectives.

NEW QUESTION # 116

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