

Hot AgilePM-Practitioner Spot Questions - Latest AgilePM-Practitioner Exam Question

#	Column 1	Column 2
1.	The 'Hoy for Hoy Hall' Action Group may cause delay to the project if they are not kept updated on how the finished rooms are going to look.	A. Focus on the business need
2.	Timber Tigers will ensure that the front rooms are finished and approved by the end of Timebox A.	B. Design on time
3.	The Architecture Angels IT support team may require more detail to front in order to approve the initial design for the new online reservation system.	C. Collaborate
4.	The morale of the Solution Development Team may be adversely affected if the external web design specialist is not a team player.	D. Never compromise quality
5.	Empowering the Solution Development Team to manage themselves on a day-to-day basis may result in the Project Manager losing sight of what activities are being carried out, by whom and when.	E. Build incrementally from firm foundations
		F. Develop iteratively
		G. Communicate continuously and clearly
		H. Demonstrate control

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APMG-International AgilePM-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> • Lifecycle and Products: This section of the exam covers topics such as Agile project lifecycle, various stages of the lifecycle, agile products, Vision Documents, and Prototypes.
Topic 2	<ul style="list-style-type: none"> • People and Roles: In this section, the topics covered include various roles involved in an Agile project and how they relate to each other. The topics covered include the responsibilities of the Agile Project Manager, agile teams, and business owners.
Topic 3	<ul style="list-style-type: none"> • Techniques: In this section, the topics covered various techniques that can be utilized including iterative development. Candidates are tested for their know-how of agile techniques and timeboxing.
Topic 4	<ul style="list-style-type: none"> • Planning and Control: In this section, the exam covers planning and control of the project and vital concepts such as estimation and iterative strategy. It also covers how to utilize MoSCoW prioritization and mitigate any risks.

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Latest APMG-International AgilePM-Practitioner Exam Question & Test AgilePM-Practitioner Questions

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APMG-International Agile Project Management (AgilePM) Practitioner Exam Sample Questions (Q60-Q65):

NEW QUESTION # 60

The Change Manager is looking to develop the change agent network that will support the changes related to the Operational delivery processes workstream.

Which information is MOST likely to be relevant for the change agents when being inducted into the change programme for the Operational delivery processes workstream?

- A. Portfolio, Programme, and Project Management Office Service Catalogue.
- **B. Expected new ways of working for UniCo technical delivery.**
- C. Staff contact details for the Operations department - UniCo and Selco.
- D. Annual UniCo staff satisfaction survey results.

Answer: B

Explanation:

Comprehensive and Detailed Step-by-Step Explanation

When inducting change agents into a change programme, it is critical to provide them with the information that will directly support their role in facilitating the specific workstream. The Operational delivery processes workstream is focused on integrating technical systems and processes, making it essential for change agents to understand the new expectations and ways of working that will arise from this integration.

1. Why A (Expected New Ways of Working) is Correct

* Relevant to the Workstream: This information is directly related to the changes being implemented, such as process integration, operational alignment, and technical system modifications.

* Preparation of Change Agents: Change agents must understand the new ways of working to effectively communicate, advocate for, and facilitate the changes among their teams.

* Focus on Operational Changes: Since this workstream involves technical delivery processes, equipping change agents with relevant knowledge ensures they are aligned with the workstream's objectives.

2. Analysis of Incorrect Options

* Option B (Staff Contact Details):

* While useful for logistical purposes, this information is not directly linked to the change programme's objectives or the responsibilities of change agents in driving operational changes.

* Eliminate.

* Option C (Staff Satisfaction Survey Results):

* Staff satisfaction data is more relevant for monitoring cultural and engagement-related impacts rather than guiding operational delivery process changes.

* It does not provide actionable insights for the change agents in this specific workstream.

* Eliminate.

* Option D (Portfolio, Programme, and Project Management Office Service Catalogue):

* This information is related to overall project management frameworks and tools but does not offer specific guidance for the change agents tasked with facilitating operational delivery changes.

* Eliminate.

3. Practical Implications

* Equipping Change Agents: Providing detailed insights into expected new ways of working ensures that the change agents can address potential resistance, clarify expectations, and serve as knowledgeable advocates for the change.

* Alignment with Strategic Goals: By focusing on the technical delivery processes, the induction program helps ensure that change agents are aligned with UniCo's broader strategy of integrating Selco and delivering innovative solutions.

NEW QUESTION # 61

Answer the following questions about the acceptance criteria within the project.

Decide whether the approach to setting and using acceptance criteria has been applied appropriately and select the response that supports your decision.

The objective of Solution Development Timebox B is to ensure that the front and east wings are finished and approved. The Project Manager has pointed out that acceptance criteria for this part of the solution need to be agreed.

Is this an appropriate action related to acceptance criteria?

- A. No, because the acceptance criteria for the Solution Development Timebox are just the amalgamation of the individual requirements' acceptance criteria, with nothing extra.
- B. Yes, because it will be easier to set acceptance criteria for the Solution Development Timebox as a whole, rather than setting specific acceptance criteria for each individual requirement.
- **C. Yes, because this will allow the Solution Development Team to focus on the quality of the Solution Development Timebox's deliverable as a whole, in order to keep focus on the business need.**

- D. No, because the Solution Development Timebox objective will change if any new requirements emerge or any lower priority requirements are de-scoped.

Answer: C

Explanation:

A; Yes, because this will allow the Solution Development Team to focus on the quality of the Solution Development Timebox's deliverable as a whole, in order to keep focus on the business need.

Rationale:

Setting acceptance criteria for the overall deliverables of a timebox is a key practice in Agile to ensure that the work meets the business objectives and quality expectations. It helps the Solution Development Team to understand what is required for the deliverables to be considered complete and acceptable. This aligns with the Agile principle of delivering quality and maintaining a constant pace of development. It also ensures that all team members are aligned on the goals and can focus on delivering value in line with business needs.

NEW QUESTION # 62

Using the project timeline given in the Project Scenario, answer the following question about application of Timeboxing on the Hoy Hall project.

Lines 1 to 5 in the table below consist of an assertion statement and a reason statement. For each line identify the appropriate option, from options A to E, that applies.

Each option can be used once, more than once or not at all.

Assertion :

1. All internal works to be assigned to Timber Tigers throughout the project should be consolidated into one Structured Timebox.
BECAUSE

The Investigation step within each Structured Timebox requires everyone working within the team to jointly agree how the requirements of the Timebox will be met.

2. Acceptance criteria for the front rooms to be developed in Timebox A should be described in detail and agreed during the Timebox Kick-Off BECAUSE The aim of the Investigation step within each Timebox is to complete as much of the development work as possible.

3. It is appropriate that both the Evolutionary Development phase and Deployment phase are shown in the first Project Increment.
BECAUSE

Each Timebox should comprise an Evolutionary Development phase and Deployment phase.

4. It is appropriate that the outputs of Timebox C are scheduled for deployment at the end of the first Project Increment.
BECAUSE

A typical Timebox Plan should provide a schedule of high-level activities for the imminent Project Increment.

5. It is appropriate that Earth Excavations create a detailed plan of activities they will complete during Timebox C.

Reason

BECAUSE

The Solution Development Team is responsible for planning the detail of all the work of each Timebox.

□

Answer:

Explanation:

□ Explanation:

For each line, here is the appropriate option from A to E that applies:

* All internal works to be assigned to Timber Tigers throughout the project should be consolidated into one Structured Timebox.

* E. False (Assertion) False (Reason)

* Rationale: It is not practical or in line with Agile principles to consolidate all internal works into one Structured Timebox, as the work will likely need to be spread over multiple Timeboxes.

Additionally, the Investigation step involves agreeing on how to meet the requirements of the Timebox, not necessarily consolidating all work into one.

* Acceptance criteria for the front rooms to be developed in Timebox A should be described in detail and agreed during the Timebox Kick-Off

* B. True (Assertion) True (Reason) BUT the reason does not explain the assertion

* Rationale: While it is true that acceptance criteria should be agreed upon during the Timebox Kick-Off, the reason given is incorrect because the aim of the Investigation step is not necessarily to complete as much development work as possible but to plan and understand the work that will be carried out.

* It is appropriate that both the Evolutionary Development phase and Deployment phase are shown in the first Project Increment.

- * A. True (Assertion) True (Reason) AND the reason explains the assertion
- * Rationale: Each Timebox should indeed include both Evolutionary Development and a Deployment phase. This assertion and reason correctly align with the concept of Timeboxing in Agile.
- * It is appropriate that the outputs of Timebox C are scheduled for deployment at the end of the first Project Increment.
- * A. True (Assertion) True (Reason) AND the reason explains the assertion
- * Rationale: The typical Timebox Plan does provide a schedule of high-level activities for the imminent Project Increment, which would include planning for deployment.
- * It is appropriate that Earth Excavations create a detailed plan of activities they will complete during Timebox C.
- * C. True (Assertion) False (Reason)
- * Rationale: While it is true that Earth Excavations should create a detailed plan for their activities in Timebox C, the reason is incorrect as the Solution Development Team is not solely responsible for planning all work details within a Timebox. This task would typically be a collaborative effort involving all relevant parties.

NEW QUESTION # 63

Which statement should be recorded under the Change Management Team and Relationships heading?

- A. The training available to UniCo staff needs to be realigned to include mobile application technology, so that the necessary skills are developed to support customers.
- B. The Project Management Office has offered to provide support in planning, scheduling, monitoring, and control.
- C. The CEO seems to be a little concerned about taking the company in a different direction and his reservations need to be addressed.
- D. The Sales staff need to understand how the changes will lead to greater opportunities for increased commissions before they are likely to participate.

Answer: C

Explanation:

Comprehensive and Detailed Step-by-Step Explanation:

When identifying a statement that fits under the Change Management Team and Relationships heading, it is crucial to focus on relationships, interactions, and dynamics within the team and between stakeholders.

1. Key Elements of the "Change Management Team and Relationships" Heading:

* This heading relates to how the change management team interacts, communicates, and builds relationships with other stakeholders to address concerns or resistance.

* It emphasizes understanding team dynamics, addressing concerns, and fostering collaboration.

2. Option Analysis:

* Option A: The training available to UniCo staff needs to be realigned to include mobile application technology, so that the necessary skills are developed to support customers.

* This is related to capability building rather than relationships or team dynamics. It focuses on skills alignment, which falls under training and development, not the Change Management Team and Relationships heading.

* Eliminate.

* Option B: The CEO seems to be a little concerned about taking the company in a different direction and his reservations need to be addressed.

* This directly relates to the dynamics between the change management team and a key stakeholder (the CEO). Addressing the CEO's concerns is essential for fostering trust and alignment, which is a core aspect of managing relationships within a change initiative.

* Correct Answer.

* Option C: The Project Management Office has offered to provide support in planning, scheduling, monitoring, and control.

* While this statement highlights an offer of assistance, it pertains to project governance and support functions rather than team dynamics or relationship management. It does not directly address relationships or concerns.

* Eliminate.

* Option D: The Sales staff need to understand how the changes will lead to greater opportunities for increased commissions before they are likely to participate.

* This is related to motivating the sales staff and aligning them with the change initiative but does not address team dynamics or relationships within the change management team itself.

* Eliminate.

3. Relevance in UniCo's Scenario:

* The CEO's concern about the strategic direction of the company is a potential risk to the success of the change initiative.

Addressing his reservations is crucial for securing executive sponsorship, which is a key factor in successful change management.

* Building trust and fostering alignment with the CEO ensures that the change management team has the support and resources needed to execute the change effectively.

4. Agile Practitioner Documentation References:

* Stakeholder Management in Agile: Managing relationships with key stakeholders, including executives, is critical for ensuring alignment and addressing concerns.

* Change Management Best Practices: Emphasizes addressing resistance and building strong relationships with all stakeholders involved in the change.

NEW QUESTION # 64

Answer the following questions about the acceptance criteria within the project.

Decide whether the approach to setting and using acceptance criteria has been applied appropriately and select the response that supports your decision.

The requirement to 'install a heat reclamation system' shows as a Should Have in the Prioritised Requirements List. During Investigation in Solution Development Timebox B, the Project Manager advised the team NOT to set detailed acceptance criteria for this requirement until later in the Timebox, since the requirement may have to be dropped and the work would be wasted. Is this an appropriate action related to acceptance criteria?

- A. No, because it is necessary to understand the full detail of all the work for completion in the Solution Development Timebox during Investigation.
- B. No, because it indicates that the Solution Development Team has NO intention of delivering the Should Have requirements.
- C. Yes, because the acceptance criteria might need to be changed during the Solution Development Timebox.
- D. Yes, because only Must Have requirements should be fully understood.

Answer: C

Explanation:

B). Yes, because the acceptance criteria might need to be changed during the Solution Development Timebox.

Rationale:

In Agile Project Management, flexibility is key. It is important to prioritize work based on the value it provides and the necessity of the requirement. "Should Have" requirements are important but not critical, and they can be subject to change as the project progresses and as more information becomes available.

Deferring the detailed setting of acceptance criteria for a "Should Have" requirement that might be dropped is a practical approach to managing workload and focusing efforts on the most critical aspects of the project first. This approach is in line with Agile's principle of responding to change over following a fixed plan.

NEW QUESTION # 65

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