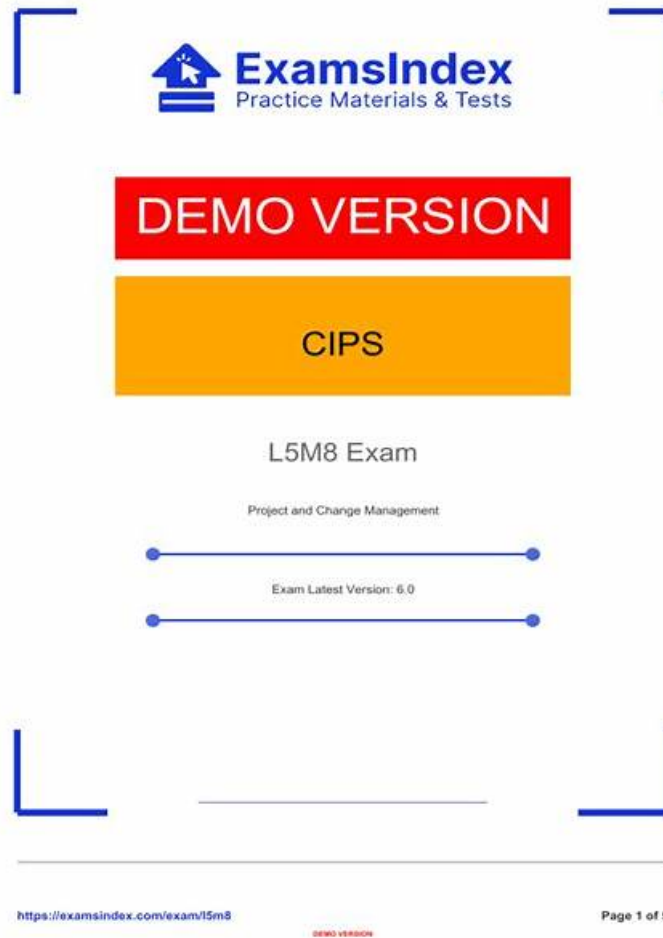


Quiz CIPS - L5M8–Professional Sample Questions



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CIPS L5M8 Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Understand approaches to the planning and management of projects and change initiatives: This section of the exam measures the skills of Strategic Operations Managers and covers the planning and governance frameworks necessary for effective project and change management. It includes corporate governance structures such as project boards, reporting systems, and initiation documents. Learners examine common project objectives that balance cost, quality, and time while promoting sustainability and community impact. Additionally, this section delves into risk management approaches, including identification, simulation, and accountability within supply chains. It concludes with an analysis of planning methodologies such as sequencing, network analysis, PERT, CPM, and the use of Gantt charts to ensure efficient project execution and control.

Topic 2	<ul style="list-style-type: none"> • Understand aspects of projects in organisations: This section of the exam measures the skills of Procurement Project Managers and covers the fundamental aspects that influence how projects operate within organisations. It explores the distinction between programmes and projects, stakeholder management, and how key measures such as cost, quality, and delivery impact project success. Candidates also study factors leading to project success or failure, work breakdown structures, and how project structures and resources align with supply chain relationships. It further includes understanding sub-contracting, consortiums, and project partnerships, as well as analysing project resources through scheduling, technology systems, and financial management. The section concludes with the project life cycle, from initiation and implementation to closure and review.
Topic 3	<ul style="list-style-type: none"> • Understand the concept of organisational change and how it can be achieved: This section of the exam measures skills of Change Management Specialists and covers the core concepts and types of organisational change, including evolutionary, adaptive, revolutionary, and reconstructive change. It examines how internal and external factors such as SWOT and PEST analyses, innovation, and management restructuring, drive transformation. Learners evaluate how organisations respond to change, including resistance, skepticism, and the need to maintain progress during turbulent environments. It also addresses methods for managing and sustaining change through communication, empowerment, incremental adjustments, and lean methodologies, while distinguishing between hard and soft change processes.

>> Sample L5M8 Questions <<

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CIPS Project and Change Management Sample Questions (Q83-Q88):

NEW QUESTION # 83

_____ includes the processes required to ensure that a project team completes a project within an approved budget.

- A. Project time management
- B. Project quality management
- C. Project cost management
- D. Project scope management

Answer: C

NEW QUESTION # 84

The Critical Path Method (CPM) can provide a schedule for a project and demonstrates the longest path of activities to be completed. The critical path provides the longest "path" in terms of what?

- A. the longest time all activities will take to complete
- B. the highest number of activities that need to be completed
- C. the largest number of steps that need to be completed
- D. the most complex route to complete the activities

Answer: A

Explanation:

The critical path identifies the sequence of tasks with the longest total duration, determining the shortest possible completion time for the project.

Reference: CIPS L5M8 Study Guide, p.224.

NEW QUESTION # 85

When would a company use Value Stream Mapping?

- A. to ensure a project runs to timescale
- B. to reduce waste
- C. to ensure products are value for money for the customer
- D. to map the effect of a change

Answer: B

Explanation:

Value Stream Mapping (VSM) charts all activities in the end-to-end flow to distinguish value-adding vs. non-value-adding steps and reduce waste in the process.

Reference: CIPS L5M8 Study Guide, p.147.

NEW QUESTION # 86

What is the role of the Executive of a Project Board? Select THREE

- A. promotes the desired user outcomes
- B. represents those that design and develop the project products
- C. acts as a single point of accountability
- D. appoints other members to the board
- E. manages conflicts of interest

Answer: C,D,E

Explanation:

The Executive serves as the single point of accountability, manages conflicts of interest, and appoints board members. Senior User promotes user outcomes; Senior Supplier represents designers/developers.

Reference: CIPS L5M8 Study Guide, p.164.

NEW QUESTION # 87

A(n) _____ is a deliverable-oriented grouping of the work involved in a project that defines the total scope of the project.

- A. business case
- B. work breakdown structure
- C. project scope statement
- D. project charter

Answer: B

NEW QUESTION # 88

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