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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q50-Q55):

NEW QUESTION # 50

What question regarding business change governance support and enablement relates to 'business change design'?

- A. Are we doing things the right way?
- B. Are we getting the business benefits?
- C. Are we getting things done well?
- D. Are we doing the right things?

Answer: D

Explanation:

The question "Are we doing the right things?" relates to business change design, per the P3O Foundation (2013) manual. Section 2.2.2 states, "Business change design addresses the question 'Are we doing the right things?' by ensuring initiatives align with strategic objectives." This differs from benefits realization (A), efficiency (C), or process correctness (D), which address other governance aspects. The 2013 edition links this question to the P3O's role in validating strategic alignment, a key design phase

concern. This ensures change initiatives are prioritized correctly, supporting effective governance.
Reference: P3O Foundation (2013) manual, Section 2.2.2, AXELOS.

NEW QUESTION # 51

Which is NOT a strategic planning or portfolio support function?

- A. Providing oversight, scrutiny and challenge
- B. Prioritizing programmes within the portfolio
- C. Providing a single flexible resource pool
- D. Aligning programmes with strategic objectives

Answer: C

Explanation:

The P3O Foundation (2013) manual lists prioritizing programmes, aligning with objectives, and providing oversight as strategic planning or portfolio support functions, but not providing a flexible resource pool.

Section 2.2.2 states, "Strategic planning and portfolio support functions include prioritizing programmes, aligning with strategic objectives, and providing oversight and challenge." A resource pool (B) is a delivery support function (Section 7.2), not a strategic one. The 2013 edition distinguishes these roles to clarify P3O's multifaceted support, ensuring strategic functions focus on direction and governance, not resource allocation.

Reference: P3O Foundation (2013) manual, Sections 2.2.2 and 7.2, AXELOS.

NEW QUESTION # 52

What is a portfolio, programme and project management standards office?

- A. Hub Portfolio
- B. COE
- C. Organization Portfolio
- D. Programme

Answer: B

Explanation:

The P3O Foundation (2013) manual defines the Centre of Excellence (COE) as the portfolio, programme, and project management standards office. Section 5.3.4 states, "The COE serves as the portfolio, programme, and project management standards office, providing guidance, best practices, and maturity support." This differs from the Organization Portfolio Office (A), Hub Portfolio (B), and Programme (C), which have distinct roles. The 2013 edition highlights the COE's role in standardizing PPM practices, ensuring consistency across the P3O model. This supports organizational capability development.

Reference: P3O Foundation (2013) manual, Section 5.3.4, AXELOS.

NEW QUESTION # 53

What is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities?

- A. Business as usual
- B. Portfolio
- C. Project
- D. Programme

Answer: D

Explanation:

A programme is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities, according to the P3O Foundation (2013) manual. Section 2.1.1 states,

"A programme is a temporary flexible organization structure created to coordinate, direct and oversee the implementation of a set of related projects and activities in order to deliver outcomes and benefits aligned with an organization's strategic objectives." This distinguishes it from business as usual (B), which is ongoing operations, projects (C), which are individual initiatives, and portfolios (D), which manage a group of programmes and projects. The 2013 edition emphasizes the programme's role in delivering

coordinated change, making A the correct choice. This definition supports the P3O's function of aligning such structures with strategic goals, ensuring effective change management.

Reference: P3O Foundation (2013) manual, Section 2.1.1, AXELOS.

NEW QUESTION # 54

What resource commitments should be taken into account as part of portfolio management?

- A. Programme and business as usual only
- B. Programme and project only
- **C. Programme, project, and business as usual**
- D. Business as usual only

Answer: C

Explanation:

Portfolio management, as per the P3O Foundation (2013) manual, requires consideration of resource commitments across programme, project, and business as usual (BAU) activities to ensure effective resource allocation and optimization. Section 2.2.3 states, "Portfolio management involves balancing resource commitments across programmes, projects, and BAU to deliver strategic objectives." This holistic approach ensures that resources are not siloed but are managed to support the entire organizational change agenda.

Excluding any one of these elements (A, B, C) would undermine the integrated nature of portfolio management, which aims to align all change initiatives with BAU operations. The 2013 guidance emphasizes this integrated resource view to avoid conflicts and maximize value, as detailed in the portfolio support office functions. This comprehensive resource management is a cornerstone of the P3O model, ensuring strategic alignment and operational efficiency.

Reference: P3O Foundation (2013) manual, Section 2.2.3, AXELOS.

NEW QUESTION # 55

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