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The Project Management Institute (PMI) is a globally recognized organization that offers various certifications in the field of project management. One of its most popular certifications is the Certified Associate in Project Management (CAPM). The CAPM certification is designed for individuals who are new to project management or want to enhance their skills in this area. Certified Associate in Project Management (CAPM) certification exam tests candidates on their knowledge of the PMI's Project Management Body of Knowledge (PMBOK).

The CAPM Exam covers a wide range of topics, including project initiation, planning, executing, monitoring and controlling, and closing. It requires a thorough understanding of project life cycle phases and knowledge areas, project scope, time, cost, quality, communication, risk, procurement, and stakeholder management. CAPM exam is computer-based, consisting of 150 multiple-choice questions to be completed in three hours.

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PMI Certified Associate in Project Management (CAPM) Sample Questions (Q1152-Q1157):

NEW QUESTION # 1152
The creation of an internet site to engage stakeholders on a project is an example of which type of communication?

- A. Push

- B. Iterative
- C. Interactive
- D. Pull

Answer: D

Explanation:
Section: Volume C
Explanation:
10.1.2.4 Communication Methods
There are several communication methods that are used to share information among project stakeholders.
These methods are broadly classifed as follows:
Interactive communication. Between two or more parties performing a multidirectional exchange of

information. It is the most effcient way to ensure a common understanding by all participants on specified topics, and includes meetings, phone calls, instant messaging, video conferencing, etc.
Push communication. Sent to specific recipients who need to receive the information. This ensures that the

information is distributed but does not ensure that it actually reached or was understood by the intended audience. Push communications include letters, memos, reports, emails, faxes, voice mails, blogs, press releases, etc.
Pull communication. Used for very large volumes of information, or for very large audiences, and requires

the recipients to access the communication content at their own discretion. These methods include intranet sites, e-learning, lessons learned databases, knowledge repositories, etc.
The choices of communication methods that are used for a project may need to be discussed and agreed upon by the project stakeholders based on communication requirements; cost and time constraints; and familiarity and availability of the required tools and resources that may be applicable to the communications process.

NEW QUESTION # 1153
Cost baseline is an output of which of the following processes?

- A. Control Costs
- B. Determine Budget
- C. Estimate Costs
- D. Estimate Activity Resources

Answer: B

Explanation:
Section: Volume C
Explanation:
7.3.3.1 Cost Baseline
The cost baseline is the approved version of the time-phased project budget, excluding any management reserves, which can only be changed through formal change control procedures and is used as a basis for comparison to actual results. It is developed as a summation of the approved budgets for the different schedule activities.
Process: 7.3 Determine Budget
Definition: The process of aggregating the estimated costs of individual activities or work packages to establish an authorized cost baseline.
Key Benefit: The key benefit of this process is that it determines the cost baseline against which project performance can be monitored and controlled.
Inputs
1. Cost management plan
2. Scope baseline
3. Activity cost estimates
4. Basis of estimates
5. Project schedule
6. Resource calendars
7. Risk register
8. Agreements
9. Organizational process assets
Tools & Techniques
1. Cost aggregation

2. Reserve analysis
3. Expert judgment
4. Historical relationships
5. Funding limit reconciliation
Outputs
1. Cost baseline
2. Project funding requirements
3. Project documents updates

NEW QUESTION # 1154
How can a project manager ensure effective project stakeholder engagement?

- A. Hold weekly project staff meetings
- B. Improve interpersonal and team leadership skills
- C. Create detailed project reports for stakeholders
- D. Build a stakeholder responsibility matrix

Answer: A

NEW QUESTION # 1155
Which of the following events would result in a baseline update?

- A. A project is behind schedule and the project manager wants the baseline to reflect estimated actual completion.
- B. One of the key project team resources has left the team and no replacement is available.
- C. A customer has approved a change request broadening the project scope and increasing the budget.
- D. One of the risks identified in the risk management plan occurs, resulting in a schedule delay.

Answer: C

Explanation:
Explanation/Reference:
Explanation:
5.6.3.3 Project Management Plan Updates
Project management plan updates may include, but are not limited to:
* Scope Baseline Updates. If the approved change requests have an effect on the project scope, then the scope statement, the WBS, and the WBS dictionary are revised and reissued to reflect the approved changes through Perform Integrated Change Control process.
* Other Baseline Updates. If the approved change requests have an effect on the project besides the project scope, then the corresponding cost baseline and schedule baselines are revised and reissued to reflect the approved changes.

NEW QUESTION # 1156
A project using the agile/adaptive approach has reached the Project Integration Management phase.
What
is the project manager's key responsibility during this phase?

- A. Creating a detailed project management plan
- B. Directing the delivery of the project
- C. Building a collaborative environment
- D. Defining the scope of the project

Answer: C

NEW QUESTION # 1157
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