

Exam PRINCE2 Practitioner Objectives, PRINCE2 Practitioner Valid Test Materials

Assertion	True/False	Reason	True/False
1 If stage 2 exceeds its target by £20k the Stage Plan should be replaced by an Exception Plan.	True/False	When the Stage Plan is updated with activities to deal with any deviations from planned cost and time, this is called an Exception Plan.	True/False
2 The Team Plan required for the development of the service level agreement should be produced in consultation with supplier assurance.	True/False	Supplier assurance should confirm that Team Plans are in accordance with relevant supplier standards.	True/False
3 The Stage Plan for stage 2 should be prepared during the initiation stage.	True/False	All Stage Plans are produced near the end of the initiation stage.	True/False
4 A final stage (stage 5), covering project closure, should be added to the Project Plan.	True/False	The Project Plan covers all management stages.	True/False
5 The cost tolerance planned for each stage should be +5% -5%.	True/False	Project tolerances for cost and time should always be allocated equally between all of the stages.	True/False
6 The key deliverables and estimates from the feasibility study should provide a major input to the Project Brief.	True/False	The feasibility study should confirm all project costs.	True/False

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PRINCE2 Practitioner certification is a valuable certification for project managers and professionals involved in project management. PRINCE2 Practitioner Exam certification exam evaluates the practical understanding of the candidate in various aspects of project management and is recognized globally. PRINCE2 Practitioner Exam certification can enhance the credibility of the candidate and provide a competitive edge in the job market.

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PRINCE2 Practitioner Exam Sample Questions (Q15-Q20):

NEW QUESTION # 15

Which of the following represents the four key characteristics a good Project board should display?

- A. Authority, Availability, Connections, Delegation
- B. Authority, Credibility, Connections, Delegation
- C. Authority, Credibility, Delegation, Availability
- D. Authority, Credibility, Commitment, Availability

Answer: C

NEW QUESTION # 16

While preparing the Risk Management Strategy, the Project Manager considered the commercial customer/ supplier environment and how this may affect the management of risk. Which approach should the Outsourcing project adopt?

- A. Plan to use the selected service provider's risk management procedures.
- B. All project risks associated with the specialist deliverables should be owned by the selected service provider.
- **C. Due to the sensitive nature of this project, consideration should be given to creating a separate Risk Register to be held by MFH and the selected supplier.**

Answer: C

NEW QUESTION # 17

Scenario

A photographer from Portraits Ltd, a professional photographic company, has taken on the role of Team Manager after taking some time to understand the requirements of the project. A contract for their services has been set up and is being monitored by the Purchasing Manager and a Work Package has been agreed. This contract specifies that the photographer must arrange a meeting with the Engineering Manager to establish a schedule for the photo sessions to minimize the impact on the Engineering staff. This meeting should have occurred by now.

The Engineering Manager was made aware of this requirement but when asked he reported that he has received no communication from the photographer. The Project Manager has tried to call the photographer and has had no response. The Project Manager believes there is a risk that Portraits Ltd are overbooking work and prioritizing other clients' work. If Portraits Ltd do not deliver on schedule the project will be delayed and the expected benefits will be reduced.

The contract is to be reviewed and Portraits Ltd reminded of their agreement.

The project is now in stage 2. The Project Manager has heard about the possibility of a competitor also producing a calendar to be delivered earlier than the target date for this project. There is a threat that the early release of a competitor's calendar may weaken the impact of the MNO Manufacturing Company calendar, thereby reducing the anticipated benefits of the Calendar project.

Which 2 statements should be recorded under the Risk tolerance heading?

- **A. The cost of all fallback plans must be contained within the project's tolerance.**
- B. The risk budget will have a tolerance of +/- 10%.
- **C. The Project Board's threshold level of risk exposure is any combination of medium, high and very high impact, with high and very high probability.**
- D. The Project Manager's threshold level of risk exposure is low impact and probability.
- E. Corporate management's threshold level of risk exposure is any combination of high and very high impact and probability.

Answer: A,C

NEW QUESTION # 18

Which statement is TRUE with regard to technical stages?

- A. Technical stages define the commitment of resources and authority to spend
- **B. Technical stages often overlap**
- C. Technical stages can only occur sequential
- D. Technical stages define where management decisions are appropriate

Answer: B

Explanation:

Explanation/Reference:

Starting up and Initiating a Project

Testlet 1

Scenario

Additional Information

Extract from the Communication Management Strategy.

The project information in the table below is true, but it may not be recorded under the correct heading or be in the correct document.

Introduction	1. This document contains details of how the project management team will send information to individuals working on the Calendar project, and receive information from them.
Communication procedure	2. See MNO Manufacturing Company standards for all internal company communications.
Tools and techniques	3. Use the staff newsletter to launch the label design competition and to promote the chosen label design. 4. Using the number of responses to the label design competition as a measure, report fortnightly to the Project Board on the effectiveness of the staff newsletter as a vehicle for communication. 5. Use the company website to advertise the promotional calendar to customers.
Records	6. A record should be maintained for each product of the project. As a minimum this should show the project name, product name, product title, and version number. 7. External email and correspondence relating to the Calendar project should be recorded electronically in the project folder. 8. Information received in hard copy should, where possible, should be scanned and filed as above.
Timing of communication activities	9. At the end of each stage, audit and report on the performance of the communication methods being used. 10. Highlight Reports to be provided to appropriate stakeholders, at the frequency defined in each Stage Plan.
Stakeholder analysis: Interested parties	11. Photographer. 12. Print company.
Information needs for each interested party	13. Weekly updates will be provided by email to the individual producing the staff newsletter. 14. Engineering Manager is to be consulted when preparing the photo session schedule.

Using the Project Scenario, select the appropriate response to each of the following 5 questions which have been raised by the Project Board.

The project is now at the end of the initiation stage. Having decided that the Calendar project is a relatively simple project, the Project Manager combined the Starting Up a Project process and the Initiating a Project process. No Project Brief has been produced. Instead the Project Manager used the project mandate to produce a simple Project Initiation Documentation (PIO). The PIO includes the Business Case, a product checklist and several Product Descriptions, Including the Project Product Description. Short sections are also included for each of the strategies and the controls to be applied. The Project Manager has elected to use the Daily Log to record all risks, issues, lessons and quality - results.

After the initiation stage there will be two further stages during which a small number of Work Packages will be authorized. While these are being managed, the Project Manager will hold regular checkpoints, which will support the production of weekly Highlight Reports to the Project Board.

NEW QUESTION # 19

The service level agreement contains a number of technical terms that are missing from its glossary of terms.

- A. Raise an issue (off-specification).
- B. Raise an issue (request for change).
- C. Obtain agreement from the Director of Facilities Division to add these into the glossary of terms within the remaining +2 days tolerance.

- Answer: C**

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