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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q71-Q76):

NEW QUESTION # 71
Which of the following are recommended for the implementation of a P3O model?
1. Follow a recognized programme or project methodology
2. Define a budget and associated timescales to deliver
3. Appoint a P3O Sponsor
4. Use a programme approach to implement a single office P3O staffed by one individual

- A. 1,2,4
- B. 1,3,4
- C. 2,3,4
- D. 1,2,3

Answer: D

Explanation:
The P3O Foundation (2013) manual recommends following a recognized methodology, defining a budget and timescales, and appointing a P3O Sponsor for implementation. Section 4.2.1 states, "Implementation should follow a recognized programme or project methodology, include a defined budget and timescales, and involve appointing a P3O Sponsor to provide leadership." However, using a programme approach for a single- office P3O staffed by one individual (4) is not recommended due to scalability and governance issues. The
2013 edition emphasizes a structured approach to ensure success, with the Sponsor driving strategic alignment and methodology providing a framework. Options B, C, and D include the impractical fourth element, making A the correct choice for a robust implementation process.
Reference: P3O Foundation (2013) manual, Section 4.2.1, AXELOS.

NEW QUESTION # 72
Which should be documented in a Blueprint?

- A. Benefit Profiles for individual benefits to be delivered by the P3O
- B. Need for Business Cases for mission-critical programmes to be reported to the Portfolio Board
- C. Actual Highlight Reports issued by individual projects
- D. Transition plans for the implementation of business change into business as usual

Answer: D

Explanation:
The Blueprint should document transition plans for implementing business change into business as usual, according to the P3O Foundation (2013) manual. Section 4.3.3 states, "The Blueprint includes transition plans detailing how business change will be embedded into business as usual, providing a roadmap for implementation." This differs from Benefit Profiles (A), which are specific to benefits realization, Business Case needs (C), which are strategic inputs, and Highlight Reports (D), which are operational updates. The
2013 edition emphasizes the Blueprint's role in planning structural and process changes, ensuring smooth integration. This supports the P3O's implementation lifecycle.
Reference: P3O Foundation (2013) manual, Section 4.3.3, AXELOS.

NEW QUESTION # 73
Which is a typical constraint which impacts on how a P3O is implemented?

- A. P3O governance must align with existing corporate governance
- B. Pace of change must take into account current P3M3 maturity
- C. P3O assurance services must be independent

- D. Quality, standardized data is needed

Answer: A

Explanation:
The P3O Foundation (2013) manual identifies alignment with existing corporate governance as a typical implementation constraint. Section 4.2.3 states, "A key constraint in P3O implementation is ensuring its governance aligns with the organization's existing corporate governance framework to maintain coherence and authority." This differs from pace of change (A), data quality (B), or assurance independence (C), which are operational considerations. The 2013 edition emphasizes this alignment to avoid conflicts, ensuring the P3O integrates seamlessly. This constraint shapes the implementation strategy and structure.
Reference: P3O Foundation (2013) manual, Section 4.2.3, AXELOS.

NEW QUESTION # 74
Which is needed when getting the investment for a P3O?

- A. Recognition of the need for change
- B. Defined portfolio of change
- C. Provision of secretariat services
- D. Independence of assurance services

Answer: A

Explanation:
The P3O Foundation (2013) manual indicates that recognition of the need for change is essential for securing P3O investment. Section 4.2.2 states, "Investment in a P3O requires recognition of the need for change to justify the business case and gain senior management support." This differs from assurance independence (A), portfolio definition (B), or secretariat services (C), which are operational aspects. The 2013 edition emphasizes this recognition as the foundation for funding approval, ensuring strategic alignment. This drives organizational commitment to the P3O model.
Reference: P3O Foundation (2013) manual, Section 4.2.2, AXELOS.

NEW QUESTION # 75
Which is an underlying success factor of a P3O model with Hub Portfolio Offices that enables appropriate localized application of standards?

- A. Planning resource capacity at a local level
- B. Reviewing the Blueprint regularly
- C. Tailoring core standards to meet local need
- D. Following a clearly defined business strategy

Answer: C

Explanation:
The P3O Foundation (2013) manual identifies tailoring core standards to meet local needs as a success factor for Hub Portfolio Offices. Section 5.3.1 states, "A key success factor for Hub Portfolio Offices is the tailoring of core standards to address local requirements, ensuring flexibility while maintaining consistency." This differs from resource planning (B), Blueprint reviews (C), or business strategy (D), which are broader or supportive factors. The 2013 edition emphasizes this adaptability to enhance localized effectiveness, aligning with the hub-and-spoke model's decentralized nature. This approach supports efficient change delivery.
Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 76
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