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PMI Certified Associate in Project Management (CAPM) Sample Questions (Q666-Q671):

NEW QUESTION # 666

Which project risk listed in the table below is most likely to occur?

Project Risks	Probability	Impact
Risk 1	L	M
Risk 2	H	H
Risk 3	L	L
Risk 4	M	L

- A. 0
- **B. 1**
- C. 2
- D. 3

Answer: B

Explanation:

According to the PMBOK Guide (Project Management Body of Knowledge), specifically within the Project Risk Management knowledge area and the Perform Qualitative Risk Analysis process, risks are assessed based on their probability of occurrence and their impact on project objectives.

* Risk 2 (Option B): This risk has a High (H) probability of occurrence. Probability refers specifically to the likelihood that the risk will happen. Since Risk 2 is the only risk in the provided table with a "High

" probability, it is the one most likely to occur compared to the others (which are Low or Medium).

* Risk 1: Has a Low (L) probability.

* Risk 3: Has a Low (L) probability.

* Risk 4: Has a Medium (M) probability.

While the "Impact" column is used to determine the overall Risk Rating or priority (where Risk 2 would also be the highest priority because it is High/High), the specific question asks which is "most likely to occur," which is a direct reference to the Probability metric alone.

In the PMI framework, the Perform Qualitative Risk Analysis process uses these qualitative descriptors (Low, Medium, High) to help the project manager and team prioritize which risks require the most immediate attention in the Plan Risk Responses process.

NEW QUESTION # 667

Which Process Group contains those processes performed to define a new project?

- A. Planning
- **B. Initiating**
- C. Executing
- D. Closing

Answer: B

Explanation:

Section: Volume D

NEW QUESTION # 668

An intentional activity to modify a nonconforming product or product component is called:

- **A. defect repair**
- B. preventive action
- C. corrective action
- D. work repair

Answer: A

Explanation:

Explanation/Reference:

Explanation:

4.3.3.3 Change Requests

A change request is a formal proposal to modify any document, deliverable, or baseline. An approved change request will replace the associated document, deliverable, or baseline and may result in an update to other parts of the project management plan. When issues are found while project work is being performed, change requests are submitted, which may modify project policies or procedures, project scope, project cost or budget, project schedule, or project quality. Other change requests cover the needed preventive or corrective actions to forestall negative impact later in the project. Requests for a change can be direct or indirect, externally or internally initiated, and can be optional or legally/ contractually mandated, and may include:

■ Corrective action-An intentional activity that realigns the performance of the project work with the project management plan;

■ Preventive action-An intentional activity that ensures the future performance of the project work is aligned with the project management plan;

■ Defect repair-An intentional activity to modify a nonconforming product or product component;

■ Updates-Changes to formally controlled project documents, plans, etc., to reflect modified or additional ideas or content.

NEW QUESTION # 669

An electronics firm authorizes a new project to develop a faster, cheaper, and smaller laptop after improvements in the industry and electronics technology. With which of the following strategic considerations is this project mainly concerned?

- A. Market demand
- B. Strategic opportunity
- C. Technological advance
- D. Customer request

Answer: C

NEW QUESTION # 670

A project manager is preparing to meet with three crucial project stakeholders on a new project. Which tools and techniques can the project manager use to capture stakeholder interest?

- A. Communication skills and cultural awareness
- B. Review stakeholder register and meeting
- C. Data gathering and data analysis
- D. Data analysis and communication skills

Answer: A

Explanation:

Section: Volume E

NEW QUESTION # 671

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