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PRINCE2 P3O Foundation Project Office 2013 Exam Sample Questions (Q38-Q43):

NEW QUESTION # 38

Who, as a minimum, should review the resourcing of a Programme Office whilst it is running?

- A. P3O Sponsor and Portfolio Analyst
- B. Head of COE and Programme Specialist
- C. Head of Programme Office and Programme Manager of the relevant programme

- D. Head of P3O and P3O Sponsor

Answer: C

Explanation:

The minimum review of a Programme Office's resourcing during operation involves the Head of Programme Office and the relevant Programme Manager, according to the P3O Foundation (2013) manual. Section 3.5.4 states, "The Head of Programme Office, in collaboration with the Programme Manager, is responsible for reviewing and adjusting resource allocation during the programme lifecycle." This ensures operational oversight and alignment with programme needs. Involving the Head of P3O and Sponsor (A), P3O Sponsor and Portfolio Analyst (C), or Head of COE and Programme Specialist (D) exceeds the minimum requirement, as their roles are more strategic or supportive. The 2013 guidance emphasizes this direct accountability to maintain efficiency and responsiveness in resource management.

Reference: P3O Foundation (2013) manual, Section 3.5.4, AXELOS.

NEW QUESTION # 39

Which is a COE function or service?

- A. Support PPM tools
- B. Provide capacity planning
- C. Align projects to strategy
- D. Support delivery of a specific programme

Answer: A

Explanation:

The P3O Foundation (2013) manual identifies supporting PPM tools as a COE function. Section 5.3.4 states, "The Centre of Excellence (COE) provides functions such as supporting PPM tools to ensure consistency and maturity in project, programme, and portfolio management." This differs from programme delivery (B), capacity planning (C), or strategic alignment (D), which are handled by other offices. The 2013 edition emphasizes the COE's role in standardizing tool usage, enhancing organizational PPM capability. This supports consistent practice across the P3O model.

Reference: P3O Foundation (2013) manual, Section 5.3.4, AXELOS.

NEW QUESTION # 40

Which is NOT a specific area where KPIs should be set as a minimum to measure a P3O model's success?

- A. Enhanced contribution to strategic objectives
- B. Overall programme success rates in relation to benefits realization
- C. Improved portfolio balance in terms of overall risk
- D. Reduced cost of skilled resources

Answer: D

Explanation:

The P3O Foundation (2013) manual specifies that KPIs for measuring P3O success should focus on strategic and performance outcomes, not cost reduction of skilled resources. Section 7.3.1 states, "Key Performance Indicators for a P3O should include enhanced contribution to strategic objectives, improved portfolio risk balance, and programme success in benefits realization." Reduced cost of skilled resources (A) is not listed as a minimum KPI, as it relates to operational efficiency rather than the P3O's core success metrics. The 2013 edition prioritizes outcome-based measures to align with strategic goals, ensuring the P3O's value is assessed through effectiveness (B, C, D) rather than cost savings. This focus supports robust governance and decision-making.

Reference: P3O Foundation (2013) manual, Section 7.3.1, AXELOS.

NEW QUESTION # 41

Where should an Organization Portfolio Office ultimately report?

- A. Head of P3O
- B. Corporate services function
- C. Main board director
- D. Programme Manager

Answer: C

Explanation:

The P3O Foundation (2013) manual specifies that the Organization Portfolio Office (OPO) should ultimately report to a main board director. Section 5.3.2 states, "The Organization Portfolio Office should report to a main board director to ensure strategic alignment and direct accountability at the highest level." This differs from corporate services (B), Programme Manager (C), or Head of P3O (D), which are lower or supportive levels. The 2013 edition emphasizes this reporting line to integrate portfolio oversight with corporate governance, ensuring strategic influence. This structure supports effective decision-making and resource allocation. Reference: P3O Foundation (2013) manual, Section 5.3.2, AXELOS.

NEW QUESTION # 42

Which is a section of the Blueprint?

- A. Business process swimlanes
- **B. Vision Statement**
- C. Information portal
- D. Processes (including operational costs and performance levels)

Answer: B

Explanation:

The P3O Foundation (2013) manual identifies the Vision Statement as a section of the Blueprint. Section 4.3.3 states, "The Blueprint includes a Vision Statement that outlines the desired future state of the P3O model, guiding its development and implementation." This differs from business process swimlanes (A), which are tools, information portals (B), which are delivery mechanisms, and processes (D), which are detailed operational elements. The 2013 edition emphasizes the Vision Statement's role in setting strategic direction within the Blueprint, a key implementation document. This ensures alignment with organizational goals throughout the P3O lifecycle.

Reference: P3O Foundation (2013) manual, Section 4.3.3, AXELOS.

NEW QUESTION # 43

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