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Scrum Alliance Certified ScrumMaster Exam Sample Questions (Q26-Q31):

NEW QUESTION # 26

What is a characteristic of a done Increment?

- A. Released
- B. Prescriptive
- C. Usable
- D. Estimable

Answer: C

Explanation:

A done Increment is usable, meaning it meets the Scrum Team's Definition of Done and can be used or inspected by stakeholders. While the Increment may not always be released to end users, it must be in a usable state to ensure transparency and enable feedback.

According to the 2020 Scrum Guide:

- * An Increment is a concrete step toward the Product Goal.
 - * Each Increment must meet the Definition of Done, ensuring it is usable and provides value, regardless of whether it is immediately released.
- Why the other options are incorrect:
- * A. Prescriptive: Scrum is not prescriptive about how work is done, and "prescriptive" is not a characteristic of a done Increment.
 - * B. Estimable: "Estimable" applies to Product Backlog items but is not a characteristic of a done Increment.
 - * D. Released: While an Increment may be released, it is not a required characteristic. It simply must be in a usable state.

NEW QUESTION # 27

When the goal, scope and product domain are not understood by the Scrum Team, the Scrum Master should

- A. Do nothing because this is the responsibility of the Product Owner.
- B. Direct the Developers to stop working until the Product Owner improves the acceptance criteria.
- C. Cancel the Sprint and schedule a new Planning meeting.
- **D. Facilitate a discussion between the Stakeholders, Product Owner and Developers.**

Answer: D

Explanation:

When the Scrum Team does not understand the goal, scope, or product domain, the Scrum Master should facilitate a discussion between the Stakeholders, Product Owner, and Developers. This ensures clarity and shared understanding, enabling the team to move forward effectively.

According to the 2020 Scrum Guide, the Scrum Master serves the team by:

- * Facilitating stakeholder collaboration as needed.
- * Ensuring that the Product Backlog is understood by the Scrum Team.
- * Removing any barriers that hinder the team's ability to achieve the Sprint Goal.

Why the other options are incorrect:

- * A. Direct the Developers to stop working until the Product Owner improves the acceptance criteria: Stopping work is not productive, and collaboration with the Product Owner and stakeholders is the proper approach to resolving misunderstandings.
- * B. Cancel the Sprint and schedule a new Planning meeting: Cancelling the Sprint should be an absolute last resort and is typically done only when the Sprint Goal becomes unachievable.
- * C. Do nothing because this is the responsibility of the Product Owner: While the Product Owner owns the Product Backlog, the Scrum Master is responsible for facilitating collaboration and resolving impediments.

NEW QUESTION # 28

What is one service a Scrum Master provides to the Product Owner?

- A. Write user stories
- B. Prioritize the backlog
- **C. Find effective Product Backlog management techniques**
- D. Assign tasks to the Developers

Answer: C

NEW QUESTION # 29

When is a Sprint Retrospective meeting held?

- A. At the beginning of the Sprint
- **B. After the Sprint Review and prior to the next Sprint Planning**
- C. In the middle of the Sprint
- D. At the end of all the Sprints

Answer: B

Explanation:

The Sprint Retrospective is held after the Sprint Review and before the next Sprint Planning. It is the final event in the Sprint, and its purpose is to reflect on the past Sprint and identify areas for improvement. The Scrum Team inspects how they worked during the Sprint in terms of processes, interactions, tools, and the Definition of Done, and then adapts for future Sprints.

According to the 2020 Scrum Guide:

- * The Sprint Retrospective is time-boxed and enables the team to inspect and adapt their working practices.
- * It helps improve the Scrum Team's effectiveness in subsequent Sprints.

Why the other options are incorrect:

- * B. At the beginning of the Sprint: The Sprint Retrospective is not held at the start of the Sprint. Sprint Planning occurs at the beginning of the Sprint.
- * C. In the middle of the Sprint: Mid-Sprint is not a designated time for this meeting; the team is focused on achieving the Sprint Goal.
- * D. At the end of all the Sprints: The Retrospective is held at the end of each Sprint, not at the conclusion of all Sprints.

NEW QUESTION # 30

A Developer had an issue with no hardware to test the software. The Scrum Master contacted the hardware manager to help resolve the issue. What characteristic is the Scrum Master exhibiting?

- A. Authoritarian
- B. Project Manager
- C. Leadership
- D. Disciplinary

Answer: C

Explanation:

The Scrum Master is a servant leader, focused on enabling the Scrum Team to work effectively. By taking action to resolve the Developer's impediment (lack of hardware), the Scrum Master demonstrates leadership by facilitating the team's progress and ensuring they can meet the Sprint Goal.

According to the 2020 Scrum Guide, the Scrum Master serves the Scrum Team by:

- * Removing Impediments: Resolving obstacles that block the team's progress is a key responsibility of the Scrum Master.
- * Supporting Team Effectiveness: By addressing issues outside the team's control, the Scrum Master ensures that the Developers can focus on their work.

Why the other options are incorrect:

- * A. Disciplinary: A Scrum Master does not enforce rules or discipline team members. They lead by fostering collaboration and resolving issues, not by control.
- * B. Project Manager: Scrum Masters do not perform traditional project management tasks like resource allocation or task assignment. Their role is to serve and support the team rather than manage it.
- * C. Authoritarian: The Scrum Master is not an authoritarian leader. Their approach is grounded in servant leadership, enabling and empowering the team rather than commanding it.

NEW QUESTION # 31

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