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PRINCE2 P3O Foundation Project Office 2013 Exam Sample Questions (Q69-Q74):

NEW QUESTION # 69

What is a portfolio, programme and project management standards office?

- A. Hub Portfolio
- **B. COE**
- C. Organization Portfolio
- D. Programme

Answer: B

Explanation:

The P3O Foundation (2013) manual defines the Centre of Excellence (COE) as the portfolio, programme, and project management standards office. Section 5.3.4 states, "The COE serves as the portfolio, programme, and project management standards office, providing guidance, best practices, and maturity support." This differs from the Organization Portfolio Office (A), Hub Portfolio (B),

and Programme (C), which have distinct roles. The 2013 edition highlights the COE's role in standardizing PPM practices, ensuring consistency across the P3O model. This supports organizational capability development.
Reference: P3O Foundation (2013) manual, Section 5.3.4, AXELOS.

NEW QUESTION # 70

Which is a section of the Blueprint?

- **A. Vision Statement**
- B. Business process swimlanes
- C. Information portal
- D. Processes (including operational costs and performance levels)

Answer: A

Explanation:

The P3O Foundation (2013) manual identifies the Vision Statement as a section of the Blueprint. Section 4.3.3 states, "The Blueprint includes a Vision Statement that outlines the desired future state of the P3O model, guiding its development and implementation." This differs from business process swimlanes (A), which are tools, information portals (B), which are delivery mechanisms, and processes (D), which are detailed operational elements. The 2013 edition emphasizes the Vision Statement's role in setting strategic direction within the Blueprint, a key implementation document. This ensures alignment with organizational goals throughout the P3O lifecycle.

Reference: P3O Foundation (2013) manual, Section 4.3.3, AXELOS.

NEW QUESTION # 71

How should the Head of P3O overcome the barrier of 'lack of focus on the full P3O model'?

- A. Address culture changes through targeted communications
- B. Develop minimalist processes with tailoring guidelines
- **C. Build a vision and Business Case**
- D. Gain acceptance of component offices delivered in tranches

Answer: C

Explanation:

The P3O Foundation (2013) manual suggests the Head of P3O should overcome the 'lack of focus' barrier by building a vision and Business Case. Section 4.2.3 states, "To address the lack of focus on the full P3O model, the Head of P3O should develop a clear vision and robust Business Case to secure organizational commitment and alignment." This differs from tranche acceptance (A), process development (C), or cultural communication (D), which address different challenges. The 2013 edition emphasizes strategic clarity to unify efforts, ensuring the P3O's comprehensive adoption. This approach drives successful implementation.

Reference: P3O Foundation (2013) manual, Section 4.2.3, AXELOS.

NEW QUESTION # 72

Which technique ensures resources with the right expertise are allocated to PPM roles?

- A. Management dashboards
- B. P3O information portal
- C. Facilitation - workshop techniques
- **D. Skills development and maintenance**

Answer: D

Explanation:

The P3O Foundation (2013) manual identifies skills development and maintenance as the technique to ensure resources with the right expertise are allocated to PPM roles. Section 6.3.2 states, "Skills development and maintenance techniques assess and enhance the expertise of resources, ensuring they are appropriately allocated to PPM roles within the P3O." This differs from information portals (A), which share knowledge, dashboards (C), which report data, or workshops (D), which facilitate collaboration. The 2013 edition emphasizes this training to match skills with roles, enhancing P3O effectiveness. This supports efficient resource utilization.
Reference: P3O Foundation (2013) manual, Section 6.3.2, AXELOS.

NEW QUESTION # 73

Which of the following are recommended for the implementation of a P3O model?

1. Follow a recognized programme or project methodology
2. Define a budget and associated timescales to deliver
3. Appoint a P3O Sponsor
4. Use a programme approach to implement a single office P3O staffed by one individual

- A. 1,2,3
- B. 1,2,4
- C. 2,3,4
- D. 1,3,4

Answer: A

Explanation:

The P3O Foundation (2013) manual recommends following a recognized methodology, defining a budget and timescales, and appointing a P3O Sponsor for implementation. Section 4.2.1 states, "Implementation should follow a recognized programme or project methodology, include a defined budget and timescales, and involve appointing a P3O Sponsor to provide leadership." However, using a programme approach for a single- office P3O staffed by one individual (4) is not recommended due to scalability and governance issues. The

2013 edition emphasizes a structured approach to ensure success, with the Sponsor driving strategic alignment and methodology providing a framework. Options B, C, and D include the impractical fourth element, making A the correct choice for a robust implementation process.

Reference: P3O Foundation (2013) manual, Section 4.2.1, AXELOS.

NEW QUESTION # 74

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