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ISACA COBIT-Design-and-Implementation Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• Governance Implementation Lifecycle: In this section, the focus is on assessing the capabilities of IT governance professionals and senior managers in implementing and managing the complex world of enterprise technology governance. They will showcase their comprehensive understanding of the full lifecycle, encompassing planning, design, execution, monitoring, and enhancement of robust governance systems. Their expertise in aligning these systems with strategic objectives is key.
Topic 2	<ul style="list-style-type: none">• Design Factors for a Governance System: This domain targets IT strategists, enterprise architects, and governance advisors. It assesses their keen ability to identify and dissect critical design factors that hold significant influence over the development and deployment of a thriving governance system. Their expertise ensures the system is tailored to the organization's distinct requirements.

Topic 3	<ul style="list-style-type: none"> • Key Topics Decision Matrix: IT governance analysts, advisors, and consultants showcase their proficiency in employing a decision matrix as a tool. They exhibit their skill in evaluating and prioritizing key topics, making well-informed choices that ultimately enhance the implementation and ongoing improvement of robust governance systems.
Topic 4	<ul style="list-style-type: none"> • COBIT Basic Concepts: IT professionals, managers, and those immersed in governance practices will encounter this section, which tests their grasp of COBIT fundamentals. This includes understanding the Control Objectives for Information and Related Technologies framework, along with the core principles that guide effective governance of enterprise IT.

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ISACA COBIT Design and Implementation Certificate Sample Questions (Q36-Q41):

NEW QUESTION # 36

What can management do to help ensure a planned IT initiative will meet future state objectives?

- A. Monitor key risk indicators (KRIs).
- B. Define operational performance metrics.
- C. Conduct stage gate reviews during implementation.
- D. Establish a return on investment (ROI) target.

Answer: C

Explanation:

To ensure a planned IT initiative meets future state objectives, management should conduct stage gate reviews during implementation. Stage gate reviews are a critical part of project management and governance, ensuring that projects are on track, meeting their objectives, and adhering to the planned schedule and budget.

Stage gate reviews are formal checkpoints at various phases of a project where progress is assessed, and decisions are made about whether to proceed to the next stage. These reviews help to ensure that:

The project remains aligned with business objectives and stakeholder expectations.

Risks are identified and managed effectively.

Necessary adjustments are made based on the current project status and future state objectives.

COBIT 2019 emphasizes the importance of governance and management practices to ensure successful project outcomes. Stage gate reviews align with COBIT's governance objectives by providing oversight, ensuring alignment with business goals, and enabling course corrections when needed.

COBIT 2019 Framework References:

COBIT 2019 Framework: Governance and Management Objectives, BAI01 Manage Programs and Projects:

This objective highlights the importance of structured project management and governance practices, including stage gate reviews.

COBIT 2019 Design Guide: Emphasizes the need for effective monitoring and control mechanisms throughout the project lifecycle to ensure alignment with enterprise goals.

Conducting stage gate reviews is a proactive measure to ensure that IT initiatives stay on track and achieve their intended future state objectives, making it the best choice among the given options.

NEW QUESTION # 37

What is the FINAL step in governance system design?

- A. Review governance objectives that correspond to high compliance requirements.
- B. Refine the scope of the governance system.
- **C. Reconcile inherent priority conflicts.**
- D. Define target capability levels for the most critical objectives.

Answer: C

Explanation:

The final step in governance system design is to reconcile inherent priority conflicts. This ensures that all conflicting priorities among stakeholders are addressed and resolved to create a cohesive and aligned governance system.

The reconciliation of inherent priority conflicts is a critical final step to ensure that the designed governance system can effectively meet the needs and expectations of all stakeholders. This involves negotiating and balancing different priorities to ensure that the governance objectives are achievable and aligned with the enterprise's strategic goals.

COBIT 2019 Framework References:

* COBIT 2019 Design Guide, Chapter 5:Emphasizes the importance of addressing and reconciling priority conflicts to finalize the governance system design.

* COBIT 2019 Implementation Guide, Chapter 7:Discusses the necessity of resolving conflicts and aligning objectives as part of the final steps in the governance system design process.

By reconciling priority conflicts, the enterprise ensures that the governance system is practical, balanced, and capable of delivering the desired outcomes.

NEW QUESTION # 38

When considering the IT implementation methods design factor, and the design factor value is DevOps, which of the following should be a management objective priority?

- A. Managed change acceptance and transitioning (BAI07)
- B. Managed availability and capacity (BAI04)
- C. Managed service requests and incidents (DSS02)
- **D. Managed solution identification and build (BAI03)**

Answer: D

Explanation:

When DevOps is selected as the IT implementation method design factor, COBIT 2019 emphasizes continuous integration, automation, and rapid solution delivery. The Design Guide indicates that DevOps environments require strong governance over solution identification, development, and build practices.

BAI03 (Managed Solution Identification and Build) directly supports these needs by ensuring that solutions are designed, built, tested, and maintained in a controlled yet agile manner. While change transitioning (BAI07) and operational objectives remain important, DevOps shifts responsibility earlier in the lifecycle toward build and integration activities.

DSS02 and BAI04 focus on operational stability rather than rapid delivery. Therefore, under DevOps, BAI03 becomes a priority management objective to ensure quality, speed, and alignment with business requirements.

NEW QUESTION # 39

Which of the following situations is MOST likely the root cause for an enterprise lacking the required skills and competencies to execute an EGIT implementation program plan?

- **A. Enterprise training does not include business and management skill development.**
- B. Business staff are too often involved in IT processes that affect business processes and procedures.
- C. The enterprise relies too heavily on the use of COBIT as its EG IT framework.
- D. IT staff are too often focused on the achievement of business value.

Answer: A

Explanation:

The most likely root cause for an enterprise lacking the required skills and competencies to execute an EGIT (Enterprise Governance of IT) implementation program plan is that enterprise training does not include business and management skill

development. Effective EGIT implementation requires a blend of technical, business, and management skills.

References in COBIT 2019 Design and Implementation:

COBIT 2019 Framework: Governance and Management Objectives, APO07 (Managed Human Resources):

This objective emphasizes the importance of developing skills and competencies, including business and management skills, for successful governance and management of enterprise IT.

COBIT 2019 Implementation Guide, Chapter 3: This chapter outlines the need for comprehensive training programs that address not only technical skills but also business and management capabilities to ensure successful implementation of governance frameworks.

Without proper training that includes business and management skills, staff may be ill-prepared to handle the complexities of EGIT implementation, leading to skill gaps and competency issues.

NEW QUESTION # 40

A traditional brick-and-mortar company is planning to fast-track its growth by implementing an information and technology governance system to achieve enterprise goals. Which of the following is the KEY enabler of success in achieving the goals?

- A. Conducting staff training programs for performing IT-enabled processes
- B. Setting capability levels for key business processes
- C. Tailoring the security policy according to the technology deployed
- D. Establishing applicable governance and management objectives

Answer: D

Explanation:

For a traditional brick-and-mortar company planning to fast-track its growth by implementing an information and technology governance system to achieve enterprise goals, establishing applicable governance and management objectives is the key enabler of success.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Framework: Governance and Management Objectives, EDM01 (Ensure Governance Framework Setting and Maintenance): This objective underscores the importance of defining clear governance and management objectives to guide the implementation and achieve enterprise goals.

* COBIT 2019 Implementation Guide, Chapter 4: This chapter discusses the importance of setting

* relevant and applicable governance and management objectives to align IT governance with business strategy and goals.

By establishing clear governance and management objectives, the company can ensure that its IT governance efforts are aligned with its strategic goals, driving growth and achieving desired outcomes.

NEW QUESTION # 41

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