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Scaled Agile SAFe Release Train Engineer Sample Questions (Q92-Q97):

NEW QUESTION # 92

At which two stages will the Agile Release Train (ART) act as a one-team culture? (Choose two.)

- A. Norming - Teams begin to form communities
- **B. Collaborating - Pairing and sharing across the ART**
- C. Storming - Fostering continuous improvement
- **D. Performing - Creating a flow of knowledge across the teams and the ART**
- E. Forming - The leaders will start to emerge

Answer: B,D

Explanation:

The Agile Release Train (ART) acts as a one-team culture during the Performing and Collaborating stages.

In the Performing stage, the ART has reached a level of high performance where there is a smooth flow of knowledge across the teams and the ART. This stage is characterized by the teams' ability to deliver value predictably, and they have established strong communication channels that facilitate the sharing of knowledge and best practices.

The Collaborating stage is marked by the teams' ability to work together effectively across the ART. In this stage, pairing and sharing practices are common, and there is a strong sense of community and collective ownership of the outcomes. The teams within the ART are not only focused on their individual goals but also on the success of the entire ART1.

These stages reflect the maturity of the ART in terms of teamwork, communication, and shared objectives, which are essential for the one-team culture that SAFe promotes. The one-team culture is crucial for the ART to function effectively as it ensures alignment, fosters collaboration, and drives the continuous flow of value to the customer1.

NEW QUESTION # 93

What occurs without a shared understanding of the principles?

- A. Lean-Agile mindset is achievable
- B. Practices are systematically adapted to local context
- C. Measures that were once beneficial become problematic
- D. Business outcomes improve significantly

Answer: C

Explanation:

In the context of SAFe, a shared understanding of the principles is crucial for the successful implementation of the Lean-Agile mindset. Without this shared understanding, measures that were once beneficial can become problematic. This is because the principles of SAFe are designed to work together as a coherent whole. When these principles are not understood or followed collectively, the practices derived from them may not yield the intended benefits and can even lead to negative outcomes.

For example, if a team adopts the SAFe principle of decentralized decision-making without a shared understanding of the Lean-Agile mindset, they might make decisions that are not aligned with the overall goals of the organization. Similarly, if the principle of transparency is not commonly understood, teams may not communicate effectively, leading to mistrust and reduced collaboration. A shared understanding ensures that everyone in the organization is aligned on the 'why' behind the practices, which helps in effectively applying them to achieve the desired business outcomes. It also enables the organization to adapt these practices systematically to their local context while still maintaining the integrity of the SAFe framework.

Therefore, it is essential for Release Train Engineers (RTEs) and other SAFe practitioners to facilitate and reinforce a shared understanding of the SAFe principles to prevent beneficial measures from becoming problematic and to ensure that the Lean-Agile mindset is effectively achieved and sustained within the organization. This alignment is key to realizing the full potential of SAFe and achieving significant business outcomes.

NEW QUESTION # 94

What is an input to the Program Increment Planning process that highlights how Product Management plans to accomplish the Vision?

- A. Top ten Features
- B. Business context
- C. Program board
- D. Top 20 Features

Answer: B

Explanation:

The Program Increment (PI) Planning process is a critical event within the SAFe framework, where multiple teams align to a shared mission and Vision. One of the key inputs to this process is the business context, which provides an overview of the current market conditions, customer needs, and the strategic objectives that guide the ART (Agile Release Train). The business context is presented at the beginning of the PI Planning event to ensure all participants understand the backdrop against which they will be planning their work12. This helps in aligning the development to business goals and ensures that the teams are working towards implementing features that deliver the most value in line with the Product Management's vision for the product.

NEW QUESTION # 95

What are the three measurement domains supporting Business Agility?

- A. Outcomes, Competency, and Flow
- B. ART predictability measure, SAFe outcomes, and Competency

- C. Key Performance Indicators (KPIs), PI Objectives, and Flow
- D. PI Objectives, ART predictability measure, and KPIs

Answer: A

Explanation:

The three measurement domains that support Business Agility within the SAFe framework are Outcomes, Flow, and Competency. These domains are crucial for measuring progress toward achieving Business Agility at all levels of the SAFe implementation.

* Outcomes: This domain focuses on the results that are achieved through the implementation of SAFe. It includes the benefits realized by the organization, such as increased customer satisfaction, faster time-to-market, and improved quality of products or services.

* Flow: This domain measures the movement of value through the system. It looks at how quickly and efficiently work items move from concept to delivery. Key metrics in this domain include lead time, cycle time, and throughput.

* Competency: This domain assesses the ability of the organization to adopt and implement SAFe principles and practices. It includes measuring the level of Lean-Agile leadership, technical agility, and team and program performance.

Together, these domains provide a comprehensive view of an organization's journey toward Business Agility, enabling better decision-making and highlighting areas for improvement.

NEW QUESTION # 96

When should a Product Owner (PO) develop preliminary Iteration Goals?

- A. During PI Planning
- B. During backlog refinement
- C. Prior to iteration planning
- D. After PI Planning

Answer: C

Explanation:

Product Owners should develop preliminary Iteration Goals before the iteration planning session. Here's why:

* Informed Planning: Preliminary Iteration Goals give teams context and direction for their iteration planning discussions, ensuring alignment with the Product Owner's vision.

* Focused Collaboration: Pre-defined goals facilitate more effective discussions between the Product Owner and teams, helping determine what can be realistically achieved within the iteration.

References:

* Scaled Agile Framework (SAFe) Iteration Planning Article: While not explicitly stating the timeframe for creating preliminary goals, the article outlines the importance of having them as an input for the iteration planning event.

<https://www.scaledagileframework.com/iteration-planning/>

NEW QUESTION # 97

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