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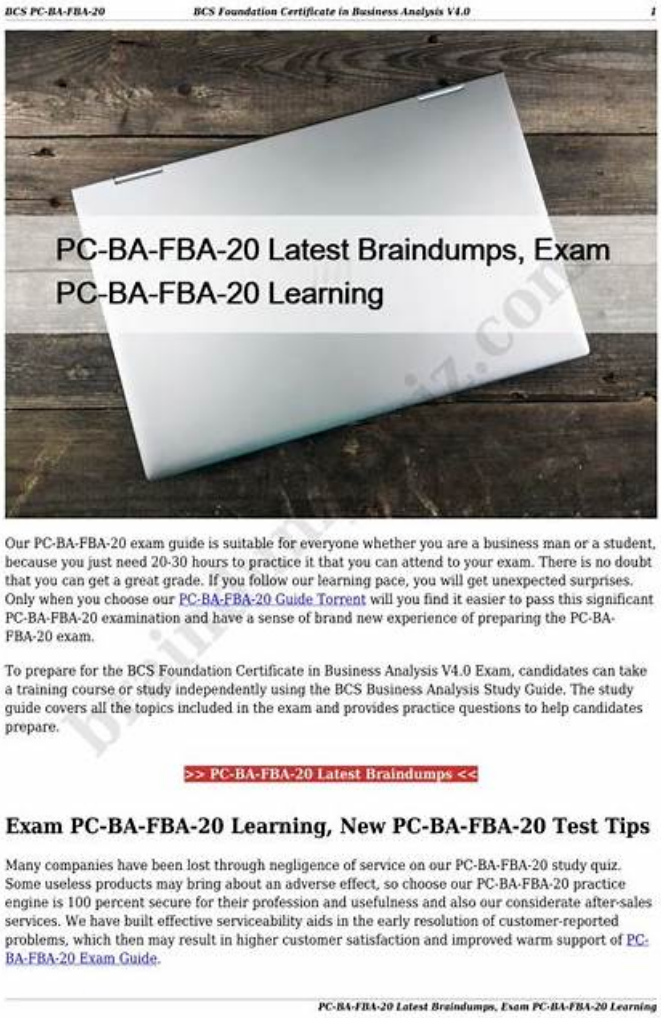

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BCS Foundation Certificate in Business Analysis V4.0 Sample Questions (Q19-Q24):

NEW QUESTION # 19
Which of the following would you describe about each stakeholder?

- A. Attitude.
- B. Owner.
- C. Resolution.
- D. Justification.

Answer: A

NEW QUESTION # 20
Which drawback of Waterfall is addressed in Agile methodology?

- A. The agile methodology captures all requirements at the start of a project to reduce risks typically experienced in waterfall.
- B. Agile development addresses the inflexibility of waterfall as it pertains to changing requirements.
- C. The agile methodology addresses the inherent uncertainty in cost associated with waterfall.
- D. Agile development requires stake holders to agree to the scope of the project before the work begins, reducing uncertainty in the design.

Answer: B

Explanation:
The Waterfall methodology is a linear approach where requirements are defined upfront, and changes are difficult to accommodate once the project begins. Agile methodology , on the other hand, emphasizes flexibility and adaptability to changing requirements.
Key Considerations:
Inherent Uncertainty in Cost: While cost uncertainty exists in both methodologies, Agile does not specifically address this drawback of Waterfall.
Inflexibility to Changing Requirements: Waterfall's rigid structure makes it difficult to incorporate changes once the project starts. Agile addresses this by allowing iterative development and continuous feedback.
Capturing All Requirements Upfront: Agile does not aim to capture all requirements upfront; instead, it embraces evolving requirements throughout the project.
Stakeholder Agreement on Scope Before Work Begins: Agile encourages ongoing collaboration with stakeholders rather than requiring scope agreement upfront.
Evaluation of Each Option:
A . The agile methodology addresses the inherent uncertainty in cost associated with waterfall:
Agile does not specifically address cost uncertainty.
Conclusion: This is not correct .
B . Agile development addresses the inflexibility of waterfall as it pertains to changing requirements:
This is the primary drawback of Waterfall that Agile addresses through its iterative and flexible approach.
Conclusion: This is correct .
C . The agile methodology captures all requirements at the start of a project to reduce risks typically experienced in waterfall:
Agile does not capture all requirements upfront; it embraces evolving requirements.
Conclusion: This is not correct .
D . Agile development requires stakeholders to agree to the scope of the project before the work begins, reducing uncertainty in the design:
Agile does not require upfront scope agreement; it promotes adaptive planning.
Conclusion: This is not correct .

Final Recommendation:
The drawback of Waterfall addressed in Agile is:
B . Agile development addresses the inflexibility of waterfall as it pertains to changing requirements.

NEW QUESTION # 21
Which of the following is an example of 'Individual Tacit Knowledge'?

- A. Norms.
- B. Process.
- C. Intuition.
- D. Culture.

Answer: C

NEW QUESTION # 22
Which ONE model is used for planning the training the support that people need as they adapt to change?

- A. The Capability Maturity Model
- B. The Concerns-Based Adoption Model.
- C. The Change Control Process Model.
- D. The Corporate Training Plan

Answer: B

NEW QUESTION # 23
An airline wishes to assess the punctuality of its flights.
What type of business activity would do this?

- A. A monitoring activity
- B. A planning activity
- C. A controlling activity
- D. An enabling activity.

Answer: A

NEW QUESTION # 24
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