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CIPS Operations Management Sample Questions (Q32-Q37):

NEW QUESTION # 32

Tools by Tom is a manufacturer of hardware. They have recently advertised that a new range of hammers would be released shortly, however due to issues in the supply chain and a low-quality delivery of steel, the production of the new hammers has been put on hold. Of the following, which are internal impacts of failure for the company? Select TWO.

- A. wasted resources
- B. loss of credibility
- C. customer complaints
- D. downtime
- E. decreased market share

Answer: A,D

Explanation:

3 and 4 are internal impacts of failure- the others are external. See p.93 for more information.

NEW QUESTION # 33

A lorry used for transporting goods between warehouses has a light that flashes up on the dashboard when engine oil needs to be replaced soon. This is an example of what form of maintenance?

- A. condition-based maintenance
- B. reactive
- C. preventative
- D. run to breakdown

Answer: A

Explanation:

This is an example of condition-based maintenance. This is when, prior to failure, the user is alerted to a potential problem and given time to fix it before it happens. Preventative maintenance is proactively checking regularly, so in this scenario it would be the driver checking the oil level manually before each journey. Reactive maintenance would be changing the oil when it needs changing (not beforehand). Run to breakdown would be driving the vehicle until it doesn't go any more then replacing the vehicle. See p.103.

NEW QUESTION # 34

In Operations Management strategies, there are 10 strategic areas which fall into two categories: structure-related and infrastructure-related. Which of the following are structure-related? Select TWO

- A. quality
- B. supply network
- C. capacity
- D. performance measurements
- E. new product development

Answer: B,C

Explanation:

Capacity and Supply Network are structure-related. The other three are Infrastructure-related. This is from p.35-36 of the study guide. Structure is about the 'hardware' of the business and physical attributes. Infra-structure is considered the software and are easier to change.

NEW QUESTION # 35

Managing the supply chain, inventory and the implementation of Lean processes fall under which category of activity of the Operational Process?

- A. directing
- B. designing
- C. delivery
- D. developing

Answer: C

Explanation:

This is delivery as these activity relate to ensuring the goods get to the final customer. See p.51

NEW QUESTION # 36

There are 5 foundational aspects of Total Productive Maintenance. Which of the following do these include? Select THREE

- A. selecting
- B. selling

- C. sorting
- D. shining
- E. sustaining

Answer: C,D,E

Explanation:

The 5S Model is always to do with cleaning and organising. Therefore the correct answers are sorting, sustaining and shining. You may have seen this in other modules and the words might be slightly different, for example sweeping sometimes comes up instead of shining. The reason for the changes is that these are translations from Japanese, and depending on who translated it, the list is sometimes different. They always make the words begin with S though. See p.110

NEW QUESTION # 37

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